

December 4 1991
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ROAD
BUSINESS
AIR CALL

Australia	100.00	100.00	100.00	100.00
Belgium	100.00	100.00	100.00	100.00
Canada	100.00	100.00	100.00	100.00
France	100.00	100.00	100.00	100.00
Germany	100.00	100.00	100.00	100.00
Italy	100.00	100.00	100.00	100.00
Japan	100.00	100.00	100.00	100.00
Netherlands	100.00	100.00	100.00	100.00
Portugal	100.00	100.00	100.00	100.00
Spain	100.00	100.00	100.00	100.00
Sweden	100.00	100.00	100.00	100.00
Switzerland	100.00	100.00	100.00	100.00
UK	100.00	100.00	100.00	100.00
USA	100.00	100.00	100.00	100.00

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

MANAGEMENT
Opel pulls ahead
in east Germany
Page 10

FT No. 31,626

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Thursday December 5 1991

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World News Business Summary

Hostage saga nears end with release of Anderson

Terry Anderson, the longest-held western hostage in Lebanon, became the third and final American freed in as many days, signalling the end of the decade-long crisis. Hopes rose in Bonn that the two remaining western hostages, both German and British, would soon be released. Page 16

Arabs wait in vain
Three Arab delegations waited fruitlessly in Washington for Israel to attend the start of bilateral peace negotiations. They warned they might not be available next Monday when Israel has promised to be present. Page 4

Hong Kong doubt
Early establishment of Hong Kong's proposed court of final appeal was put in doubt when the colony's Legislative Council urged Britain and China to renegotiate the agreement on its composition. Page 4

Duke challenges Bush
Former Ku Klux Klan leader David Duke said he will seek the Republican presidential nomination, opening President George Bush to a challenge from the far right. Page 6

Anglo-Irish pledge
The British and Irish prime ministers agreed in Dublin to hold two-yearly meetings and both promised to push for renewed peace talks on Northern Ireland. Page 9

Natal clashes kill 16
A night of fighting between rival black South African factions armed with guns, spears and knives killed at least 16 people in Natal. Page 10

Nuclear wasteland
Nuclear accidents and waste have made significant parts of Russian territory uninhabitable for decades, the republic's environment minister said. Page 10

Garola trial unlikely
Perry's former president Alan Garcia is unlikely to face trial on charges of illicitly enriching himself. A supreme court judge decided there is insufficient evidence. Page 6

East Timor death toll
East Timor's governor said far more people were killed than the army claimed when Indonesian troops fired on mourners last month and most were shot while praying. Page 4

Athens blackout
Athens suffered power cuts as Greek workers started a 48-hour strike in protest against plans for a partial sale of public utilities. Page 3

Hanoi frees detainees
Hanoi has started to free the last of its Vietnam War detainees, apparently fulfilling a US condition for normalising ties with Washington. Page 4

Drug smugglers hanged
Four heroin smugglers, two of them Afghans, were hanged in the north-eastern Iranian city of Mashhad. Page 10

French drink most
The French drink about half as much alcohol as they did a generation ago but still top Europe's league of drinkers, French government figures show. The drinkers of Luxembourg and Spain rate second and third. Page 10

Court orders Accor to raise bid for Wagons-Lits

French hotels group Accor was told by Brussels commercial court to raise its FF2.2bn (\$390m) bid for Wagons-Lits, the Franco-Belgian travel company, by as much as FF1.1bn. The court ruled that Accor and its bid partner, Sociétés Générales de Belgique, had taken effective control of Wagons-Lits in June 1990, when they bought a 26 per cent stake at FF12,500 a share. The two companies launched their joint bid two months ago at FF18,650 a share. Page 17

JAPAN'S ECONOMY performed more strongly than expected in the third quarter, posting a 4.2 per cent increase compared with the same three months in 1990. Page 16

CHRISTIANIA BANK, Norway's second biggest, is to receive a Nkr5.14bn (\$800m) state injection and warned it would seek up to Nkr3bn in additional state support during the first quarter of next year. Page 17

NORA BEVERAGES, Canadian mineral water company, has filed a lawsuit against Perrier of the US alleging Perrier copied a plastic bottle developed by Nora. Page 19

SEAGRAM, Canadian-based international drinks group, reported an 8.4 per cent rise in third quarter operating profit to \$206m against \$190m a year earlier. Page 18

VIAG, German conglomerate, forecasts a sales rise of 25 per cent this year to DM25bn (\$15.5bn) and a profits increase to more than DM400m from DM336m. Page 18

CHRISTIAN DIOR: The FF75m (\$12m) flotation of the Paris fashion house attracted 3.23m applications for the 1.5m shares on sale to the French public. Dior's international placing was also oversubscribed. Page 18

FORD, US carmaker, is to reorganise top management at Jaguar, its loss-making US subsidiary. Nick Searle, president and managing director of Ford of Mexico, becomes vice chairman from January 1. Bill Hayden, chairman and chief executive, is expected to retire in the spring next year. Page 17

HANSON, Anglo-US conglomerate, reported a 3 per cent increase in pre-tax profits to £1.31bn (\$2.3bn) from £1.28bn on sales of £7.7bn from £7.2bn in the year to September 30. Page 17; Lex, Page 16

EUROPEAN car makers' efforts to freeze out intermediaries offering cars at lower prices across Community borders were set back by a ruling from EC competition commissioner Sir Leon Brittan. Page 16

COSTAIN, UK construction, property and mining group, sold its British investment property portfolio for £101.3m (\$178.2m) to reduce borrowings. Page 21; Lex, Page 16

AVON RUBBER, UK-owned tyre company which also manufactures industrial polymers, announced a drop in pre-tax profits from £10.8m (\$18.8m) to £9.6m, due to the cost of a reorganisation announced in October. Page 22

BASS, UK brewer, exceeded market expectations with a decline in full year pre-tax profits of 5 per cent to £508m. (\$898m). Page 22; Lex, Page 16

Banks surprised as commercial loan principal payments dry up Soviets halt debt repayments

By Leyla Boulton and John Lloyd in Moscow, Peter Norman in London, David Waller in Frankfurt and Alice Rawsthorn in Paris

THE BANK which services the Soviet foreign debt is suspending principal payments to commercial banks on medium and long-term loans with effect from today.

Vnesheconombank said yesterday that the move was part of last month's debt relief agreement with the Group of Seven leading industrial countries which deferred principal payments on official debts and stipulated that the Soviet Union would seek "comparable treatment" on commercial bank debt.

In a telex sent to all creditor banks, Vnesheconombank said it was requesting a deferral of principal payments on debts contracted before January 1991 because "the Soviet Union and its successors are presently facing a very critical situation in the economic and financial field".

The bank said it would keep up interest payments on all loans and honour obligations related to letters of credit, foreign exchange and gold contracts. It invited banks to begin talks on rescheduling principal payments with a steering committee headed by Deutsche Bank.

The announcement followed a meeting in Vienna on Tuesday at which Vnesheconombank told major creditors that it would be unable to continue repaying principal on the estimated \$49bn of Soviet foreign debts. The perception that yesterday's news would hit German banks in particular boosted the dollar by 1 penny against the D-Mark and depressed Deutsche Bank shares in after-hours dealing in Frankfurt.

Although some commercial

bankers expressed surprise at being presented with an apparent fait accompli, senior G7 officials said they had expected such action some 10 days earlier following the debt relief agreement. They were disturbed to find that Vnesheconombank had been repaying principal on long- and medium-term official debt until late last week, instead of taking advantage of last month's pact.

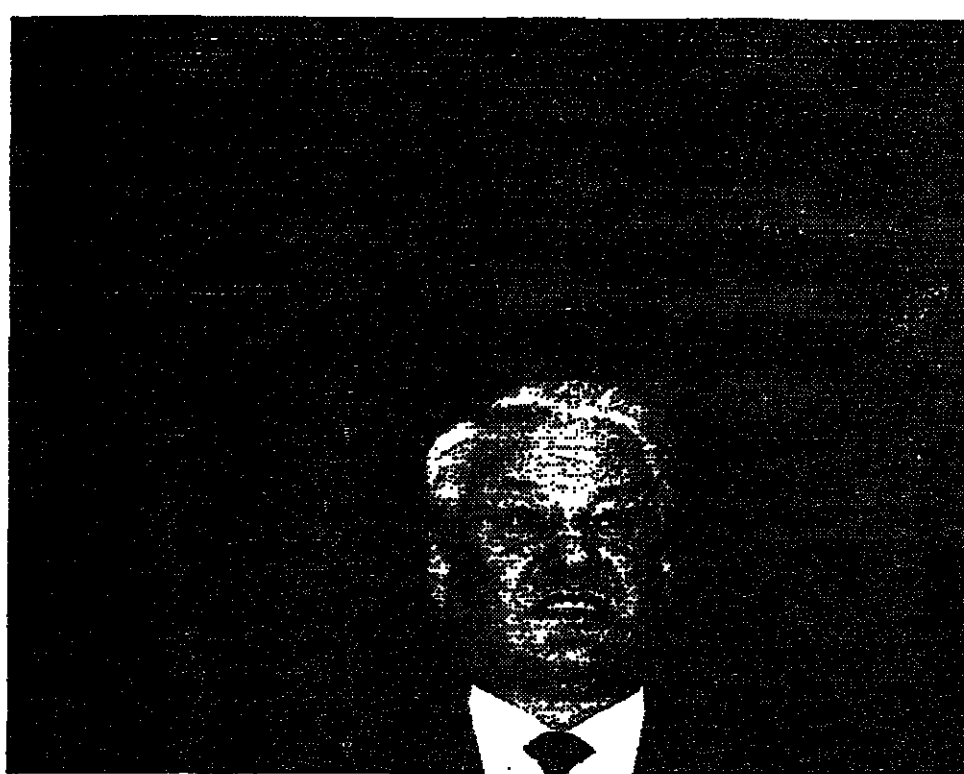
The G7 agreed the debt deferral pact to help Russia and other republics import food, medicines and other basic commodities to survive a winter of harsh economic reforms. Yesterday's announcement by Vnesheconombank came as the republics of the former Soviet Union met for a second day of talks on dividing up Soviet assets and responsibility for the foreign debt.

The inter-republican economic committee said republican leaders were expected to finalise an agreement allocating assets and responsibility for the foreign debt today.

Eight out of 12 Soviet republics agreed last month to service "jointly and severally" the \$49bn foreign debt in return for the G7's debt relief package. But they still must come up with an effective mechanism to provide Vnesheconombank with the hard currency to do its job as debt manager.

Vnesheconombank has also experienced difficulty in servicing the Soviet Union's foreign debt because repayment obligations are particularly heavy this year and next.

Without the debt deferral agreement, total debt obligations (including principal and interest for both commercial and official debts) for the



Boris Yeltsin, president of Russia, invites US business to invest in his country at a Soviet-US trade symposium in the Kremlin yesterday

last two months of this year alone would have been \$4.5bn followed by \$16.5bn for the whole of 1992, and \$18.5bn in 1993.

Although financial markets reacted adversely yesterday, German bankers have been keen to play down the impact of Soviet debt deferral.

The German banking sector as a whole is thought to be owed DM35bn (\$66bn) by the Soviet Union, but the direct

uninsured exposure of the commercial banks, at about DM6bn-DM10bn, is much smaller. Most of this has been fully provided for by the banks.

Deutsche Bank's exposure is thought to be DM5bn of which all but DM1bn has been provided for. Dresdner Bank is thought to have around DM1bn of uninsured exposure, and Commerzbank, - alone of the bigger banks in not having pro-

vided against its uninsured Soviet exposure - DM900m.

French banks were among the most active lenders to the Soviet Union in the mid to late 1980s, but have adopted a much more cautious approach in recent years. The total exposure of all French banks is believed to have fallen to FF20bn (\$3.8bn) from FF54bn at the end of 1989.

Lex, Page 16

Fraud probe of Maxwell pension funds

By Robert Peston and Richard Gourlay in London

BRITAIN'S Serious Fraud Office has launched an investigation into how the Mirror Group Newspapers and Maxwell Communication Corporation pension schemes incurred potential losses of \$400m (\$710m) on loans to private companies controlled by the family of Mr Robert Maxwell.

Bankers have been told by accountants Coopers & Lybrand that, in the six months before last, Mr Maxwell stripped \$600m in cash from his public companies - MCC and MGN - and their pension funds to prop up his private empire.

The bankers were bracing themselves yesterday for Max-

well private companies to be placed into administrative receivership under UK insolvency laws. Such a move could wipe out all of the Maxwell family's private fortune, estimated as recently as this spring by Forbes magazine as more than \$1.9bn.

Coopers has told the banks that the pension funds have for some time been lending shares to the private companies. Until last week, Maxwell private companies provided collateral to the pension funds. The value of this collateral was typically between 125 per cent and 150 per cent of the value of the shares borrowed. But in the six

months before he died on November 5, Mr Maxwell started to sell this collateral. "He should have given the cash to the pension funds", a banker said. But the cash appears to have been used for other purposes, leaving the pension funds exposed.

Although the pension funds are owed \$400m, they need an injection of just £150m to meet their obligations to pensioners or to become fully funded in an actuarial sense. The biggest scheme, the MGN scheme, needs £110m. Before the stock lending, there was a substantial surplus in the funds.

Mr Ian Maxwell, Mr Maxwell's son who resigned on Tuesday from the chair of MGN, yesterday quit the board of Bishopsgate Investment Management, along with the rest of its board. BIM is both trustee and manager of a large proportion of MGN's pension fund. Other directors included Mr Robert Maxwell and Mr Kevin Maxwell, another son.

Britain's opposition Labour

Party and MGN pensioners yesterday called for reforms to ensure that trustees and managers of pension schemes are independent of the companies operating the schemes.

An administrative receiver will be appointed to the private companies if the Maxwell brothers become persuaded that their attempts to raise £300m from an outside investor have failed. The effective deadline is tomorrow morning, when bankers to the private companies, led by National Westminster, are due to meet. An informal agreement between the banks not to call

Continued on Page 16

Continued on Page 16

Sharp downward revision in US economic growth

By Michael Prowse in Washington

PRESSURE ON the White House to find ways of stimulating the US economy before next year's presidential election increased yesterday after a sharp downward revision of economic growth in the third quarter.

Mr Martin Fitzwater, the White House spokesman, admitted that the US economy had "real problems".

The Commerce Department said gross domestic product grew at an annual rate of only 1.7 per cent in the third quarter. Growth, however, previously been estimated at 2.4 per cent.

President George Bush, speaking in Washington, said he would unveil economic measures in his State of the Union address next month but, in an apparent effort to defuse expectations of tax cuts, he emphasised the need for continued fiscal restraint.

Mr Bush's popularity has been falling fast as voters have become increasingly preoccupied with the domestic economy. He has been travelling

the country in an attempt to show that he shares these concerns.

The downward revision took financial markets by surprise, prompting speculation that interest rates might be lowered again if Friday's employment figures are poor.

As recently as Tuesday, Mr Michael Boskin, the chief White House economist, had indicated he expected an upward revision of growth.

Analysts noted that final sales of domestic product fell at an annual rate of 0.9 per cent in the third quarter, increasing the risk of a decline in total output in coming months.

The Federal Reserve's latest Beige Book assessment of regional economic trends, released yesterday, was also gloomy, referring to the "dampening momentum" of recovery in October and early November. Retail sales were generally sluggish while manufacturing output had levelled out in most areas.

The downward revision to growth occurred as part of one of the biggest statistical shake-ups of recent years. Belatedly moving into line with international practice, the Commerce Department has adopted gross domestic product (GDP) as its main measure of production.

Figures for gross national product (GNP) - the favoured measure for half a century - will have a subsidiary role and be published with a longer delay than the GDP numbers.

The department also switched its base year for measuring price changes from 1982 to 1987, altering the profile of the recession and reducing estimates for growth in the 1980s.

GDP measures production within the borders of the US. GNP measures the income accruing to US residents. It thus includes the overseas profits of US companies but excludes the US profits of foreign companies.

US moves goalposts, Page 6

The Maastricht summit: Will it change the face of Europe? What does it mean for you? Get your special, two-page guide in this Saturday's FT.



CONTENTS

Moscow: Shock therapy on the path to privatisation	2
South African Communist Party: Swimming against the tide	4
Survey: Managing for recovery	25-27
Editorial Comment: Maxwell; EC budget contributions	14
Technology: 'Intelligent' homes for the late 1990s	11
UK politics: Visiting journalists find politics without a project	8
World trade: The conflict between trade and environment	7
International	4
Companies	19-20
America	5
Companies	27
World Trade	6
Britain	4
Companies	21-22

Formidable task ahead tempers Hurd's hopes for summit deal



"I don't think anyone will want it to fail. But it will still be a formidable task," says Britain's foreign secretary, Douglas Hurd (left), of next week's Maastricht summit. Page 16

Gold	28
Int'l. Capital Markets	28
Letters	16
Technology	11
Unit Trusts	32-35
World Index	48
Observer	14
Stock Marketsworld	37
London	26
Technology	11
Unit Trusts	32-35
World Index	48

MARKETS

STERLING New York lunchtime: \$1.7745 London: \$1.7735 (1.7715) DM2.8825 (2.8575) FF9.79 (9.765) SF2.535 (2.5275) Y22.75 (22.25) £ index 90.5 (same)	DOLLAR New York lunchtime: DM1.61 FF5.5112 SF1.4248 Y129.45 London: DM1.614 (1.6135) FF5.52 (5.5125) SF1.429 (1.4275) Y129.5 (129.45) £ index 93.2 (93.1) Tokyo close: Y129.25 US lunchtime rates Fed Funds: 4 1/4 % 3-mo Treasury Bills: 4.409 % Long Bond: 101 1/2 yield: 7.879 %	STOCK INDICES FT-SE 100: 2,423.8 (+3.5) FT-Air-Share: 1,166.58 (same) FT-SE Euroweek 100: 1,058.20 (+1.05) New York lunchtime: DJ Ind. Av. 2,915.03 (-14.53) S&P Comp 379.06 (-1.90) Tokyo: Nikkei 22,669.44 (+502.61) LONDON MONEY 3-month interbank: 10 1/4 % (same) Life long gilt future: Dec 94 94 1/2
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EUROPEAN NEWS

Brussels urges tough curbs on US aircraft aid

By Andrew Hill in Brussels

THE European Commission wants greater limits on US subsidies to its civil aircraft industry included in future international trade agreements following publication of a report alleging substantial government aid to US companies.

The Commission said yesterday it would use its report on US subsidies to press for the inclusion of "substantive disciplines on indirect support" to the industry.

The report alleges that over the last 15 years the US commercial aircraft manufacturers - principally Boeing and McDonnell Douglas - have received direct and indirect government aid of up to \$41.5bn (£23.4bn), including cumulative interest.

Mr Mogens Peter Carl, a senior Commission trade official, said yesterday: "Never in our wildest imagination would we have expected the level of support to be as massive as this." He said the Commission might now ask the US to match EC proposals of a 35 to 50 per cent cut in direct support to the European industry.

The Americans allege the European Airbus consortium has received more than \$25bn of direct government subsidies since being set up 20 years ago. They also claim, like the Europeans, that the aircraft industry received extensive support via research and development grants.

The report was prepared by the Washington legal firm of Arnold & Porter, which has acted in the past as a lobbyist for Airbus. Mr Carl stressed, however, that the US firm had

been chosen specifically to "avoid the accusation of a cultural bias on our behalf".

A US consultancy, Arthur D Little, is preparing a separate report for the Commission's industry directorate on the competitiveness of the European aircraft industry.

Mr Carl said the two reports were not directly linked and he denied that the second report would reveal that European manufacturers had also received large indirect subsidies. He said indirect support for the EC aircraft industry was "minimal".

The US has filed two complaints against the European aircraft programme with the General Agreement on Tariffs and Trade (GATT). It objects to German government exchange rate support for Deutsche Aerospace, the German Airbus partner, and to Airbus subsidies.

The EC wants the US to resume formal negotiations over Airbus under the first stage of the GATT dispute settlement procedure, without moving to a full GATT panel hearing. Mr Carl said yesterday: "[This report] is intended to provide the Commission, Community and member states with a solid basis for the purposes of better evaluating and establishing our negotiating position. It's not a weapon as such, but it is very useful."

The US initiative to take the Airbus subsidies issue to the GATT reflects growing concern by US aircraft manufacturers of the growing inroads of the European consortium in the world airline market.

No horse-trading over 'federal' says UK premier

MR JOHN MAJOR refused yesterday to bow to Dutch demands that Britain should make concessions in return for the dropping of references to "a federal goal" from the draft treaty on economic and political union to be discussed at Maastricht, writes Ralph Atkins in Dublin.

Speaking after a meeting in Dublin with Mr Charles Haughey, the Irish Taoiseach, the British prime minister said he would oppose "horse-trading" of that rather blunt kind. He insisted, however, that changes would still have to be made to the draft treaties if he was to sign them next week, saying: "There will need

to be movement from the situation as it has been over the last few days." The prime minister appeared convinced that an agreement could be struck next week but was determined not to weaken Britain's negotiating position with only days to go before the Maastricht summit begins. "I have made it clear from the beginning of the negotiations that I want an agreement on Europe but I can't have any agreement," he said.

Downing Street officials said the word "federal" was ambiguous and had to be dropped. It did not mean Britain would have "a price to be paid" as claimed on Tuesday by Mr

Hans van den Broek, the Dutch foreign minister.

Mr Major's talks with Mr Haughey appear aimed at forging alliances with the Irish on key parts of the Maastricht negotiations. Both countries oppose significant extension of European Community responsibility on social issues and, for different reasons, have qualms about proposals on common defence and foreign policies. Both also oppose a significant extension of the powers of the European Parliament - Ireland because of its small representation and Britain because of fears about sovereignty.

Mr Major and Mr Haughey dis-

agreed, however, about the commitment to increase EC structural funds in the wake of Tuesday's meeting of EC social affairs ministers, writes Paul Cheeseright in Birmingham.

The directive, which would limit the working week to 48 hours and specify Sunday as a day of rest, "would defeat our objectives to improve competitiveness", said Mr Cedric Thomas, chief executive of the Engineering Employers' West Midlands Association. Employees fear the directive will increase costs and reduce output. Other EC countries had different working patterns and would be less affected, he said.

UK government's resistance to the EC's proposed working time directive in the wake of Tuesday's meeting of EC social affairs ministers, writes Paul Cheeseright in Birmingham.

The directive, which would limit the working week to 48 hours and specify Sunday as a day of rest, "would defeat our objectives to improve competitiveness", said Mr Cedric Thomas, chief executive of the Engineering Employers' West Midlands Association. Employees fear the directive will increase costs and reduce output. Other EC countries had different working patterns and would be less affected, he said.

Hurd treads a quiet but confident path to summit

MR DOUGLAS HURD is not given to hyperbole. As much a diplomat as a politician, the British foreign secretary shuns the colourful, often angry, rhetoric which has characterised the European debate among many Conservative party colleagues.

So, just four days from Maastricht, he was typically understated in his assessment of the prospects and perils that the summit holds for a government facing a general election within seven months at most.

For obvious tactical reasons Mr Hurd insists that Britain will, if necessary, veto an unacceptable accord at the summit. He makes the point with conviction. It is Mr John Major's only negotiating ace.

But the pervasive tone in an interview with the FT yesterday afternoon conveyed the message that Mr Hurd thinks an agreement is within striking distance. Such an outcome, he agrees, would be far preferable for the country and government to the breakdown sought by a few in his party.

After another gruelling nego-

The UK foreign secretary talks to Philip Stephens and Robert Mauthner about the prospects for agreement at Maastricht

tiating session in Brussels earlier this week he is convinced that his counterparts share that interest.

There had been no breakthrough on the six, seven, or eight large issues that heads of government would have to tackle, but "I don't think there is anyone there who has a sort of private thought that it would be a good idea if the conference failed".

The challenge was to translate that goodwill into a resolution acceptable to 12 governments of the still significant differences which remained on foreign policy, defence, the

social dimension, the powers of the European parliament, industrial strategy and the single currency.

The actual task of moving from that generalised wish to succeed to actual agreement on the important outstanding issues, well, that is still formidable, "is how Mr Hurd puts it. He will not quote odds on the outcome but, if one had to guess, it would be that he believes they are perhaps 70:30 in favour of success."

The foreign secretary is reluctant to detail too explicitly the two or three among the outstanding issues which he regards as the most intractable. "They all have to be solved. That's the truth of the matter. And they all have to be solved, so far as we are concerned, within the terms of the prime minister's speech (last month) to the House of Commons."

Mr Major's colleagues know where the lines are drawn. "I've been very struck over the past few days by the importance of this speech in the minds of those with whom we



Hurd: "I believe everyone will go to Maastricht wanting to reach agreement."

are negotiating." But it is obvious also that in some areas (defence and foreign policy are among them) he is more confident than in others - social policy is the most notable - that a way can be found to reconcile Britain's reserve with its partners' aspirations.

He links at the media excitement that followed the signal in Brussels that Britain's partners are prepared to see references to a "federal" destination removed from the political union treaty.

The word must be deleted, he agrees. Yet in a phrase which would be heavy to some of the Eurosceptics in the Conservative party, he comments: "That's just one and not the most important point that needs to be settled."

One of the most important sticking points in the negotiations has centred on the way that the Twelve should operate a common foreign policy. "We've moved in the sense we accept joint action in foreign policy with the obligation that imposes," he says. But the counterparty must be unanimous. Britain does not believe that qualified majority voting on the implementation of policy would work. And it wants a more robust "safeguard" clause to allow a nation to act

independently if circumstances changed.

On defence Britain had made a "fairly substantial move" by agreeing to the concept of a common policy. "But we have married it up with a solemn talking of vows to the Atlantic alliance and what we don't wish to see is a divorce."

"That seems to us," Mr Hurd adds, "a very dangerous slope and we don't intend to slide down it." But then the guarded optimism: "I think we will reach agreement on that but I can't be certain."

There are other difficult issues. "The industry clause is still very interventionist. We don't actually see the need for an industry clause." In other areas proposals to extend competence could turn out to be "very expensive" - R&D was one example. Britain though is ready to negotiate.

There is flexibility also over the nature of the opt-out clause from a single currency that Britain has demanded as its price for economic and monetary union. The issue, he says, will go to Maastricht. But then: "It would be better to have a general opt-out" is as tough as the foreign secretary gets.

It is when he is pressed on the extension of Community competence into social policy - employment rights, worker

participation, trades unions - that the foreign secretary sounds uncharacteristically gloom.

He will not be drawn on whether there is any light between the ambitions of most others to place a joint social policy at the heart of economic union and his government's determination to prevent Brussels from overturning the Thatcher revolution.

It is an area where Britain already has strong grievances about the behaviour of the Commission; it had not been much discussed by foreign ministers this week. There were talks going on now, but Mr Hurd did not want to speculate on the outcome. "We have left no-one in any doubt that this is very important and very difficult."

So what are the consequences of success and failure? The underestimation again, and a hint perhaps of wishful thinking in his final phrase: "It's better and in the interests of the country to get an agreement. I've no doubt about that. And we'll work hard to get one if we can. But supposing that's not attainable. It will not be attained because we've been asked to do too much... either way we will be in a strong domestic position."

Commission foresees modest recovery over next two years

By David Gardner in Brussels

THE European economy can look forward to only a modest recovery over the next two years, the European Commission said yesterday. But completion of the single market next year, a commitment next week at the Maastricht summit to economic and monetary union (Emu), and a Uruguay Round trade deal could combine to speed up growth in 1992-93.

In its annual economic report, Brussels sees EC gross domestic product rising only 2.2 per cent next year and 2.4 per cent in 1993; the Twelve's gross domestic product is forecast to increase this year by 1.3 per cent against 2.5 per cent last year. One of the main brakes on recovery is a forecast fall in investment and consumption in Germany as the growth impulse from unification peters out.

Unemployment would continue to rise until the EC returned to the growth rates of 3 per cent or more in 1986-90, said Mr Henning Christophersen, commission vice-president. The EC total is expected to rise from 8.6 per cent of the workforce now to 9.2 per cent in 1993; the equivalent figures for the UK project an increase from 8.4 to 10 per cent, and for Germany (without the new eastern Länder) from 4.6 to 5.6 per cent.

These prospects assume no change in current policies, but could improve, Mr Christophersen stressed, even from next week the summit was a success. He suggested, for example, that long-term interest rates could start coming down once the markets saw Emu as an irreversible commitment.

After three and a half days of intensive negotiation, finance ministers tentatively agreed on the Emu treaty in the early hours of yesterday morning. Left to be decided at Maastricht are the procedure for moving to a single currency, and "opt-out" clauses sought by Britain and Denmark.

If the agreement were confirmed next week, Mr Christophersen said, this "would make clear that many states would have to step up their convergence efforts" to reach the tight targets on budget deficits, inflation and interest rates required for Emu membership.

Industrial states set conditions for aid

By William Dawkins in Paris

DEVELOPING countries were yesterday told to curb arms spending and improve human rights if they wanted increased aid from the big industrialised nations.

This is the first time that the recently enlarged 21-nation Development Aid Committee (DAC) of western donors has formally laid down conditions of this kind. They were decided at the DAC's annual meeting, which ended in Paris yesterday, and follows similar moves by the International Monetary Fund and the World Bank.

The amounts some of these countries are spending on armaments is two to three times what they are receiving in terms of development assistance," said Mr Alexander

Love, DAC chairman, who cited Angola and Mozambique as examples. He stressed that the idea was to give preference to states able to curb military budgets, rather than to trim aid for those who continue high arms spending.

Only last week, World Bank members delayed for six months any new assistance for Kenya, pending progress on economic and political reforms. At the start of this week, President Daniel arap Moi said one-party rule would end in Kenya, though he denied he was responding to outside pressure.

The session also expressed concern about the slow growth in the volume of aid, from \$46.7bn from all its members in 1989 to \$54.07bn last year.

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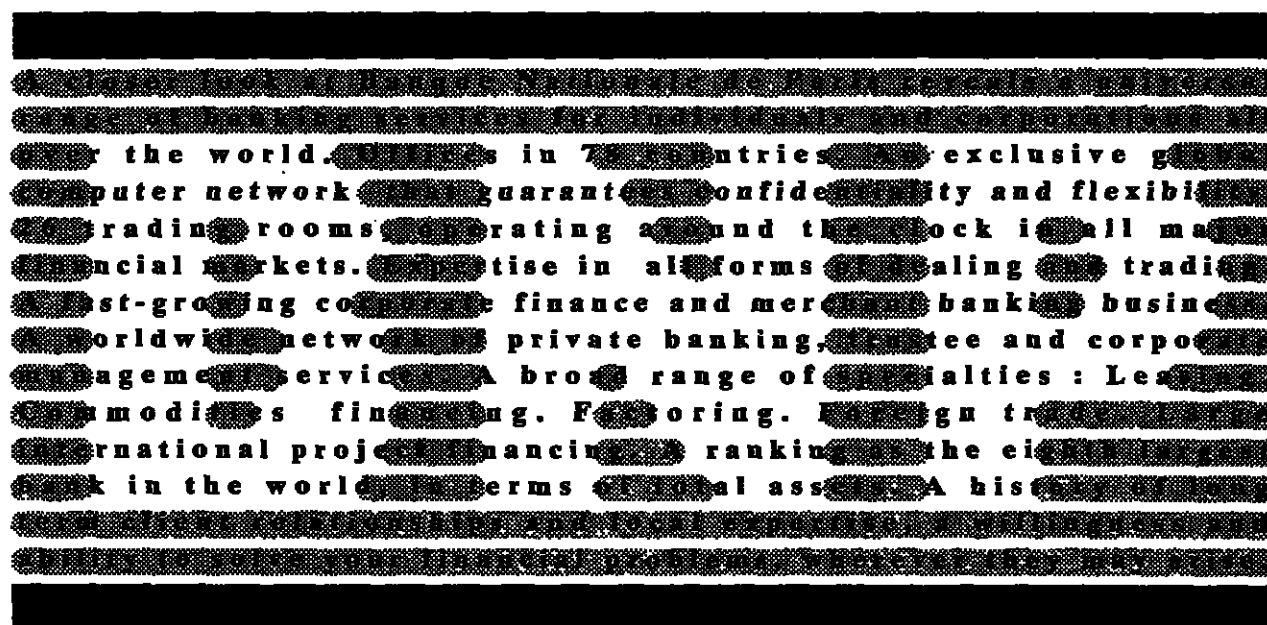
The session also expressed concern about the slow growth in the volume of aid, from \$46.7bn from all its members in 1989 to \$54.07bn last year.

After three and a half days of intensive negotiation, finance ministers tentatively agreed on the Emu treaty in the early hours of yesterday morning. Left to be decided at Maastricht are the procedure for moving to a single currency, and "opt-out" clauses sought by Britain and Denmark.

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EUROPEAN NEWS

Bundesbank move points to interest rate rise

By Andrew Fisher in Frankfurt and Christopher Parkes in Bonn

SPECULATION increased yesterday about a rise in German interest rates later this month, with the Lombard rate possibly moving up by a quarter of a percentage point. It was prompted by the Bundesbank's action to drain funds from the money market at its regular money market operations.

Economists believe, however, that the Bundesbank council is unlikely to act at its meeting today because of the European summit on political and monetary union in Maastricht next week.

Rates have remained unchanged since mid-August, when the Bundesbank raised the discount rate by a point to 7.5 per cent and the more important Lombard emergency funding rate by a quarter point to 9.25 per cent.

The main item on the agenda at today's meeting is the money supply target for 1992. But the news that Mr Helmut Schlesinger, the Bundesbank president, would be in Bonn today to discuss with Chancellor Helmut Kohl the German position ahead of the summit raised doubts whether the target would be announced today or on December 19.

Economists expect the target for M3, the broad monetary aggregate, to be raised to a range of between 4 and 6 per cent from this year's 3.5 per cent. This allows for expected inflation and production growth.

Those forecasting an interest rate rise pointed to the high German inflation rate, around 4 per cent, and signs that wage claims would remain high.

Ms Jane Edwards, an economist with Shearson Lehman Brothers, said: "I think the Bundesbank will raise interest rates, but on December 19 rather than now. Rates at yesterday's securities and repurchase (repo) operation were up to 9.25 per cent, thus equalling

the Lombard rate.

Meanwhile the Economic Ministry reported that industrial production in west Germany in October was 1 per cent lower than in September. Almost all the decline was attributable to a seasonally-adjusted 1.5 per cent dip in output from manufacturing industry, which more than wiped out the benefits of a 5.5 per cent rise in mining production and increases of 2 per cent and 2.5 per cent in construction and gas and electricity supply.

Aggregate figures for September and October, compared with the same months in 1990, showed a 0.5 per cent rise in overall production. Output from capital goods-makers rose 0.5 per cent and construction 2.9 per cent, while mining production fell 5 per cent.

Third quarter figures for west Germany's gross national product today are expected to show no change from the second quarter and a rise of only 2.4 per cent on a year-on-year basis, against strong annual rises of 4.3 per cent in the second quarter and 5.2 per cent in the first.

In Hamburg, the semi-official economics institute HWWA painted an optimistic picture of German trade in the new year. After the stagnation of recent months, exports are forecast to increase by 5 per cent in 1992 as client economies recover from recession.

This would offer some relief from the stagnation expected in demand in west Germany and the slackening of sales to the east of the country.

Slowing activity would reduce the rate of increase in imports into the west from 14 per cent this year to about 6 per cent in 1992.

Net result, the institute said, would be an increase to about DM100bn in the balance of trade surplus and a reduction to around DM300bn in the current account deficit.

Slovakia's economic reformer faces sack

By Ariane Genillard in Bratislava

ATTEMPTS to introduce radical economic reforms in Slovakia are likely to be seriously undermined today when deputies are expected to oust the republic's reform-minded privatisation minister in a vote of no-confidence.

The motion in the Slovak parliament will bring to a climax repeated efforts by Slovak politicians to marginalise supporters of the fast-track economic programme drawn up by the federal body, and which has been already implemented in the Czech republic.

Mr Ivan Miklos, the minister responsible for the privatisation process in Slovakia, is a noted supporter of federal economic policies. He is also a member of Public Against Violence (recently renamed Civic Democratic Union), the only party in Slovakia which is openly in favour of keeping Czechs and Slovaks together in a single state.

Mr Vaclav Havel, the president of the Czech and Slovak republic is attempting to drum up support aimed at finding a compromise between the two republics so as to keep the federation intact.

If Mr Miklos is removed from power, it will mean a victory, not only for those who want to slow down the economic reforms in the republic, but for nationalists who are calling for greater political and economic autonomy for Slovakia.

"It is no secret that there are some conservative forces in Slovakia who would much rather keep the power in their own hands," Mr Miklos said.

Mr Miklos has repeatedly warned that his growing political isolation in Slovakia is threatening his ability to implement the privatisation programme which entails the painful restructuring needed to reform bankrupt Slovak enterprises.

Moreover, government officials in Bratislava, the capital of Slovakia, who are overseeing Slovakia's state-owned industries, have resented the young minister's effort to introduce reforms.

For instance, deputies from the Christian Democrats, the other party in the government coalition, recently attempted to seize power from Mr Miklos, and pass it back to the bureaucrats and former apparatchiks in the ministries.

Strikers resist sale of Greek companies

By Kerin Hope in Athens

THERE WERE power cuts in parts of Athens yesterday as Greek electricity and telecommunications workers started a 48-hour strike in protest against a parliamentary bill permitting the partial sale of public utilities.

Staff at Olympic Airways, the state airline, and commercial banks will strike today; civil servants and industrial workers plan walk-outs next week.

The bill, which parliament is expected to approve this week, aims at speeding a slow-moving privatisation programme launched by the conservative government 18 months ago. Only 10 out of 208 companies in the programme have been sold, and the government has raised only Dr2.5bn (\$7m) from privatisation, though the budget forecast revenues of Dr120bn this year.

The new legislation would allow up to 49 per cent of the electricity and telephone companies and Olympic Airways to be sold. It would also clear the way for foreign companies to sign management contracts to run state-controlled Greek corporations. Procedures for liquidating state enterprises would be streamlined, too.

Delays in shutting loss-making companies which failed to find buyers are attributed to reluctance among government-appointed managers to put themselves out of a job.

About 10,000 workers have lost jobs at state-owned enterprises because of cuts or closures under the privatisation scheme. Another 15,000 are likely to be dismissed over the next few months.

The bill also includes a clause intended to deter about 30 former owners of unprofitable companies nationalised in the 1980s from claiming them back - by making them liable for the companies' accumulated debt.

After the European Court ruled earlier this year that one such takeover was illegal, a dozen former owners have filed suits to regain control of their companies.

Democrats quit Tirana coalition

Albania's Democratic Party, the main anti-communist force, said yesterday it was pulling out of a six-month-old coalition with its political foes, accusing them of hindering reforms, AP reports from Tirana.

The move is likely to lead to early elections.



Mr Stipe Mesic (left), the former Yugoslav federal president, and Mr Franjo Gregoric, Croatia's prime minister, met in the republic's parliament yesterday during a debate on a bill granting political rights to Croatia's ethnic minorities. The bill seeks to reassure the 600,000 Serb community it will not suffer discrimination in an independent Croatia.

Yugoslavia buys back its debt at a discount

By Judy Dempsey in London, Christopher Parkes in Bonn and Laura Silber in Belgrade

DESPITE the high cost of the civil war in Croatia, Yugoslavia's central bank last week paid \$65m interest to the London Club of commercial banks on time. Moreover, the National Bank of Yugoslavia (NBY) is negotiating to buy back its \$4.52bn debt at a considerable discount, according to western bankers.

This emerged yesterday as Germany decided to cut transport links with Serbia on the eve of a visit by Croatia's President Franjo Tudjman to Bonn.

London banks said yesterday the NBY was buying back debt at a discount of between 22 cents and 32 cents to the dollar.

One banker said: "The central bank is now working on the basis that western commercial banks will accept these discounts simply in order to get paid some of its debts which Yugoslavia owes to them. Western banks believe the war will continue. In any case, they are not prepared to extend any new credit lines."

The moves by the central bank to buy back debt reflect the NBY's relatively high reserves of about \$3.5bn, even though this represents a sharp fall from \$8bn earlier this year.

However, western bankers yesterday expressed some scepticism about the genuine level of the banks' reserves.

"It is difficult to believe that they can be so high, given the cost of the war in Croatia, and purchases of oil by Serbia, which has been affected by the war," the banker added.

The NBY also owes the Paris Club of government creditors \$5.5bn, and other multilateral organisations, including the International Monetary Fund, a total of \$3.2bn.

Figures recently released by the NBY show that Yugoslavia, or what remains of it, has a current accounts deficit of \$2.1bn. Exports have fallen by 10.7 per cent, imports by 13.9 per cent, and industrial production by 20 per cent. Workers' remittances, particularly from the *Gastarbeiter* in Germany have fallen from \$1.7bn to under \$700m.

Meanwhile, Germany yesterday decided to close its air and road links with Serbia. The cabinet agreed to suspend its transport convention with Yugoslavia, but to introduce "special measures" to protect connections with Croatia and Slovenia.

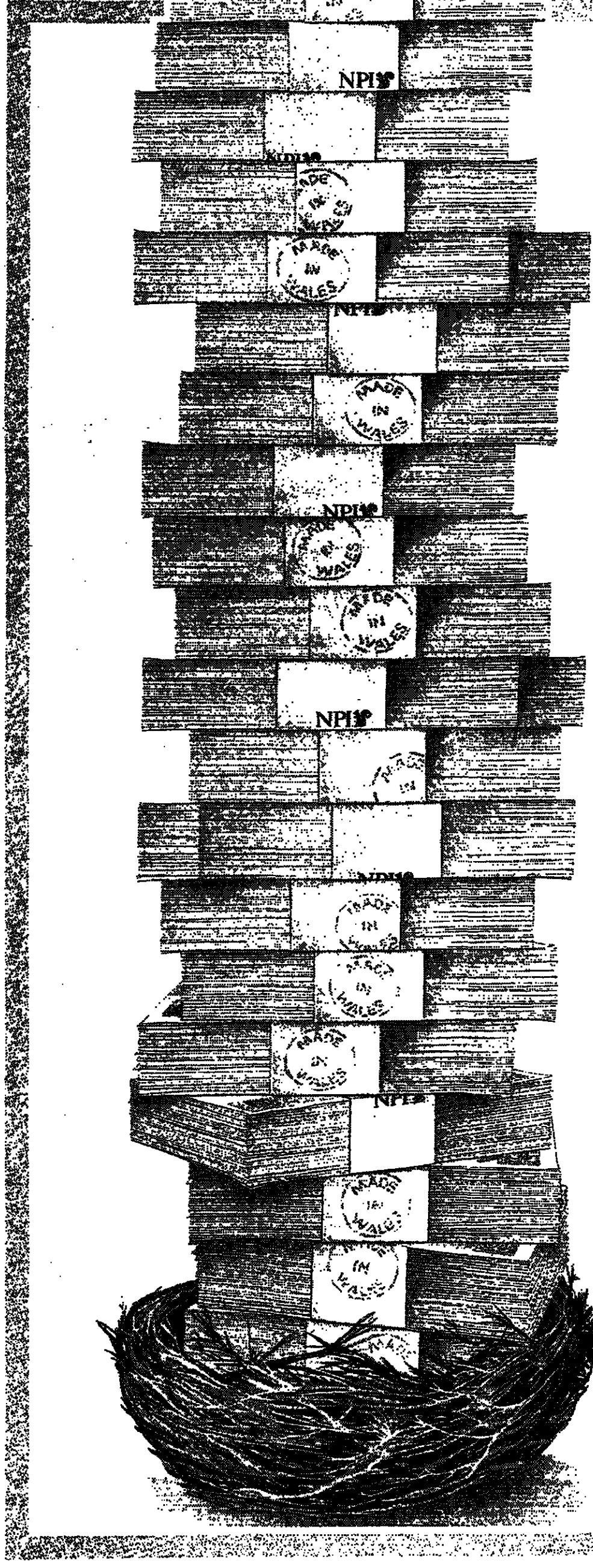
Following a promise of financial aid and diplomatic recognition by Chancellor Helmut Kohl to President Milan Eucan of Slovenia in Bonn on Tuesday, the decision marks a further step in Germany's attempts to provide concrete assistance and further moral support to the breakaway republics. President Tudjman of Croatia, who is due in Germany today, is expected to be given similar pledges.

The decision means that JAT, the Yugoslav state airline would lose its landing rights in Germany. Mr Dieter Vogel, the Bonn government spokesman did not rule out the possibility of Lufthansa being barred from airports in Serbia. The origins of road goods vehicles would be checked at the border.

In Yugoslavia, Mr Cyrus Vance, the UN special envoy, yesterday discussed the deployment of peacekeeping troops with Mr Tudjman, and General Veljko Kadijevic, the federal defence minister.

The meetings coincided with a debate in the Croatian parliament about granting ethnic, political and cultural rights to its ethnic minorities.

The move by Croatia's parliament to guarantee broad cultural autonomy for ethnic minorities would give Serbs in Croatia control over the police, courts and government in areas where they form a majority, but it is unlikely to end the violence.



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INTERNATIONAL NEWS

Lockerbie threat yields Libyan offer on IRA

By Tony Walker in Cairo

COLONEL Muammar Gaddafi of Libya has offered to close down Irish Republican Army training camps in his country and provide intelligence information about IRA terrorists as part of an effort to forestall western retribution for the terrorist bombing of a Pan Am jet in 1988.

Col Gaddafi's extraordinary offer was repeated yesterday by Mr Douglas Hogg, a British Foreign Office minister, by Egypt's President Hosni Mubarak who is in regular contact with the Libyan leader.

"The message was that Colonel Gaddafi was willing to give us information about the IRA and willing to stop the training camps in Libya," Mr Hogg told reporters.

"I have no doubt that Col Gaddafi is a worried man," Mr Hogg added, "and these are statements he is making because he is making a mistake."

Both Britain and the US are demanding that Libya allow

two of its citizens to be extradited to face trial for the bombing of Pan Am flight 103 which exploded over Lockerbie in Scotland with the loss of 270 lives, including 11 on the ground.

Mr Hogg, while acknowledging it was a "useful first step", made it clear that Libyan undertakings on the IRA would be insufficient to prevent actions planned by western governments against Libya if it refuses to comply with demands that it hand over Abdel Baset Ali and Al-Amin Khalifa Fhimah for trial.

Britain and the US have alleged the two men are employees of Libyan intelligence, and that Libya itself is responsible for state terrorism. Libya has refused to yield the two suspects, although an Egyptian newspaper reported yesterday that the two had been detained in questioning.

Mr Hogg said last night that Britain was demanding that

Col Gaddafi comply with official requests to supply information about the IRA, publicly renounce terrorism, pay compensation to the victims of the Lockerbie bombing and surrender "all documents and material" relevant to the case.

Col Gaddafi, Mr Hogg said, appeared to be accepting some of Britain's demands, but this was not good enough.

"We believe that Col Gaddafi is still in the business of terrorism," he said.

The British minister noted that as recently as the middle of this year, the Libyan leader had restated his support for the objectives of the IRA.

Libyan support for the IRA goes back to the early 1970s, soon after Col Gaddafi came to power in a 1969 putsch.

The IRA is believed to have secured ample supplies of the lethal plastic explosive, Semtex, from Libya which had bought large quantities from Eastern Europe.



Chinese workers installing lights on a Beijing billboard which claims that tourism will promote prosperity in the country. Next year has been designated the "Year of Tourism" by the Beijing communist leadership, attempting to shake off its hardline image.

Hong Kong attacks final appeal court plans

By Angus Foster in Hong Kong

THE EARLY establishment of Hong Kong's proposed court of final appeal was cast into doubt yesterday when the colony's Legislative Council, or parliament, urged Britain and China to renegotiate the agreement on the composition of the court.

Most councillors attacked the agreement on the court, which is being set up to replace the Privy Council in London. Councillors said the court's structure, which allows for at most one of its five judges to be invited from overseas, would damage the court's independence and standards.

The vote is an embarrassment for Sir David Wilson, the governor, and his secretive policy body, the Executive Council. They approved the structure of the court early this year but apparently failed to consult local leaders and misread local opposition. Britain and China agreed the court's outline in September, following Mr John Major's visit to China.

Mr Martin Lee, an outspoken advocate for democracy, said: "Hong Kong's interests have been ignored. The British and Chinese governments are now making decisions on Hong Kong's internal matters without even consulting us."

But Sir David Ford, Hong Kong's chief secretary, said the court could not be renegotiated. The government will now draft legislation on the establishment to come before the Legislative Council next year. Councillors will have to choose whether to set up the court along unpopular lines or delay it until 1997, when China's influence will be even greater.

Vietnam detainees to be freed

By Kathleen Callo of Reuters, reporting from Hanoi

VIETNAM has started to free the last of its Vietnam War detainees, apparently fulfilling a US condition for normalising ties with Washington.

According to Communist party sources, the last 100-odd prisoners held in so-called re-education camps had begun to be freed within the last month or so and all would be released within the next few months.

The victorious communists herded nearly 100,000 people with links to the vanquished US-backed government of South Vietnam into the camps at the end of the war in 1975.

Most were released in the 1980s but Washington has insisted all must be freed before it will normalise relations with Hanoi, which is hungry for foreign aid.

The US forbids all business links with Vietnam and is preventing significant international aid from reaching the country.

The sources said they did not know how many detainees had been freed.

Washington has said Hanoi must release remaining detainees and allow them to leave the country.

The London-based human rights group Amnesty International has urged the Vietnamese government to say that by May 1989 it was holding 128 South Vietnamese soldiers and officials.

China recovers corruption cash
China has recovered 354m yuan (\$55m) in a crackdown on corruption this year, the official New China News Agency said yesterday. Reuters reports from Beijing. The authorities solved 797 cases in which senior officials were implicated and 9,800 cases involving more than 10,000 yuan each.

Indian car makers see sales fall

By K.K. Sharma in New Delhi

THREE Indian car manufacturers have complained to finance ministry officials about surplus capacity in their factories amid growing signs that the entire automobile industry is in the grip of a recession.

The three are Mr R.C. Bhargava of Maruti Udyog, which has 60 per cent of the Indian car market, Mr C.K. Birla of Hindustan Motors and Mr Vakil of Premier Motors.

They told the officials that they feared a 50 per cent drop in sales. At the same time, India's economy, which has been flagging since the launch of the new government, has been forced to cut

production by 30 per cent because of growing inventories.

Truck manufacturers such as Telco and Ashok Leyland have also piled up inventories because of slack demand.

The car manufacturers are the worst affected and believe that production in 1991-92 will fall to only 130,000 cars compared with 178,000 cars in 1990-91 and 181,000 cars in 1989-90. If the present slackness in demand persists, they anticipate production to fall to a low 90,000 in 1991-92. This would be less than 40 per cent of their capacity.

Maruti Udyog, which had a waiting period of two to three months for its models, was yes-

terday forced to launch an advertising campaign for its vans. It has never had to advertise until now.

The fall in demand followed the July budget when the automobile industry was heavily taxed, forcing all companies to raise prices substantially. This was accompanied by a rise in petrol prices which further subdued demand.

At the same time the credit squeeze hit financing schemes while government cuts in expenditure forced its departments to postpone purchases. The automobile industry has laid off casual labour but does not rule out retrenchment if the situation lasts much longer.

Arabs wait in vain for Israel

By Roger Matthews in Washington

THREE Arab delegations waited fruitlessly at the US State Department yesterday for Israel to attend the start of bilateral peace negotiations and then retaliated by warning they might not be available next Monday when Israel has promised to be present.

Israel refused to accept the US invitation to yesterday's meetings, saying it was angered by American attempts to dictate the pace and direction of talks and because it needed more time to prepare.

The groundwork for the Washington meetings was laid at the Middle East peace conference in Madrid in October when it was agreed substantive issues would be discussed in bilateral meetings between Israel and its Arab neighbours. Despite yesterday's manoeuvring, US officials are confident direct negotiations will start next week.

The Syrian, Lebanese and Jordanian-Palestinian delegations spent less than 20 minutes in separate rooms at the State Department before being officially informed that Israel would not be present.

They later stressed their willingness to discuss peace and said they were very disappointed Israel had decided not to come. The Palestinians and Jordanians pointed out that next Monday, when Israel says it will begin negotiations, is the fourth anniversary of the Palestinian uprising.

Mrs Hanan Ashrawi, the Palestinian spokeswoman, said Monday was a "very serious day" for members of her delegation. She added: "You can draw your own conclusions about whether we will attend, but December 9 is not just an ordinary day for us."

S African Communists go against trend

The party's first legal congress is cause for soul searching, writes Patti Waldmeir



Outside: ANC leader Nelson Mandela at a news conference in New York yesterday. He is on a week-long tour of the US.

THE discredited symbols of Soviet communism - the red flag, the hammer and sickle - will today fly over a gathering in Johannesburg of one of the world's few expanding communist parties.

The South African Communist Party (SACP), which is to hold its first legal congress inside the country for more than four decades, is swimming against the tide of communism's worldwide decline. After agonising over the causes of the collapse of east European communism, SACP intellectuals had to conclude that the practice of socialism was flawed, not the theory.

Most South African blacks equate capitalism with apartheid and among the volatile populations of South Africa's black townships, and in the unions, socialism remains a potent ideology. The party - which suffers from a shortage of funds and staff, and poor organisation - has done little enough to exploit socialism's appeal. Yet over the

past year, party membership has risen from nearly nothing to 25,000.

Even so, growth has been much slower than expected since the party was legalised in February last year. Many prominent members have allowed their membership to lapse, or left the SACP leadership to work full-time for its close ally, the African National Congress (ANC). The remaining leadership is divided between those who remain committed to Marxism-Leninism (or even Stalinism), and those who would move towards social democracy.

The collapse of east European parties has deprived the SACP of most of its funding and party recruitment has been slow. Party officials say this is deliberate according to their plan, the SACP will first work for liberation through the ANC, and only later pursue socialism.

But it would be wrong to underestimate the power that socialists will wield in the new South Africa. Many SACP lead-

ers believe the party should form a socialist front within the ANC - playing a role along the lines sought by the Militant Tendency in the UK Labour party.

The seeds of such a front are already present: of the top six officials in the ANC, none are active SACP members (though some are former members); but as many as a third of the ANC's chief policy-making body, the national executive committee, and the same percentage of the powerful national working committee, are believed to be communists.

Two of the ANC's most powerful leaders - Mr Joe Slovo and Mr Chris Hani - are SACP leaders.

The congress will debate the party's new moderate manifesto, which commits itself to communism but says candidly that "socialism is not immediately on the agenda"; supports multi-party democracy and basic liberal values; and promises that "non-exploitative private property" will be protected.

Indonesian official admits massacre

EAST Timor's governor said far more people were killed than the army claimed when Indonesian troops fired on mourners last month and most were shot down while praying, Reuters reports from Dili.

"The minimum figure now, if you take into account all the figures that have been mentioned and what I myself saw, I believe it is between 50 and 100 for sure," Mr Mario Viegas Carrascalao said yesterday.

Mr Carrascalao is the first Indonesian official publicly to refute the army version of events in the Santa Cruz cemetery on November 12. The army said 19 died when troops fired to defend themselves from a dangerous mob.

Other reports say the shooting was unprovoked and have put the death toll at up to 150. The deaths sparked an international outcry.

The governor said he had himself seen one truckload of bodies after the shooting and said the figure could be even higher. He warned he would

resign unless a government commission investigating the shooting published the truth.

The European Community on Tuesday joined the growing number of countries demanding that Indonesia allow an independent investigation commission to visit the former Portuguese colony it annexed in 1976.

Mr Carrascalao said the firing went on for about two minutes and most of those shot were praying inside the cemetery.

They were attending a memorial service for a separatist killed in earlier riots between supporters and opponents of the annexation, which most countries do not recognise.

Mr Carrascalao said only a few people had been standing outside the cemetery and shouting slogans in support of the Fretilin separatist guerrillas. He accused a secret force of pro-Indonesian vigilantes for creating the situation that led to the violence.



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مكازم الأصيل

Hong Kong attacks final appeal court plans
By Angus Foster in Hong Kong

THE EARLY establishment of a final appeal court for Hong Kong has been attacked by the Hong Kong government. The government says that the court would be a 'court of appeal' rather than a 'court of final appeal' as the British government has proposed. The government also says that the court would be a 'court of appeal' rather than a 'court of final appeal' as the British government has proposed. The government also says that the court would be a 'court of appeal' rather than a 'court of final appeal' as the British government has proposed.

Vietnam detainees to be freed
By Kathleen Case in Hanoi

Vietnam has agreed to release 100 political prisoners held in its jails, according to a statement from the government. The prisoners were held in the country's jails for political reasons. The government says that the prisoners were held in the country's jails for political reasons. The government says that the prisoners were held in the country's jails for political reasons.

China reopens corruption case

China has reopened a corruption case against a high-ranking official, according to a statement from the government. The case involves a high-ranking official who was accused of corruption. The government says that the case involves a high-ranking official who was accused of corruption.

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AMERICAN NEWS

Duke to run against Bush for presidency

By George Graham in Washington

MR David Duke, who was defeated last month in his attempt to become governor of Louisiana after a fierce and racially divided campaign, yesterday announced that he would run against President George Bush for the Republican nomination in next year's presidential election.

"I believe the country under the Bush administration is not heading in the right direction," Mr Duke said.

The Republican party has disavowed Mr Duke because of his past association with the Ku Klux Klan and with neo-Nazi groups and because of his continued advocacy of anti-black policies, but Mr Duke said he planned to run in as many Republican primaries as possible.

While few psephologists expect Mr Duke to pose a serious danger to Mr Bush's nomination, his candidacy, together with that of Mr Patrick Buchanan, the conservative commentator who is also expected to challenge Mr Bush, threat-



Duke: critic of Japan

ens to outflank the president on the right.

Already under pressure from more mainstream Republican conservatives such as Mr Newt Gingrich, the House of Representatives minority whip, Mr Bush is expected to have to meet Mr Duke and Mr Buchanan halfway on issues such as

crime, welfare and job quotas for minorities.

Democratic strategists believe this could leave the way open for a Democratic candidate to seize the political centre.

The White House yesterday attacked Mr Duke's candidacy. "We believe David Duke represents the worst of American politics, stands for bigotry, racism and other qualities that have no place in American political life," said Mr Martin Fitzwater, the White House spokesman.

In a bid to expand his political range Mr Duke yesterday focused on trade policy, calling for the US to take a tougher line with its trading partners. "We must go to the Japanese and say: 'You no buy our rice, we no buy your cars,'" he said.

Mr Duke is expected to concentrate his attention on the "Super Tuesday" primaries in southern and southwestern states such as Mississippi, Oklahoma, Texas and his home state of Louisiana on March 10.

Garcia cleared of illegal enrichment allegations

By Sally Bowen in Lima

MR Alan Garcia, Peru's former president, is unlikely to face trial on charges of illegally enriching himself, as a supreme court judge has decided there is insufficient evidence to proceed.

The ruling appears to close a 15-month investigation into allegations that Mr Garcia enriched himself over 12 years of public life, including his 1985-90 presidential term. He was initially accused of holding \$50m (£28.2m) in overseas bank accounts, but this was never substantiated.

However, a lawyer representing Peru's Congress immediately appealed against the decision. A supreme court tribunal has been asked to make a definitive pronouncement.

Other charges against Mr Garcia have also dwindled. A late October Senate ruling had

found "suspicions" of his complicity in a scandal involving bribes by the Bank of Credit and Commerce International to central bank officials, and in alleged irregularities over a 1986 government contract to buy 26 Mirage jet fighters from France. But the attorney general dropped these allegations for lack of evidence.

The only charge remaining concerned a \$400,000 discrepancy between income and expenditure over 12 years. Mr Garcia claimed the amount he could not justify with invoices was a mere \$37,000.

Mr Garcia effectively launched his campaign for the 1995 presidential election on Tuesday. He bore no hatred against his accusers, he said, waving the party's traditional white handkerchief. The last few months were hard, "but we

have emerged strengthened."

Showing signs of his readiness to assume the mantle of chief opposition leader, Mr Garcia has called for a series of nationwide demonstrations by popular organisations for December 20, to protest at the policies of President Alberto Fujimori's government.

● The presidents of Ecuador and Peru have held a historic meeting to discuss a decades-old border dispute and agreed to more high-level contacts to try to solve the problem. Better reports from Cartagena, Colombia.

In a joint statement after a two-hour meeting on Tuesday at the resort of Cartagena, Presidents Rodrigo Borja of Ecuador and Alberto Fujimori of Peru said they had not settled the dispute but agreed to meet again by next January 15.

US moves the economic goalposts

GDP is to replace GNP as the main measure of production, writes Michael Prowse

FORECASTING the US economy is difficult at the best of times but yesterday the Commerce Department moved the goalposts by substantially revising the past.

In one of the biggest statistical shake-ups of recent years, the US yesterday belatedly moved into line with other industrial countries by adopting gross domestic product (GDP) as its primary measure of production.

Gross national product (GNP), the preferred measure of economic activity for 50 years, will now be relegated to a subsidiary role.

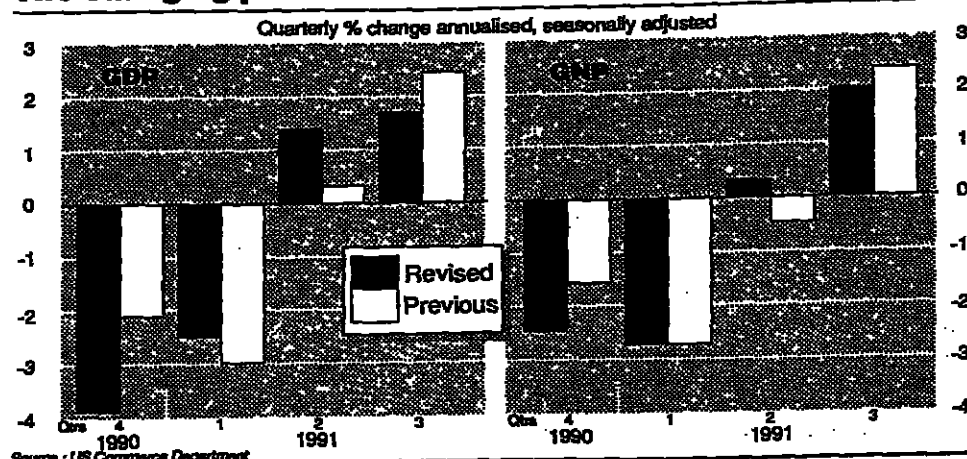
Simultaneously, the department switched its base year for measuring price changes from 1983 to 1987. Such rebasing occurs every five years and is necessary to reflect changes in the structure of the economy.

The department also revised growth figures to reflect data accumulated in the past few weeks. The net effect of the changes is substantially to alter the profile of the recession.

The new GDP figures (at constant 1987 prices) indicate: ● The recession was deeper than originally calculated. GDP fell at an annual rate of 3.9 per cent in the fourth quarter of last year. The old GNP figures (at constant 1982 prices) indicated a decline at an annual rate of only 1.6 per cent.

● The recovery began sooner. GDP grew at an annual rate of 1.4 per cent in the second quarter. The old GNP figures

The changing profile of the US recession



Source: US Commerce Department

showed a contraction at an annual rate of 0.5 per cent.

● The economy has recently been even more sluggish than suspected. GDP grew at an annual rate of only 1.7 per cent in the third quarter. The old GNP figures showed a rise of 2.4 per cent. (Revised GNP figures indicate growth of 2 per cent in the third quarter, a less pronounced slowdown.)

GNP was about \$40bn (£22.5bn) – or just under under 1 per cent – larger than GDP last year, reflecting small but positive net dividend and interest income. But as the charts illustrate, the two measures of output can diverge substantially over short periods.

GDP refers to production taking place in the US. It mea-

sures goods and services produced in the US, regardless of the ownership of plant and equipment. GNP refers to the income available to US residents, regardless of where it is generated. It measures goods and services produced by labour and property supplied by US residents anywhere.

The profits of foreign-owned companies operating in the US are thus included in GDP but not in GNP. Likewise, the profits of US-owned companies overseas are included in GNP but not in GDP.

GDP is the more logical measure of economic developments within a country. Unlike GNP, it is consistent with other measures of domestic activity, including employment, industrial production, investment

and productivity.

GNP figures will continue to be published, but about a month later than GDP figures for the corresponding period, reflecting the difficulty in estimating net payments of dividends and interest. The delay will ensure that financial markets focus on the GDP figures.

The rebasing of prices is a more routine change. However, it invariably results in a downward revision of past growth rates, because people buy more of goods and services that register the smallest increase in prices. When real output is estimated using the new prices, less weight is thus attached to the fastest growing parts of the economy. The shift from 1982 to 1987 prices has reduced the relative

weights attached to computers and oil because the prices of these have fallen sharply.

Using 1987 as the base period, GDP grew at an average annual rate of 2.5 per cent between 1977 and 1980, 0.2 percentage points slower than previously estimated. (For real GNP, the real growth rate was also revised down 0.2 points to 2.5 per cent.)

The revisions take the froth off the "Reagan boom" of the 1980s. During the expansion from 1982 to 1990, real GDP grew at an annual rate of 3.4 per cent, not 3.7 per cent as previously estimated. In the downturn since the third quarter of last year, real GDP fell 0.9 per cent, 0.3 points more than previously estimated.

The new figures indicate a more flattening profile for personal savings in the 1980s. The personal savings rate fell from 8.8 per cent in 1981 to 4.4 per cent in 1987. This was a substantial drop but far less alarming than the previously calculated decline from 7.5 per cent to 2.9 per cent. Since 1987, the revisions show the savings rate rising to 5.1 per cent last year against a previous estimate of 4.6 per cent.

The Commerce Department yesterday said it would also alter the way it calculates inflation in national accounts. The old GNP price index will be replaced by a "gross domestic purchases" price index. The purchases index will measure prices paid by US residents and is thus regarded as a more reliable measure of domestic inflation.

Brazilian nuclear deal row

A ROW has erupted within the Brazilian government over an alleged deal to sell nuclear energy equipment to Iran. Christina Lamb writes from Rio de Janeiro.

Mr João Santana, the infrastructure minister, was quoted at the weekend as saying Brazil was discussing with Iran the sale of the equipment for Angra III, one of eight nuclear power plants Brazil had hoped to build with German technology under an accord signed in 1975.

The news provoked protests and embarrassed the Foreign Ministry, which is negotiating an accord with the US to remove Brazil from the list of countries which cannot receive sensitive technology.

The ministry denies there has been

any deal with Iran, which is now its main oil supplier. However, the Infrastructure Ministry confirmed this week that the matter had been discussed during Mr Santana's visit to Tehran in July. However, a spokesman said: "there is no negotiation as such – it's just an idea or conversation."

Mr Jose Luis de Santana Carvalho, president of Brazil's Nuclear Energy Commission, said Brazil was interested in selling the Angra III equipment, valued at \$150m (£84.7m), because it cannot complete the project. Germany would first have to be informed of any sale.

"To sell it to Iran might be commercially interesting but it is politically impossible," he said.

New US bank reform plans

CONGRESS and the Bush administration both plan to try again next year to introduce wide-ranging banking legislation, after this year's efforts ended in a narrow bill which abandoned most of the reforms initially proposed by the administration, George Graham writes from Washington.

Mr Henry Gonzalez, chairman of the House banking committee, said he planned to hold hearings next year to investigate the costs and benefits of allowing banks to open branches outside their home states – a measure dropped from last month's banking bill – and to discuss the repeal of the Glass-Steagall Act. Since 1933 the act has barred commercial banks from the securities business.

Meanwhile, Mr Michael Boskin, chairman of the president's council of economic advisers, said the administration would make another attempt to pass important banking reforms rejected by Congress last month.

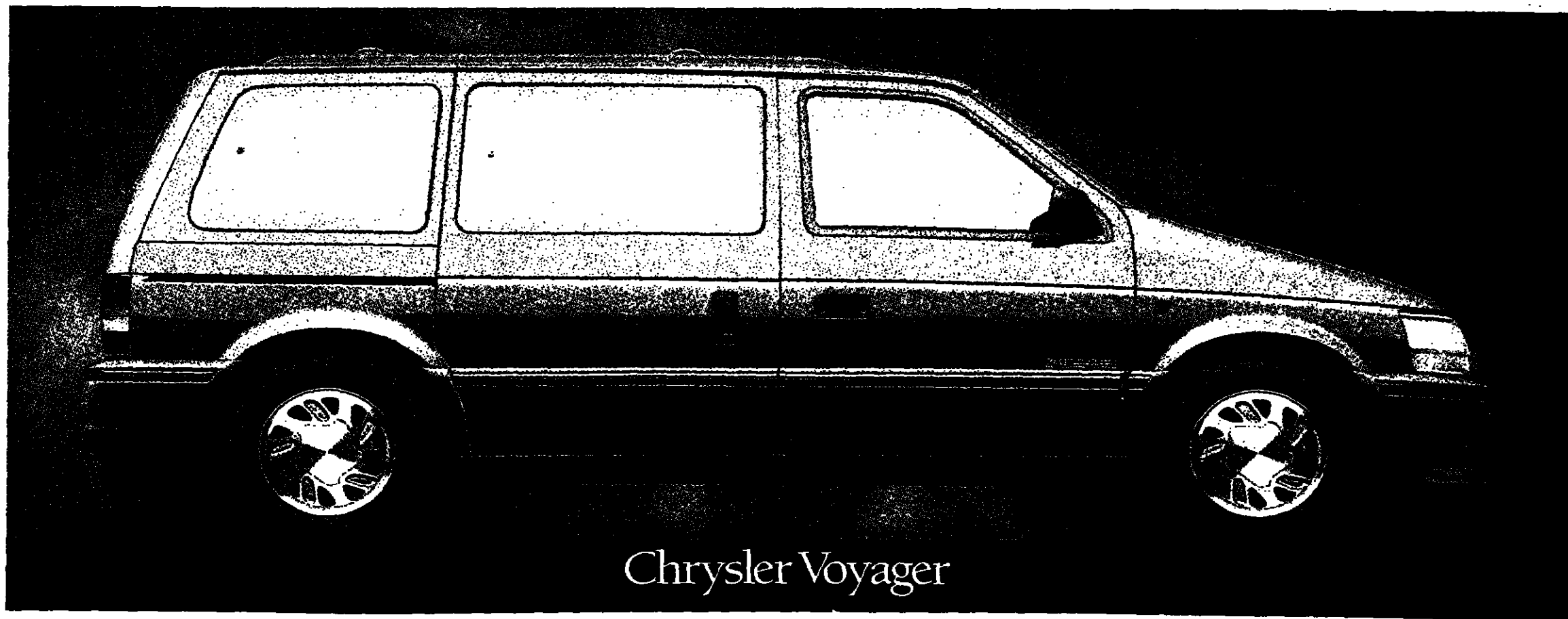
Mr Gonzalez, however, criticised the administration for its bungled attempt to force through reforms by tying them to the urgent refinancing of the bank deposit insurance fund.

He complained that the Treasury had never produced any proof to back its claims that allowing banks to set up branches across state lines, to expand into the securities business and to open their capital to commercial companies would make the banking industry more profitable.

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WORLD TRADE NEWS

Dunkel to quit as US, EC seek end of farm deadlock

By William Dullforce in Geneva and David Gardner in Brussels

GATT's TWO top officials announced their departure yesterday, as the EC and US stepped up efforts to break the farm subsidy deadlock and stop the final collapse of the Uruguay Round talks.

Mr Arthur Dunkel, director-general, told GATT's annual meeting he would not seek re-election when his mandate expires at the end of 1992. He suggested his successor could be appointed well before his contract expired, in which case he would be ready to hand over earlier. Mr Charles "Charlie" Hale, deputy director-general, said he was resigning from the end of February.

Trade diplomats saw the news as signalling the GATT leadership's view that the five-year trade talks must be wound up within weeks, and not be suspended until after the US presidential election.

Mr Dunkel said that by reaffirming an earlier decision, he had put himself in a position to act without constraints to end the Round successfully. Mr Hale said he had wanted for some time to resign for personal reasons but the choice of the February date was not coincidental. "In my judgment, that is the very latest at which the whole negotiation can be wrapped up successfully."

Mr Richard Crowder, US agriculture under-secretary, flew into The Hague yesterday to join the last-chance effort to narrow the gap between the EC and US positions on farm reform which President Bush and Mr Rudi Lubbers, Dutch prime minister and current EC president, have told senior negotiators to do.

At a Tuesday night dinner, at which the presidents' troubleshooters, Mr Robert Zoellick, under-secretary for economic affairs in the State Department, and Mr Pascal Lamy, chief aide to Mr Jacques Delors, EC Commission president, were present, EC officials spoke of a "gleam of hope".

At least six serious differences separate the two big trading powers on how to cut aid to farmers in three areas: export subsidies, domestic support and border protection.

Environment rules set stage for Gatt conflicts

Resolving the clash could be the most important trade issue of the 1990s, Nancy Dunne writes

TEPAK, an Illinois food packaging manufacturer, says it pays dearly for its environmentalist principles.

The company has spent millions of dollars on air scrubbers, ventilation systems, asbestos abatement, worker health and safety controls, and research and development into new pollution control and recovery technology. Now it wants the government to help ensure that its convictions, and tough US environmental standards, no longer work to the advantage of foreign competitors.

Testifying on Capitol Hill last month, Mr James Hermesdorf, company president, pushed for passage of the International Pollution Deterrence Act, allowing imposition of countervailing duties on imports from countries which do not impose strict environmental rules.

"Having to compete in the US in a totally 'free market' atmosphere with companies/countries which have yet to develop such standards is inherently unfair," Mr Hermesdorf said. "It puts us into a game where the unevenness of the rules almost assures we cannot win or even hold our own."

The legislation, sponsored by Senator David Boren, an Oklahoma Democrat, shows the clash between rules governing international trade and national regulations to preserve disappearing species and resources, and clean up air and water. A recent GATT ruling against the US for its ban on Mexican tuna caught with driftnets, which is designed to protect dolphins, is another such case.

The Boren Bill would use the proceeds of the countervailing duties to finance transfer of sale of pollution and control equipment to developing countries, and create a fund to help US companies develop new environmental technologies. The legislation has been praised in the US as an innovative approach for dealing with environmental issues; it is seen as more constructive than some of the outright bans, quotas and other trade curbing efforts which have been devised. But it could be illegal under current GATT rules.

Resolving the conflict between trade and environment is likely to be the most important trade issue of the 1990s, says Mr Michael Smith, former deputy US trade representative. "Environmental concern cuts across political par-

The US government is being urged to help ensure that tough environmental standards no longer work to the advantage of foreign competitors



Baucus call for 'Green Round'

A multilateral solution could be years away. The Uruguay Round trade talks in Geneva cannot handle the extra complexities of trade and environment. Yet the round, if successful, will spawn new industrialisation which may intensify environmental degradation unless GATT comes to grips with the peril.

Another danger exists. Mr Smith warned: That right and left "fringe elements" will gain control of the debate, to the

harm of trading and environmental interests. On the right are groups which deny claims by mainstream scientists of environmental damage. To the left are those such as Mr Ralph Nader's Public Citizen, which recently held a seminar entitled "Everything You Wanted to Know About GATT But Were Afraid to Ask".

Public Citizen views GATT as a conspiracy where "unelected, unknown international bureaucrats, heavily lobbied by big business, establish world health, safety and environmental policy". Decisions are made and disputes settled in secret without the input of non-governmental organisations. "A nation's sovereignty to set and enforce health, safety and environmental laws is compromised; environmental protection and consumer preference are categorised as barriers to trade and free elimination."

Senator Max Baucus, Senate trade sub-committee chairman, has urged GATT members to agree to the immediate convening of a "Green Round" once the current talks are ended.

He suggests the creation of a GATT Environmental Code modelled on the current Subsidies Code, where each nation could set its own standards. It would ban or restrict imports of

goods produced in ways that violate internationally recognised norms, and allow the imposition of trade sanctions to enforce environmental records.

Countervailing duties could be levied if the products or processes producing them fail to meet the importing nation's environmental standards. But the standards must be based on scientific findings and applied equally to domestic products. The duties should offset any economic advantage gained by making the product under less stringent environmental protection rules.

The countervailing duties proposal alone sets the stage for confrontations. How will "scientific findings" be defined? How can nations, which have difficulty proving competitive advantages gained through subsidies, show the indirect impact of environmental expenses not incurred?

This and other conflicts must somehow be resolved, Senator Baucus said. "We cannot allow GATT to become a shield for nations that shun internationally recognised norms for environmental protection. GATT must recognise environmental protection as a legitimate objective of trade policy."

Chile's offer meant it was the first country to accept GATT's recommendation to slice 30 per cent off import duties, Mr Foxley said. He hoped others would follow suit "to ensure the success of the Uruguay Round of trade talks".

Chile applies a uniform 11 per cent import tariff, except where it suspects dumping, when the ceiling is invoked. Chile was willing to subscribe to GATT's anti-dumping code, Mr Foxley added.

Next Monday, Mr Foxley is due to meet Mr Carla Hills, US trade representative, to discuss prospects for a US-Chile free trade agreement.

Japan resists US research call

By Robert Thomson in Tokyo

JAPAN yesterday resisted US requests for help in an \$8.25bn (\$4.6bn) basic research project for a particle accelerator - the superconducting super collider - which has become a source of trade friction between the two countries.

Mr James Watkins, US energy secretary, said Washington wanted Japan's "commitment" to the Texas-based project, and pledged President George Bush would raise the issue in Tokyo in January. But Mr Tetsuo Hata, Japan's finance minister, resisted the US demands for a contribution of \$1.25bn to the project, which involves building a 54-mile tunnel using superconducting magnets to generate particle collisions and, ideally, provide basic information on matter and energy.

Japan has been criticised for making a minor contribution to basic research, while applying commercially the successes of other countries' research programmes. But Mr Hata indicated that instead of contributing to the US project, Japanese money could be used to develop domestic research facilities.

Mr Watkins said Japan's involvement would be to bolster their "global partnership in science", and warned that planning for the project had reached a "critical point"; an immediate Japanese commitment would be extremely helpful, while a rejection would be a "tragic" missed opportunity for Tokyo.

Washington has spent about \$730m on the project. However, Congress has held federal expenditures down to two-thirds of the project's cost, and the state of Texas has contributed \$1bn. US officials have

hoped Japan would make up the rest and Washington had initially wanted money only, but now proposes Japan build one of the two superconducting magnetic rings. US officials have talked with Canada, South Korea and India about the project, but are now concentrating on convincing Japan to take part.

Mr Watkins said such participation would be evidence that Japan is assuming "its rightful role as a world leader in basic science as well as applied technology". He suggested one way of countering protectionist sentiment in the US was to "reaffirm and expand traditional US-Japan co-operation in science". But to many Japanese officials, the US demands appear to be another attempt to win funds by using the threat of "protectionist sentiment" in Congress.

Controversy surfaces over computer bid by Toshiba

By Robert Thomson

CONTROVERSY over Japanese public contract bidding procedures surfaced again yesterday. The controversy arose following news that Toshiba, the electronics company, had lodged a bid of about ¥77,250 (\$335) to win a contract for a feasibility study for a computer system.

The US has demanded that bidding procedures be made more transparent, while Japan's Ministry of International Trade and Industry (MITI) expressed concern two years ago when it was revealed that Fujitsu, the computer company, had bid ¥1 for a design contract.

Toshiba said yesterday that the bid was reasonable because it represented only the first stage of a three-stage project, although the three other com-

petitors apparently bid between ¥1m and ¥2.5m for the contract to design a computer system for the city of Kawasaki, near Tokyo.

A Kawasaki waterworks official said no minimum limit was set for bids, and the Toshiba offer was considered fair. Toshiba also said it was able to bid low because of past experience on similar projects.

Past criticism of low bids for computer projects has focused on alleged attempts by the bidding company to tie up later equipment supply contracts by ensuring that it wins the design stage contract. MITI had issued a directive to all companies that they must bid "fairly" for contracts, and that foreign suppliers must be given a reasonable chance to compete.

Chile may cut tariff ceiling

CHILE's finance minister, Mr Alejandro Foxley, has offered to cut Chile's import tariff ceiling from 35 to 25 per cent ahead of meetings with US trade officials in Washington next week, Leslie Crawford reports from Santiago.

Chile's offer meant it was the first country to accept GATT's recommendation to slice 30 per cent off import duties, Mr Foxley said. He hoped others would follow suit "to ensure the success of the Uruguay Round of trade talks".

Chile applies a uniform 11 per cent import tariff, except where it suspects dumping, when the ceiling is invoked. Chile was willing to subscribe to GATT's anti-dumping code, Mr Foxley added.

Next Monday, Mr Foxley is due to meet Mr Carla Hills, US trade representative, to discuss prospects for a US-Chile free trade agreement.

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UK NEWS

British Labour party persuades international group to drop plans for common identity of military forces

European socialists dilute defence plan

By David Gardner in Brussels

BRITAIN'S opposition Labour Party yesterday persuaded its EC socialist colleagues to dilute their formal commitment to a European defence identity, only a day after EC foreign ministers reached a large measure of agreement on a future common defence policy.

The concession Labour won appeared designed to demonstrate a firm line on defence to the UK electorate, by showing that the party is even more concerned to preserve Europe's existing defence arrangements than the government.

Mr Neil Kinnock, Labour's leader, told a meeting of the Confederation of Socialist Parties that he believed Europe's security was best served by the North Atlantic Treaty Organisation (Nato), and that he did

not want to see the European Community evolve a defence role.

"We do not want to see the development of the EC into a Community with a defence identity and role," he told a pre-Maastricht meeting of 14 EC socialist parties.

He argued for the primacy of Nato, because "conditions are too volatile and changes too new to move further than we are agreeing now."

The parties agreed that the Western European Union (WEU), the defence grouping to which nine Nato members of the EC belong, should be "a means of strengthening the European pillar of the Alliance."

But, in a wording taken straight from the communiqué of last month's Nato summit in

Rome, they stressed the "different nature" of the WEU's relation to Nato and to the future European political union.

However, in the agreement tentatively reached by foreign ministers here on Tuesday, the WEU would become the defence arm of the European Council (of EC heads of government); the Council would work "in accord with" it, in a way which was "compatible with" Nato policy.

Mr Douglas Hurd, the UK foreign secretary, said this "preserves our main concerns" about the WEU becoming beholden to the EC and thereby weakening Nato.

Tuesday's formula tilts towards the French position on common defence, away from Britain's, and yet Mr Pierre Mauroy, leader of France's ruling

Socialist party, assented to yesterday's fudge.

Mr George Robertson, Labour's spokesman on Europe, remarked tartly that it was "easy to get complacent when you are seen to be negotiating in good faith."

Labour's sister partners, similarly made no attempt to get "federal" or qualified majority voting on foreign policy, into the outline of political union they urged on the Maastricht summit yesterday.

With Labour's support, they did however call for majority voting in social and environmental policy, and much greater powers for the European parliament.

The Dutch presidency of the EC made clear on Tuesday that Britain would have to "pay a price" through concessions in

these areas in exchange for the now all but certain dropping of the "F-word" from the treaty.

Mr Gordon Brown, Labour's trade and industry spokesman, began the Labour Party's attempt to wrest the domestic political initiative from the Conservatives. Speaking in Birmingham, he criticised the government for its "complacent, do-nothing" attitude towards the loss of jobs in industry, argued that a healthy economy needed at its base a healthy manufacturing industry and called for "a new manufacturing partnership".

Mr Brown's remarks were the opening salvo in a political campaign which will reach a high point next January when the opposition party plans to unveil new economic policy initiatives.

Britain's pulse misses the Thatcher beat

Philip Stephens finds visiting journalists in pursuit of the 'Big Idea' in UK politics

IT is the time of year when foreign journalists descend on Westminster to take the nation's political pulse. A European Community summit is on the horizon and they are charged with the task of explaining once again the "British problem" to incurious audiences in Paris and Rome, Brussels and Bonn.

There is a format now to such visits. The correspondents arrive bewildered (the more so since Mrs Thatcher has gone) at how the "great debate" over Europe can so absorb Britain's political elite. They listen patiently while MPs and commentators explain the history, the cultural clashes, the constitutional niceties and the sheer romanticism which separate Britain still from the European mainland. They record their interviews, write their articles and depart bemused.

This time though there has been another line of questioning, related only tangentially to Maastricht. The visitors are interested in what one termed Britain's political "project".

They found it easy with Mrs Thatcher. She privatised things, cut taxes, relished battles, hated state intervention and wanted to make Britain



Overseas observers find John Major seemingly intent on dumping Thatcherism while Neil Kinnock apparently will embrace anything with a European label. But neither has a project for the 1990s that is easily explained to European audiences.



buried by Mrs Thatcher. The style is political and technocratic. Everything is weighed carefully against its impact at Westminster and in the country. What is missing is an over-arching strategy into which decisions must fit.

There is no shortage of clever schemes in Labour's locker. Some of them - like constitutional reform - have potential consequences stretching far beyond their intended aims. Some - like the industrial and training policies - are there to underpin Labour's claim to European modernism. Others are simply items on a wish list for a second term.

But scratch beneath the surface of the glossy policy documents and it is clear that the Labour leadership has only two real ambitions.

The first and overriding is to prove itself competent. The second is to prove that his would be a more decent government than Mr Major's - hence the deliberately modest redistribution of wealth implied by higher taxes on the better off and more spending on pensions and child benefit.

Foreign journalists - and British voters - will have to come to terms with politics without a project.

great again. She faced someone called Mr Neil Kinnock who was struggling to dump his party's unpopular socialist past but who seemed destined always to lose elections.

Now these overseas observers find Mr John Major seemingly intent on dumping Thatcherism. Mr Kinnock, they are told, could actually win. Mr Major might not sign at Maastricht but he will be nice about it. Mr Kinnock apparently will embrace anything with a European label.

Yet neither, they complain, has an outlook, a project, for the 1990s that is readily suscep-

tible to explanation on Danish television or French radio. It is an observation that carries the sharpness that comes with unfamiliarity.

As the clock ticks away and the opinion polls point to stalemate there is a deep unease at the prospect of fighting a general election without definition.

Mr Major and Mr Kinnock have plenty of policies. Both have yet to discover the "big idea" with which to cement together the fragments.

Mr Chris Patten made a stab at it for the Conservatives in a lengthy BBC television inter-

view last weekend. The wrath of his party's right wing forced him to abandon the imagery of a German-style social market. So he spoke of adding a "public sector ethos" to the spirit of private enterprise re-awakened during the 1980s.

To administration insiders it is a fair description of the way in which Mr Major runs his government. He is happy to spend taxpayers' money (witness the angst of the Treasury establishment), he likes new ideas (hence the Citizens Charter) and has encouraged departments across Whitehall to disinter wheezes long ago

BRITAIN IN BRIEF



House prices may fall 3% over the year

UK house prices are expected to fall for the first time in a calendar year since 1983. Halifax, the country's biggest home loans and savings institution, has said. The Halifax said, by the end of this month, prices on average were likely to be between 2.5 per cent and 3 per cent lower than a year ago. Prices last month fell on average by 0.8 per cent compared with the previous month and were 2.4 per cent lower than November last year. The further decline illustrates the depth of the recession in the housing market which has still to recover despite sharp falls in interest rates. Background, Page 17

London fares to rise 7.5%

Fares on London's buses and underground will rise in real terms in the future, London Regional Transport has hinted. London fares are to rise by an average of 7.5 per cent next month, but the company said in a statement there was "a strong case for somewhat higher fares than today".

Flexible hours for families

Ernst & Young, chartered accountants and management consultants, has introduced a "family policy" of flexible working hours, part-time working and enhanced maternity benefits for its partners and 7,500 UK employees.

It says it is the first large professional firm to introduce such a package. The aim is to retain able female employees and increase the number of women senior managers and partners, the company said.

Public may gain from dispute

Union leaders at the Inland Revenue said thousands of people could receive early tax repayments after members voted for industrial action over a pay dispute. The union is instructing its members to work "to charter", a reference to the government's Charter and its exhortation to public servants to provide a better service to the public.

Le Pen avoids demonstrators



Mr Jean-Marie Le Pen, leader of France's extreme right-wing Front National party, (pictured above) failed to provoke widespread protests when he arrived in London. He avoided anti-fascist demonstrators, who arrived after he had started talks on east European politics inside the Sheraton Park Tower Hotel. Mr Le Pen, elected to the European parliament in 1984, was in London for a meeting of the European Rights Group, a small association of extreme right-wing members of the European Parliament which he set up.

£25m boost for technology

The government has launched a £25m, 12-month initiative to boost technology teaching in schools. At least 75 schools will receive about £250,000 each in 1992-93 on the basis of their "strong commitment" to technical education.

Peugeot Talbot to cut breaks

Peugeot Talbot, the UK subsidiary of Peugeot, the French car maker, has told workers it is to increase speeds on production lines and cut breaks to enable it to compete more effectively with competitors. The move, affecting about 2,700 of its 4,000 employees, is the latest in working practice changes introduced by car manufacturers as they prepare for the increased competition from Japanese companies with bases in the UK.

MPs told of Japan order

Executives at Sheffield Forgemasters, the company which won the contract to manufacture giant steel tubes intended for Iraq's supergun programme, claimed the affair had attracted investment from Japan. Mr Philip Wright, the Forgemasters chief executive, told a committee of MPs: "A very major Japanese company came to us and bought from us entirely because of what happened here." The company's involvement in the supergun affair was exposed in April 1990 when steel tubing was seized by customs officers before it was exported to Iraq. Sheffield Forgemasters denies it knew the intended purpose of the tubing.

Store attacks Sunday trade

C&A, the clothing business, has launched a campaign costing more than £100,000 explaining why it will not trade on Sundays. "We firmly believe that the law must be respected," the company says. "Laws exist to protect consumers, employees and retailers alike and we do not accept that we have the right to pick and choose which laws to obey and which to ignore."

Therm meets its kilowatt hour

The therm, the imperial measurement of gas volume, is to be replaced by the kilowatt hour after 31 December 1992, under an EC ruling approved by parliament. British Gas, the UK supplier and distributor, intends to replace the therm by next Spring.

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UK NEWS

NORTHERN IRELAND

Political leaders agree to meet

By Ralph Atkins in Dublin

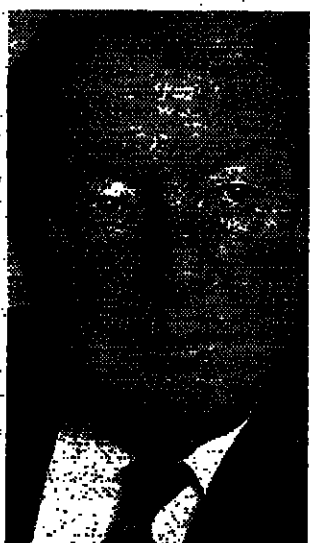
THE British and Irish prime ministers are to meet every six months in an apparent attempt to increase pressure on Northern Ireland's political leaders to re-start round table talks on the future of the province.

Mr John Major and Mr Charles Haughey, the Irish Taoiseach, agreed yesterday that meetings will alternate between London and Dublin. They were speaking after the first formal Anglo-Irish summit in Dublin since 1981.

Their decision is aimed at improving the often fraught relations between the two countries and at sending a signal of defiance to terrorists. The leaders also hope it will persuade Unionist and nationalist leaders to resume a dialogue following the collapse of "round-table" talks in July.

"We need to set an example in this respect. We need to show everyone that democracy is strengthened and not weakened by dialogue," said Mr Major.

Both leaders urged the early resumption of political talks but their success will depend



Haughey: improving links critically on the reaction of Unionist leaders who have called for a complete re-working of the ground rules for talks.

In particular, the Unionists object to the continuance of the 1985 Anglo-Irish Agree-

ment, which gives Dublin a say in the affairs of Northern Ireland. But yesterday's decision is likely to strengthen, rather than weaken, the countries' commitment to the pact.

The six monthly meetings of the two prime ministers will not officially take place under the auspices of the 1985 Agreement - but it is possible that the same civil servants may serve both.

Mr Major did not specifically mention the Unionist leaders in his comments but said, "a proper dialogue... is the credible and rational way to proceed". He said it would be "time wasting" if talks were deferred until after the general election, as favoured by some Unionists.

Mr Haughey said the 1985 Agreement should be built upon, proposing that more ministers should be brought into the regular inter-governmental conference meetings to discuss subjects such as trade, agriculture and tourism.

Since July Mr Peter Brooke, Northern Ireland secretary, has been holding low-profile

meetings with Mr James Molyneux and Dr Ian Paisley, the two unionist leaders, and Mr John Hume, leader of the nationalist Social Democratic and Labour Party. But he has so far failed to reach an semblance of an agreement to resume talks.

The prime ministerial meetings will discuss a range of matters of mutual interest as well as Northern Ireland. Britain and Ireland have clashed in the past over cross-border security and extradition of terrorist suspects.

Mr Ken Maginnis, the Ulster Unionist party's security spokesman, said he hoped the increased contact would mean clarification of how Dublin proposed to deal with the articles in the Republic's constitution claiming territorial rights over Northern Ireland. "If matters are to be dealt with at prime ministerial level, then obviously there will be greater scrutiny of the Republic's contribution to the problems which impede a resolution within Northern Ireland," he said.

Road repair backlog hits motorways

MUCH of the UK's main road network will be closed over the next five years to deal with a mounting backlog of repairs, the House of Commons public accounts committee said yesterday in a report critical of the management of the country's road maintenance.

It expressed concern that about a third of motorway lanes would have to be closed at some time before 1995 in order to catch up on the backlog of maintenance work. The Department of Transport was accused of having consistently underestimated the need for repairs as economic growth had increased traffic flows and loading faster than expected.

The report said delays caused by roadworks had become "an integral and unwelcome feature of the road network". The DoT said it "broadly agreed" with the report's recommendations.

British Rail faces abolition if Tories win next election

By Richard Tomkins, Transport Correspondent

A GOVERNMENT policy document to be published next month will pave the way for the run-down and possible abolition of British Rail (BR), the state-run network, within the five-year lifespan of the next parliament.

If the Conservatives win the next election, early privatisation will rapidly diminish BR's role as a train operator. Its operations will be sold or franchised out to the private sector, leaving it with little or nothing to do.

Up till now it had seemed likely that the difficulties of achieving a full privatisation would leave most or all of the corporation as a thriving public sector body into the indefinite future.

It has now become clear that ministers are determined to see all of BR's train services, including the loss-making ones, in the hands of the pri-

rate sector on a much shorter timescale than had been previously envisaged.

The likely speed of BR's demise will delight backbenchers and users infuriated at the corporation's perceived inability to deliver passenger services of an acceptable quality.

But it will be a devastating blow to BR itself and to its chairman Sir Bob Reid, who has served barely a year of his five-year contract.

Sir Bob has argued strongly in private that if BR is to be privatised at all, it should be sold as a single unit. Instead, it is to be done on a piecemeal basis, leaving him presiding over a diminishing empire.

InterCity, which makes modest profits, will be sold outright to the private sector complete with tracks and trains. Railfreight, which does not own many tracks, will also go through an outright sale.

More complicated arrangements will be required for Network SouthEast and Regional Railways, the two subsidised sectors. Ownership of their tracks will be retained by the state, but the operation of the trains will be franchised out to whichever operator offers the highest bid or requires the lowest subsidy.

The policy document setting out the government's rail privatisation plans was originally due to have been published by the end of the year, but has been postponed into the new year by the distractions of the Maastricht summit.

As well as paving the way for the privatisation of BR's services, it will incorporate proposals for the deregulation of the railways so that any qualified train operator will have the right of access to Britain's railway tracks.

Analysis, Page 14



All change: the new look Liverpool Street station, part of London's Broadgate complex

Broadgate escapes worst of recession

BROADGATE, the largest office development in the City of London, is opened officially today writes Vanessa Houlder. The £2bn office development by property companies Rosehaugh and Stanhope, in partnership with the British Rail Property Board, appears to have escaped the worst effects of the recession in the commercial property market, selling and letting many of the buildings in the 30 acre complex.

The developers expect Broadgate, which has a rental income of £100m, to become self-financing next year.

The recession, however, has been blamed by industry analysts for a drop in property values

at the site. Values dropped 8 per cent in the year to June, and could continue to fall.

The City's concern is reflected in the sharp decline in the share prices of the developers. Stanhope has lost more than two-thirds of its market value this year, while Rosehaugh's market value is just a tenth of this year's high.

Stanhope recently announced losses of £7m before tax for the year to end-June. When its partner Rosehaugh publishes its much-delayed results tomorrow, they may be considerably worse. The development of 14 buildings began in 1985 and now has 20,000 people working there, or one in 10 of City workers.

SURVEY

UK schools outclassed by Europe and Japan

By Andrew Adonis

BRITAIN'S schools perform badly at the pre-16 level by international comparison, and its vocational training is also comparatively poor, according to a report by the Council for Industry and Higher Education published yesterday.

Two-thirds of British workers lack vocational qualifications, compared to a quarter in Germany and one-third in Holland, according to the report, by Professor Alan Smithers and Dr Pamela Robinson of Manchester University's School of Education.

"There is no effective mainstream post-16 education for most of the school population," it claims, blaming poor school performance partly on the lack of adequate vocational training for school-leavers.

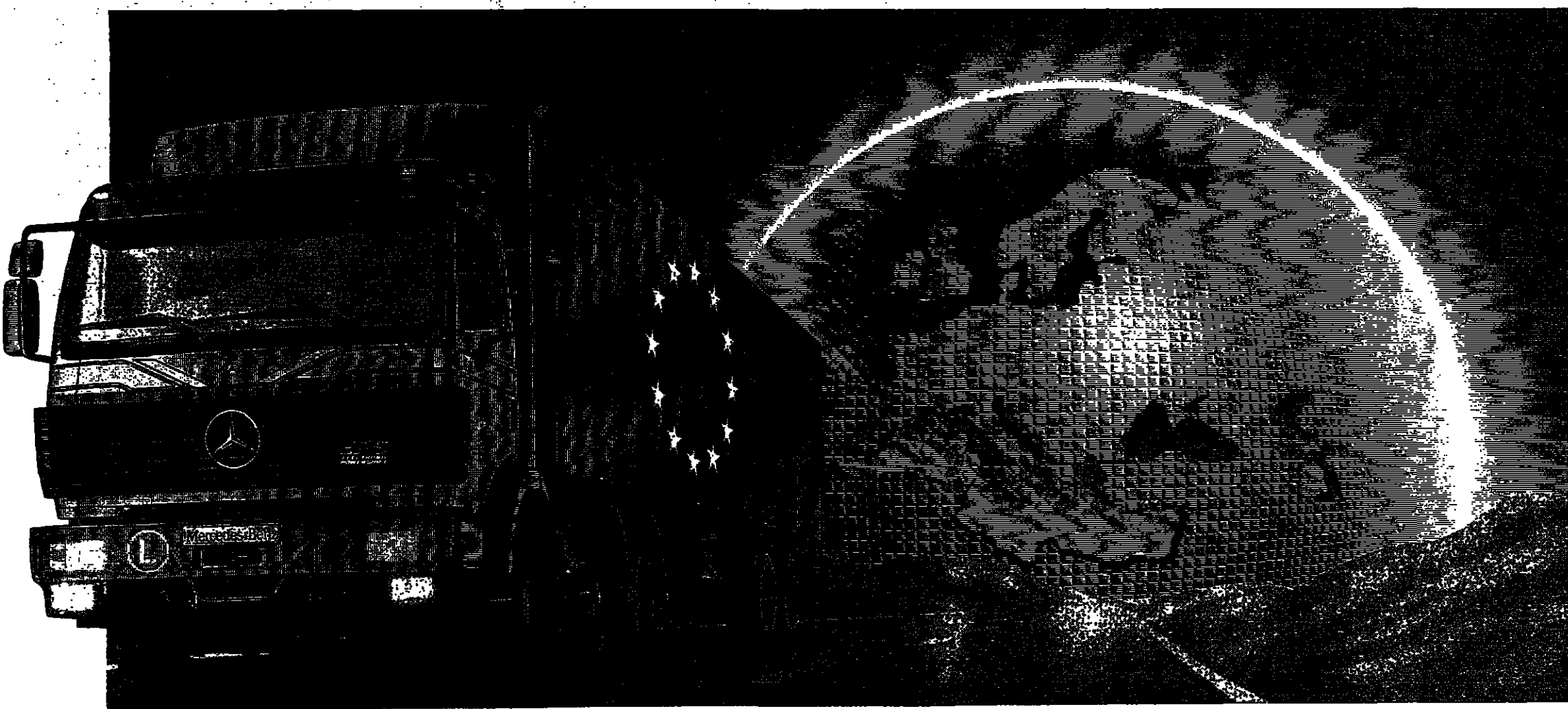
Surveying the science achievement of 14-year-olds in 23 countries - including Japan, Sweden and Korea - the report puts England in the bottom four, along with Singapore, Hong Kong and the United States. Hungary and Japan are rated highest.

The survey shows the performance of 18-year-olds to be comparatively good, but fewer than 20 per cent of the age-range are still in full-time education by that stage.

The report shows that the expansion of numbers in British higher education in the last decade has predominantly benefited the upper middle classes. Children from professional and managerial families are four times as likely to apply to university than those from working class backgrounds, says the report.

Although applications have risen from both groups in the past decade, that 4:1 ratio has been maintained. Almost 70 per cent of university entrants now come from professional or managerial families, up from 62 per cent in 1977.

The poor A-level performance of comprehensive schools is identified as a prime cause of the discrepancy. A-levels - the main post-16 exam sat by pupils in England and Wales - are the standard university entrance qualification.



As European borders begin to disappear, road traffic will undoubtedly increase. And to help you conquer the challenges ahead, we'll be there, with a

Unlimited service for an unlimited Europe.

comprehensive service network throughout Europe, and a wide range of technically-advanced products. Our 2,700 dealers, including 400 extended-service TIR-stations, are already in place. And last year, Mercedes-Benz introduced a mobile 24 hour on-the-spot repair service throughout Western

Europe to keep you on the road, whether you're in Glasgow or Palermo. Through our research and development, we continue to break new ground in matters of economy and environmental protection. In fact our vehicles' emission and noise levels are already considerably below the guide-lines proposed by the European Community. And with innovative, technologically advanced communications systems, we're helping to smooth the flow of traffic on Europe's roads. Because we believe that efficient transport is as beneficial to the environment as it is to your profitability.

We're making your future our business. So, as old borders disappear behind you, we'll make certain the only thing you find on the horizon is opportunity.

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MANAGEMENT: Marketing and Advertising

Last Monday, the 13m viewers of Thames Television's travel programme "Wish You Were Here..." could have spotted a subtle change to the programme's titles and end credits - a discreet blue logo "welcoming" them "on behalf of Barclaycard".

For £500,000, Barclays Bank has bought itself an association with one of Britain's biggest-audience TV programmes.

Yesterday, Mintel, the market research group, published its fifth annual report* on sponsorship in the UK. It suggests that Thames - the only British television company currently to run sponsored programmes - is at the forefront of an expanding area in the marketing industry.

Corporate sponsorship in 1991 will have reached £35m, the lion's share being in sporting events, with a total of £250m.

But the report argues that the areas where companies are "breaking new ground" are in broadcasting, education, social and environmental sponsorship.

In broadcasting, some £15m is being spent in 1991 - double the figure for last year.

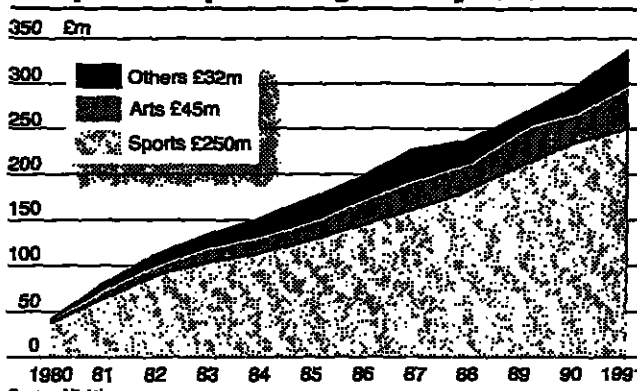
The 1990 Broadcasting Act licensed the Independent Television Commission to open up programmes for sponsorship. Once the act came into force (in January 1991), the London advertising agency BMP DDB Needham used the opportunity to bring together Barclays - with its 8m credit card holders and Thames.

Thames already has another programme running, Rumpole of the Bailey, a six-part series featuring a fictitious criminal barrister's life at the Bar, sponsored by Croft port (part of Grand Metropolitan group).

Supporting role for television sponsors

Gary Mead examines moves to tap a larger audience

UK sponsorship market growth by sector



Despite the apparent limitations of the ITC code of practice regarding sponsorship, (no product placements or promotional references are allowed), Mike McManus, commercial director of Barclays card services, had no doubt of the brand-promotional value of the enterprise.

He believes that "Wish You Were Here..." which has been running for 17 years and will have 26 weeks on air this season, is precisely the well-established type of programme which will get Barclays noticed and lend it a certain intangible kudos.

He is unperturbed by the

fact that Thames recently lost its broadcasting franchise and will cease to broadcast in 13 months time.

With some 3m Barclaycard holders travelling abroad annually, Barclays feels that what it is getting in place of conventional brand advertising is a useful association with a quality programme.

Nor does the sponsorship begin and end with the appearance of the Barclaycard logo. When viewers of the travel programme write into Thames for details on the destinations featured by the programme, they will also receive details of Barclaycard.

Under the ITC rules governing sponsorship, Barclays has no editorial control over the programme's content - "they could say 'take American Express abroad because it's a good thing' if they wanted to, but we know what to expect from the programme," said McManus.

Thames is at the forefront of television sponsorship in Britain, out of a total of 10 programmes put up by the ITV networks for sponsorship in 1991. Thames is the station to have attracted backers, though some electricity companies are currently sponsoring televised weather forecasts on the commercial network.

Bill Patterson, a senior market analyst with Mintel and editor of the latest sponsorship report, said that "while broadcasting sponsorship is still a tiny element of the whole area, it is one of the really dynamic ones. It can only grow and will grow fast."

The IFA, the association of independent television companies which form the British commercial television network, has already drawn up a list of 23 sponsorable programmes for 1992, more than twice the number on offer this year.

According to Patterson, "the argument for sponsorship as opposed to conventional spot advertising is that it can

secure brand publicity when you want it and with what you want. On the other hand, companies considering sponsoring television programmes are still feeling their way."

Moreover, when you look at the response of consumers, sponsorship of television programmes is one of the least acceptable forms of sponsorship for them. Unlike sponsorship of the arts, sports, or of a health or environmental event, consumers can see no obvious benefit in broadcast sponsorship.

Moreover, the tricky issue of what happens when a sponsored programme is repeated, or sold overseas, has yet to be resolved by the industry.

Sponsorship deals are currently individually negotiated, as in the Thames-Barclays deal. Attempts by a television producer to remove a sponsorship logo from a programme before selling it overseas could run into trouble with the sponsor, who, understandably, believes that money paid into the programme's production budget entails a commitment from the station to keep the logo well to the fore.

At the same time, sponsorship seems to please those who have dipped their toes into the water so far.

Powergen, the electricity supplier which currently sponsors weather forecasts, believes that it "has significantly boosted consumer recall of the company's name, and that it is attributable almost entirely to its sponsorship," said Patterson. The face of British commercial television is, subtly changing for ever.

"Sponsorship 1991" is available from Mintel International, 18-19 Long Lane, London EC1A 9HE. Price £695.



Out with the old: car makers are now vying for a share of the new market

Green with envy

Andrew Fisher on selling cars in east Germany

Trabant and Wartburg motor cars, once the workhorses of eastern Europe, are reaching the end of the road. And as owners discard their once-coveted vehicles, all the big German and foreign car companies are fighting for a share of the new market. Demand for cars in east Germany is expected to reach 700,000 cars a year by the end of the century.

So far the company that has come out ahead is not Volkswagen, the German car giant, but Opel, the German subsidiary of General Motors of the US. Last year, Opel had 21 per cent of the east German new car market against 15 per cent for VW. This year, Opel has kept its lead.

Opel's managers put the success down to an attractive model range and a nimble marketing strategy. However, capacity constraints also played a role, with VW saying it could have sold more if it could have produced more.

Opel had some hard work to do at first. While initial soundings showed that east Germans' first priority was a western car, Opel's name was not too well-known. After finding out what east Germans wanted and what they thought of Opel, the company set to work. It

realised that east Germans wanted facts and did not mind being bombarded with technical data. The first newspaper and magazine advertisements were heavy on text in a way that westerners would find off-putting.

"The east Germans were a bit frightened of being taken advantage of. They wanted brochures rather than ads", says Klaus Trapp, Opel's marketing director. What they really needed to know was how cars would perform, what their technical specifications were, and what they cost.

There was another vital concern - the environment. After 40 years of living with pollution, east Germans hankered for a cleaner world. Thus they wanted catalytic converters in their cars and were prepared to pay up to DM1,000 (£350) extra for these. Opel offered these on all new cars in east Germany from the start.

Opel ran the first ever commercial advertisement on east German television in April, 1990. It lasted a minute instead of the 30 seconds usual on west German TV. The theme was the environment, with Louis Armstrong's "Wonderful World" played over gentle scenes of waterfalls and forests.

Building up an adequate

dealer network also took time and money. Today, Opel has 380 dealers in east Germany. Each is investing an average of DM1m in staff, buildings, and equipment. Opel does not provide finance, but has helped in arranging the soft credits available for new investments.

The company began with only 38 dealers in March, 1990. From the start, it sought people with an entrepreneurial spirit who had previously struggled with small repair shops outside the state-owned IFA vehicle group.

Other marketing efforts included a special 160-page book for the east German market, with brightly illustrated explanations of the cars and their features. Around 4m were distributed through dealers. In the summer of 1990, Opel also took a convoy through east Germany, with an estimated 400,000 people coming to see the 60 cars on show.

As Trapp admits, demand has been so high that Opel and its rivals were welcomed with open arms by the east Germans. But as the initial buying wave ebbs, the market will become harder. Opel may have pulled ahead, but its rivals, German, French, Japanese, or otherwise, will be pushing hard to close the gap.

Dignity by catalogue for the disabled

John Thornhill looks at a company that sees enormous potential for mail order sales to the handicapped

There are about 4m people in the UK with some form of physical disability - ranging from defective eyesight to total paralysis.

This is an enormous potential market, yet few companies aim to sell clothes designed to meet their needs.

Most high street retailers argue they would not sell sufficient volumes to make commercial sense while the handful of companies that do sell to the disabled tend to offer only a narrow range of unfashionable lines.

An exception is N Brown, the Manchester-based mail order company, which has found that good profits can be made from selling goods with the disabled people's market specifically in mind.

The company runs two catalogues - Special Collection and Comfortably Yours - which aim to offer the disabled a range of fashionable clothes and other goods. Sales are currently running at £8m a year.

Jim Martin, N Brown's managing director, says the com-

pany's approach to the market started from the premise: "Why should the disabled put up with garments which able-bodied people would immediately reject?"

The company became interested in the market following a study conducted by the Disabled Living Foundation, the King's Fund and the Royal College of Nursing, which aimed to make it easier for the 200,000 people in long-stay care in the National Health Service to wear their own clothes.

"Choosing one's own clothes is an act of individuality. Wearing them enhances personal dignity and autonomy," the working party suggested.

Working with these organisations, N Brown adapted clothes and products it sells through its wide range of catalogues to address the specific needs of the disabled.

For example, Velcro fastenings were attached to make skirts easier to do up. Boomy armholes and elasticated waists made dresses more comfortable.

The company also introduced several garments which were aimed at the more severely physically impaired - such as the wheelchair-bound who account for 1 per cent of the disabled population.

Brown started by selling direct to shoppers in long-stay NHS hospitals but found it a difficult market to enter.

"We are very good at selling at a distance. But it may have been that we did not possess the right face-to-face selling skills," says Martin.

PEOPLE READ NEWS TODAY

A Circulation Success

The circulation of The Mail on Sunday through October and November has regularly achieved over 2,000,000 copies per week.

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The Mail on Sunday. A newspaper, not a snooze-paper.

مكتبات الصحف

TECHNOLOGY

Big prizes in small parcels

Midland Bank and Barclays Bank, two of the leading foreign exchange dealers in the London market, have developed personal computer-based systems to make it easier for their corporate customers to trade small parcels of currency cheaply and safely.

Both systems are designed to solve the problem that, while every foreign exchange department is happy to trade in large amounts of currency, small deals - say \$100,000 to \$250,000 - are a source of irritation to both partners to the bargain. They tie up dealers' time and the customer believes the fee - typically \$50 in back room costs - is out of proportion to the size of the deal.

Both banks believe that, while designed primarily to reduce their costs, the systems could help them to attract new corporate customers. Other banks, notably London branches of US operations, are also offering automated small deal systems. Midland's FX Direct, based on its existing in-house currency price distribution system "Superior", runs on a PC sited on a corporate dealer's desk.

It provides automatic access to Midland's FX quotes for some 30 currencies. Spot and forward deals up to a value of \$2m can be struck; the system handles the processing of the deal and the dispatch of the details to the back office.

By comparison, Barclays' system, developed by Cognotec, a systems house specialising in the foreign exchange market, has a ceiling of \$250,000 per trade. The quotes provided are based on Barclays' quotes in the interbank market, with a pre-determined margin added depending on the customer (the better the customer, the lower the margin). The customer has one minute to decide whether to deal against the quote.

Both banks are providing the software free. FX Direct customers will have to find the cost of a PC, modem and telecommunications. In the first year, the cost might be \$8,500, and \$2,000 a year thereafter.

Alan Cane
Richard Waters

Honda Motor, the Japanese car maker, won few friends in the automobile industry in July when it announced development of a cleaner, more efficient automobile engine.

The company suffered resentment not because it beat the competition with a better product. Indeed Toyota has offered a similar lean-burn engine for 10 years in Europe, although few people were prepared to pay the extra cost.

But with its typical flair for publicity, Honda managed to capture attention and burnish its image as an environment-conscious company with a product many doubted was so important.

What really upset the competition was an impression they say Honda gave that the demands of environmentalists for radically cleaner and more efficient engines could be met. With US legislators considering new corporate average fuel efficiency standards for the industry, many believed the timing of Honda's announcement could not have been worse.

After a decade in which auto makers have been trying to squeeze more performance out of their cars, while laying on more comfort and luxury, the Japanese car makers have been hit by an avalanche of environmental demands. The US is imposing ever stricter standards on fuel efficiency and emissions.

Meeting ever tougher environmental standards - and trying to influence the setting of those standards - has moved steadily higher up the agenda for Japanese automobile manufacturers. "Overall we have changed from a passive attitude to a more active attitude," says Masaaki Ohashi, senior managing director at Toyota.

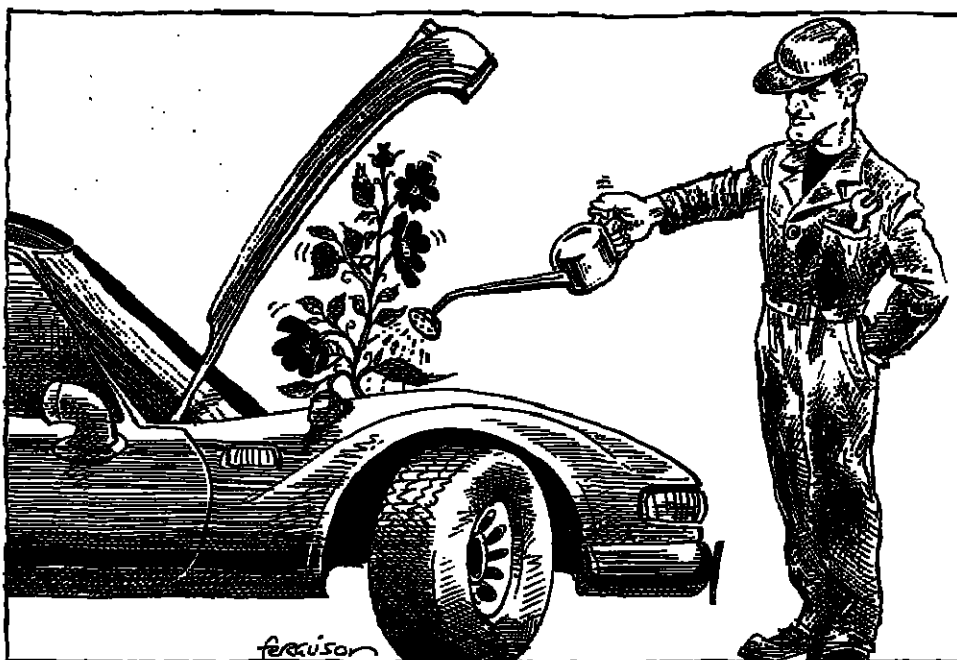
It would be easy to dismiss this sort of statement as public relations. Yet there is no doubt Toyota and other makers are taking the global surge of environmental concern seriously if only because they stand to lose if their products cannot meet tighter standards.

Toyota is spending up to 30 per cent of its R&D budget on environment-related programmes, which amounts to roughly ¥135bn (£590m) this year. Other companies are spending a similar amount.

Toyota's only recent organisational response has been to set up a recycling committee, yet this committee takes its place next to a raft of other committee structures that have

Japanese car makers are under pressure to make cleaner, greener machines, writes Steven Butler

Driving too slow in the fast lane



been in place for years.

Nissan, the second biggest Japanese maker, last year established a new environmental and safety department headed by a general manager, and on April 24 this year - Earth Day - began running corporate advertisements emphasising the company's environmental credentials.

Honda created a similar committee reporting directly to the board to act as a kind of global switchboard, keeping tabs on changing environmental regulations in Honda's markets and co-ordinating the response.

Solchiro Irimajiri, executive vice president in charge of Honda's research operation, says: "The issue is becoming more and more complicated. We need to simplify information so board members can grasp a total view."

As for the ire towards Honda from other carmakers, Irimajiri admits the timing of the announcement of Honda's lean-burn VTEC (valve timing and lift electronically controlled) engine was not ideal.

Nevertheless, he is still unapologetic.

"We did not say that the VTEC engine will solve everything. The fact is that we had developed the product and were going to sell it," he says.

The engine works by burning a ratio of air to fuel that is close to 25, compared with the traditional engine air/fuel ratio of 15. The result is more efficient and complete combustion which is inherently more difficult to sustain. Honda achieved stable combustion by a clever design of the cylinder, resulting in improved fuel efficiency of between 20 and 40 per cent, depending on driving conditions, with only a small loss of performance.

Yet lean burn produces more oxides of nitrogen, which cannot be removed by traditional catalytic converters. As a result, Honda's engine is being installed only in smaller cars, with an engine size of 1,500 cc. Even so, the engine cannot meet California air standards.

For California, the engine will burn a normal air/fuel ratio, with some loss of efficiency, but fewer oxides of nitrogen.

Because of these limitations, the other auto companies believed Honda has, perhaps unintentionally, created false hope that a solution to the environmental problem was around the corner.

Says Ohashi: "There is no fundamental technological breakthrough on the horizon."

While small improvements in engine efficiency may be possible, Ohashi argues that in the end cars that have cleaner exhaust and less CO₂ must be smaller and lighter, or make compromises on performance. Toyota's experimental efforts, such as gas turbine or multi-fuel cars, do not look like commercial hopefuls.

Yasuhisa Tsuda, director of Nissan's technology planning department, agrees: "Lean burn is a special solution for a special car. A big leap [in fuel efficiency] from the current level is very difficult to foresee. There is only the summing up of small efforts."

For Nissan, these include

trying to reduce mechanical friction by reducing piston rings from three to two, or attempting to lower rolling resistance. In total, Tsuda projects a 7 per cent increase in efficiency by the year 2000. Improvement, but not exactly a revolution.

Irimajiri, however, refuses to be discouraged. "We still believe in the potential for the lean burn engine."

Honda, like the other makers, is working on a catalyst to remove oxides of nitrogen. It is also considering more exotic engine designs to burn air-fuel ratios of 40 to 50. Emissions of oxides of nitrogen go up initially as the air-fuel ratio rises above 15, but then fall off sharply as the ratio approaches 40. No one knows how to sustain combustion at this sort of ratio in a practical engine that could power an ordinary car.

As for the zero emissions vehicles mandated for California by 1998 the outlook is even dimmer, in spite of the huge amount of money being spent that has already produced impressive technological advances. Nissan, for example, has made much over the development of a battery-powered car known as the Future Electric Vehicle, or FEV, which has a quick recharge of just 15 minutes. The performance of the car looks close to some small petrol-powered cars on the market today.

"The FEV is proving good in field tests," says Tsuda. But he admits the cost of the battery is "unrealistically enormous". It will cost at least three times the price of a normal vehicle, and this is before the huge infrastructural cost of putting in a network of high-voltage recharging stations.

Honda projects that a small electric car will have the performance of an 800,000 mini-car, but a price-tag equivalent to its Van Legend, a luxury version of Honda's Accord model. Even if car makers are forced to offer electric vehicles for sale, who will buy one?

Toyota and Nissan both claim breakthroughs in products such as paints and plastics that will increase the recyclable portions of cars without raising weight, and the three are rapidly phasing out CFCs in air conditioning units, foams and manufacturing processes.

In all, this amounts to a big and expensive effort by the industry. Yet, in spite of the reputation of Japanese companies for technical wizardry, as Tsuda puts it, the companies still have little to offer but the summing up of small efforts.

Intelligent house opens its doors

By Paul Taylor

Bricks and mortar it is not - more like a poorly constructed stage set. Nevertheless the "Intelligent House" demonstrated at the Esprit 91 conference and exhibition in Brussels last week was an impressive display of the electronic wizardry which could become part of suburban homes of the late 1990s.

Esprit, the European Community's information technology research programme, claimed the mock-up was a demonstration of "the first home system to integrate the functions of a fully automated 'intelligent' house".

The system will allow home owners to link safety, comfort and entertainment throughout the house and control features via the television set, a computer, a remote control unit or even by making a telephone call home.

Among the benefits of the system are energy cost savings and conservation by managing energy consumption as well as increased home comfort and security.

The companies backing the project claim the system could be available within three to five years and will cost no more than a good television set or hi-fi system. Earlier this year Esprit published a home systems specification designed to establish a standard which would enable manufacturers to develop compatible products, and to advise installers, home builders and occupants how to select components and install them.

The task of refining and promoting the standard has now been taken up by the industry-based European Home Systems Association whose members include those companies involved in two Esprit projects, Home Systems and the Integrated Interactive Home.

The two projects have brought together BT (formerly British Telecom), Thorn-EMI and GEC of the UK, AEG/Daimler-Benz and Siemens of Germany, ABB of Sweden, Philips of the Netherlands and the French company Thomson, among others.

The demonstration house at the exhibition showed how the system operates and comprised six specific applications:

● Load management. A typical

house includes many different electrical appliances which are sometimes switched on at the same time placing a heavy burden on the energy supply during peak demand periods like morning and evening mealtimes. An energy load management system switches power from device to device according to pre-set priorities while keeping the load below a pre-determined limit.

In addition, the central heating system can be programmed with fuel tariff information and then switches automatically to use the most cost-effective fuel at any given time, typically electricity at night and gas during the day.

● Lighting control. Individual lights can be controlled from a central control unit and programmed to turn on and off. While the house is empty a random programme can be activated for security. A remote control can also switch the lights off when the television is switched off and the person leaves the room.

● Access control. From anywhere in the world a home system can be controlled by dialling the home telephone, entering an identification code and using a voice response menu system to select a function, for example programming the video recorder, turning lights on, drawing curtains or switching off an iron that was left on by mistake.

● Audio visual distribution system. At the heart of the integrated home system is a simple and cheap audio visual network linked by coaxial cable. A central cluster distributes the AV signals throughout the home without loss of quality or interference.

In addition, an infra-red remote control signal can be sent through the network to control the VCR in the living room from the television in the bedroom.

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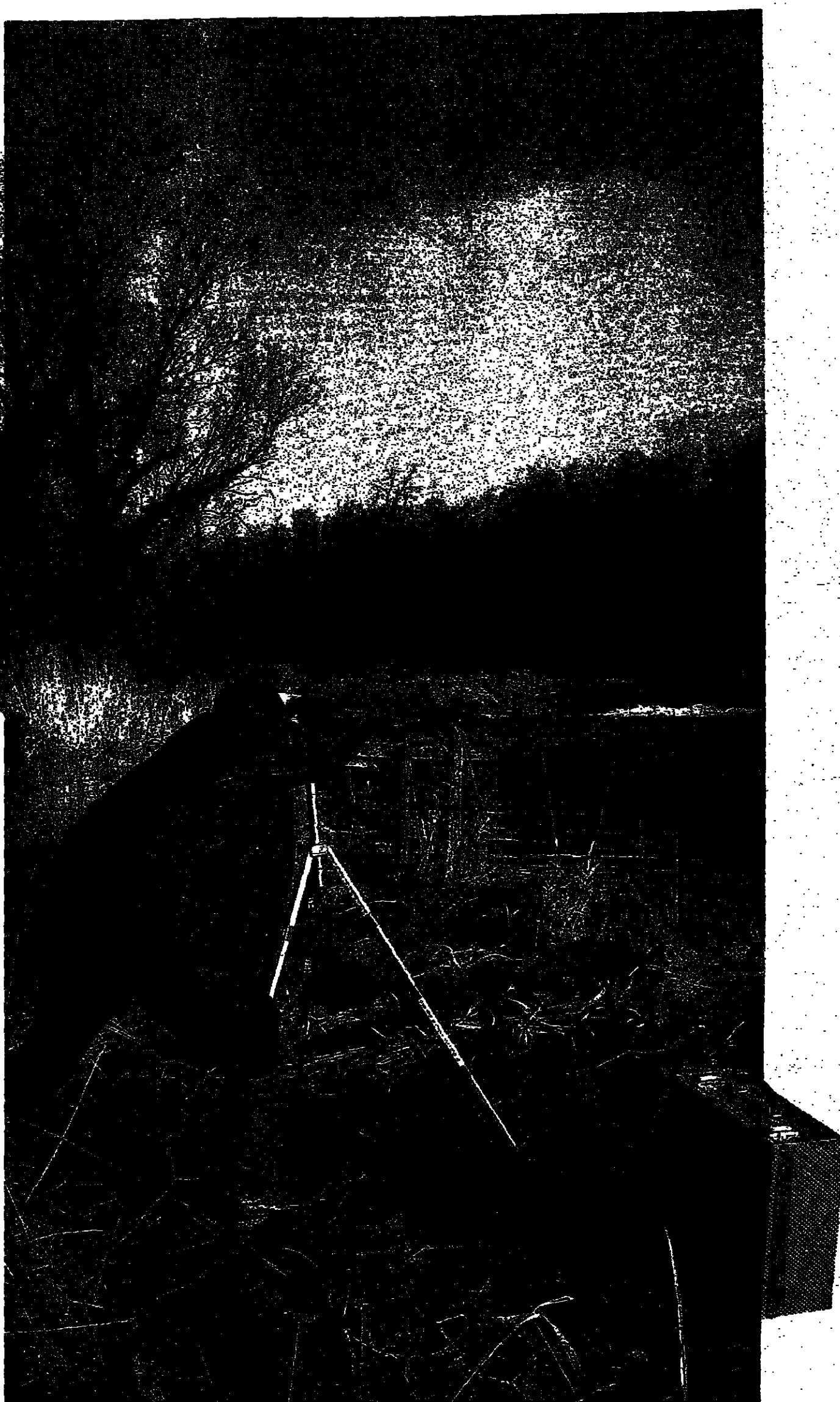
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CINEMA

Hollywood dreams: diverting and diabolical

It was all a blur after Robert Mitchum. On day ten of my visit to Hollywood, fate propelled me a hundred miles up the coast to a beautiful villa in Montecito. Here over a hundred of double Martini, Old Sleepy Eyes regaled me about the golden days. Joe Sternberg, Otto Preminger, Howard Hughes, Jane Russell's bosom, Marilyn Monroe's drama coach, and Sir David Lean defying waves and wind-machines in *Ryan's Daughter*.

Hypnotic stuff. I lost all sense of time, as Tinseltown had surely intended me to ever since I touched down in L.A. There is a haze memory of two weeks spent making 400 phone calls and seeing 40-odd films. My telephone bill was incurred attempting to pin down the rich and famous to my pace-thriller viewing schedule while logging up the state of new movies hitting pre-Christmas cinemas. At one point I dreamed I fell off the seventh-floor balcony of my Sunset Boulevard hotel room, only to be born aloft by a number of bygone film stars wearing wings.

Hollywood is a factory town where the local product - dreams - spills out and infects the air. It is easily confused with the town's other major commodity, smog. But the pervasiveness of dreams is more attractive and the Christmas they are the stuff that nearly all the films are made of. Light, diversionary dreams in *Beauty and the Beast*, *Pie in the Sky* and *Curly Sue*. Sleek, diabolical dreams in *Cape Fear*, *Billy Bathgate* and *The People Under the Stairs*.

Fitting climax, this, to an onerous movie year. Heroes and heroines afflicted with amnesia have been accosting us for months in *Shattered*, *Dead Again*, *The Fisher King* - and later this month the most eagerly awaited Yuletide film opens in the US: Spielberg's *Hook*, in which Robin Williams thinks he is Peter Pan to Dustin Hoffman's Captain Hook.

I failed to get even a sighting of *Hook*. Tristar Pictures, in an act of corporate discounting, has released it in its career, refused to return my dozen-odd phone calls. They are now on my black list along with Saddam Hussein, the late Adolf Hitler and other important

public enemies past and present. I did, however, see a true Christmas treat in Disney's *Beauty and the Beast*. This is the studio's best animated feature in decades. Set in a never-never magic of *Snow White* and *Fantasia*: multi-layered forest perspectives, a bravura Gothic castle and the enchanting concept of turning the castle's living furniture into the story's comic relief. Led by a Maurice Chevalier candelabra



Robert De Niro and Nick Nolte in 'Cape Fear'

and a pompously mercurial clock with dial-mountings, these dance around the pretty heroine and the hero whose roars set your seat shaking.

The Spielberg-produced *An American Tail 2: Fievel Goes West* is a relative dullard. Reprising the lost-and-found plotline of *Tail 1* - this mouse seems unable to hold on to his parents - it rejoices chiefly in John Cleeve's vocalising of the faline villain: one Cat B. Waul, a sort of Basil Fawley with whiskers.

Other Yuletide children's fare is

heavy on the saccharine. John Hughes's *Curly Sue*, opening here on Boxing Day, is a poor-little-street-waif tale of surprising loveliness from the writer of *Home Alone*. And *My Girl*, directed by Howard Zieff, wastes *Home Alone*'s boy prodigy Macaulay Culkin in a maudlin yarn about an undertaker's daughter learning to confront death. Not hers but best friend Dad, Jamie Lee Curtis is his girlfriend and the daughter's sympathetic surrogate Mum, and you are all but provided with Kleenexes to sob into.

Grown-ups are best catered for by *Cape Fear*. Re-shuffling the 1963 thriller about an ex-convict terrorising the lawyer who sent him to jail, plus the lawyer's family, director Martin Scorsese sets Robert De Niro down on the card-table as the triumphant joker. This Max Cady, unlike Robert Mitchum's brooding thug in the original film, is a Southern-twangling jester with tattooed body, panama hat and insane grin.

He upstages Nick Nolte and Jessica Lange as the troubled couple, though he is almost matched by Juliette Lewis as the pubescent daughter, altho with half-awakened desire. Scorsese overdirects somewhat: the camera deliriums that made *Goodfellas* a great Mafia Satyricon distract here from the straight-arrow thriller requirements. But it is bracing to see a movie imagination refuse to be nailed down to camera positions A, B and C, even when the story material is banal enough to request it.

Billy Bathgate, the season's other hoodlum tale, disappoints. Director Robert Benton, who as screenwriter of *Bonnie and Clyde* set a brilliantly kaleidoscopic pattern for the modern gangster film, is over-reverent towards E.L. Doctorow's novel about 1930s mob leader Dutch Schultz. Lost amid the inert period fidelity, even Dustin Hoffman's performance as Schultz seems like a costume rehearsal in search of a character.

Finally, one from curio corner and two from curio cul-de-sac. Wes Craven's *The People Under the Stairs* is an amiable horror folly about spooks under the floorboards, with at least two shock moments when the filmgoer leaps six

inches from his seat. *The Addams Family* is a less amiable horror spoof that, though minting early money in the US, will surely expire commercially as fast as its plot does imaginatively. And Steven Soderbergh's Prague-shot *Kafka* is a black-and-white grand guignol with a fictionalised Franz K. (Jeremy Irons) coming up against ghoules, ghosts and girdles (Theresa Russell as a sexy anarchist). Unfortunately the only thing going bump in the dark is the suspense. Dropping their popcorn and personal effects, they attempt to find their newspaper listings to make sure it is that Soderbergh - he of sex, lies and videotape - who made this odd, undernourished blend of horror hokum and Euro-prestige. It is and he did.

Back in Britain it is a lightweight, not to sat flyweight, week. Two movies, two minor diversions. Pedro Almodóvar's *Matador* (Metro, Electric, 18) is a five-year-old slice of kitsch from the Spanish director of *Women on the Verge of A Nervous Breakdown*. Two serial killers (Nacho Martínez and Assumpta Serna) meet and mate in a Madrid notable for the remarkable number of wacky characters still alive despite the hero and heroine's best efforts.

She wields a fatal hairpin: he murders when not masturbating in front of TV slasher films; they finally achieve a self-destruct consummation on a brightly-coloured outspread tressor cape. Watching this essay in Hispanic hyperbole film is like eating a taco. Half of it slips deliciously into the mouth, the rest dribbles uncontrollably down your front thanks to the loose-fitting casing and the odd angles of presentation.

Hearts of Darkness (Everyman, 18), written and directed by Fax Bahr, explores even deeper reaches of eccentricity. But who could resist this documentary about the making of Francis Coppola's *Apocalypse Now*, drawn from footage shot during filming by Coppola's wife Eleanor? Expanding budgets; exploding egos; and the indelible sight of Marlon Brando arriving in the Philippines to play the "enraptured" Kurtz and weighing in at about 250 pounds.

Nigel Andrews



Edward Petherbridge and Susan Hampshire

Noël and Gertie

DUKE OF YORK'S THEATRE

Noël Coward and Gertrude Lawrence, two of the icons of London theatre, will never be long absent from the London stage. Too many indestructible vehicles were written for one or other of them for that to be possible. And, though their legendary partnership only had two brief vehicles (the 1930 *Private Lives* and the 1936 *Tonight at 8.30*), those were enough. Revivals, biographies, films, documentaries, musical anthologies and, recently, the Joan Collins industry all go on fanning an already lively flame.

Now Sheridan Morley's graceful tribute to the pair has been revived for the very stylish talents of Edward Petherbridge and Susan Hampshire. Petherbridge in particular is well, not a tower of strength, but a gossamer thread, apparently fragile but actually as strong as steel. He catches the clipped Coward diction without exaggeration; he even catches Coward's frog-prince voice on certain vowels (a special feat); but he is too intelligent and mature an artist to attempt a complete Coward imitation. The delicacy and refinement that are central to his Noël are sheer Petherbridge, and that is as it should be. He is not a strong singer, but his rhythm, diction, phrasing carry the songs and the show.

I rub my eyes as I watch Susan Hampshire,

because she was already an accomplished television actress early in my childhood; and yet today her face, voice, figure are still unscathed by time's furrows. This is certainly an odd phase of her career to be concentrating on musicals - her singing voice is attractive but weak, inclining to spread at the top and to go flat throughout - but she has the expertise to negotiate problems lightly. Her faults are never troublesome. I was charmed by everything she did as Gertie; and there's the problem, especially in her speaking. She simply applies too much charm, too little spontaneity or attack.

Still, I wish these artists could exercise their talents elsewhere - how about *Present Laughter*? - than in the fetters of a biographical tribute. *Noël and Gertie* is theatrically adept; it does not overdo either nostalgia or sentimentality. It has a host of vintage Coward songs and, better, vintage Coward scenes. But Coward's real mastery lay in the overall construction of his plays, not in the famous Coward style and certainly not as an important author of the love of man and woman for each other. The Noël-Gertie scenes here boil down to a series of variations on the same theme: pseudo-romance.

Alastair Macaulay

'Lucia di Lammermoor' and 'Marriage of Figaro'

GAIETY THEATRE, DUBLIN

This promises to have been a year of successes and failures on a grand operatic scale for Dublin as Cultural Capital of Europe. An ambitious plan to bring the National Opera of Sofia to the city in the autumn led to enormous losses, with debts of up to £700,000 being mentioned in some quarters. The big crowd-pulling appearances by Domingo and Pavarotti are still to come.

What opera goes in Dublin will want to know, however, is how far the exceptional activity of this year can be expected to carry through into the future. Dublin lacks a full-time opera-house and the resident company, DGO's Opera Ireland, has had an unhappy recent history. The low point was reached a couple of years ago when one season was cancelled altogether. But now the company is looking healthier again under its new Artistic Director, Elaine Padmore, who has shown her mettle at the Wexford Festival down the coast.

The task in Dublin is to produce a pair of operas on limited rehearsal time, without a permanent chorus or orchestra, and in a theatre which is putting its main effort into getting *Jack and the Beanstalk* on stage in time for Christmas. In the event both the operas in this winter season are a mixture of good and bad things, but with *Lucia di Lammermoor* it is the good that prevails.

The producer was Francesca Zambello, who scored a minor triumph with another Donizetti opera at Wexford this year. With Bruno Schwengl as



Valerie Masterson, Pamela Helen Stephen and Regina Nathan in 'Figaro'

her designer she has contrived a staging that makes much of little, just mists and a wind-swept tree to suggest the chill of the Scottish highlands and ominously blood-red curtains for the baronial hall. It was all extremely well lit by Michael Calt and devoid of eccentricities, at least until the final scene, when the supposedly dead Lucia came tripping on for a last appearance.

In that role the 21-year-old Bulgarian soprano Alexandrina Pendachanska turned in a

pretty remarkable performance, for she is not at all the technical automaton one might have feared at that age. Her voice is small and lacks dazzle for the coloratura. But she uses it to create an almost unbearably touching Lucia, always introverted and by the end collapsing inside altogether as she slides into insanity. Every note of the mad scene added something to the character.

Unfortunately the other members of the cast had their time cut out just getting

around the notes. John Fowler as Edgardo had problems with intonation, Jan Galla was a rough Raimondo and Albert Dolin an underpowered Enrico, although the tone that he does have is usefully compact. Adrian Martin's Arturo was better projected than any of them. I enjoyed, however, the stylish conducting of Maurizio Di Robbio and that was not only because he was working with the less than first-rate RTE Concert Orchestra.

There was a worrying shak-

ness of ensemble again in the other opera, *The Marriage of Figaro* (sung in English), and the conductor of that production, Jonathan Webb, also tended to impose himself on the music too insistently. But then this was not a subtle evening.

The producer and designer, John Lloyd Davies, had updated the opera to around 1900 with arty geometric sets. But there was no serious attempt to put the choice of period usefully to work, save for when Cherubino sang "Voi che sapete" to the accompaniment of an old horn gramophone, which must make his little song one of the fastest to be recorded of all time. For the rest the production teetered on the edge of operetta, as though Mozart was the progenitor of Gilbert and Sullivan.

It was left to the main singers, and Valerie Masterson above all, to keep the human heart of Mozart's comedy ticking. Though cautiously sung these days, her Countess is a penetrating study of a woman in middle age, still attractive enough to invite temptation and yet knowing inside that there is nothing to come but hurt and disillusion. Victor Ledbetter made a stern Count and Pamela Helen Stephen a lively Cherubino. Regina Nathan as Susanna sang a poetic "Deh vieni". But next to Miss Masterson's living, breathing Countess, they were just going through the motions.

Richard Fairman

Paul Taylor Company

SADLER'S WELLS

With the Paul Taylor Company back in London - at Sadler's Wells for the next ten days - dance-enthusiasts know that movement, joyous or tormented but always vivid, will seize their imaginations. They know, too, that Taylor will wing the changes on two favoured themes, setting works that propose serenity and the most civilised manners against night-haunted pieces in which the sleeping beast awakens and stalks the dark. Just so in the first of the company's four programmes on Tuesday night, when *Airs* was followed by *Nightshade*.

Airs we know and love for its grace and sweeping dance phrases, as Handel concerti moved through the buoyant and sweetly placed bodies of the cast, and every action speaks of respect, affection and discreet joy. It is a difficult work to bring off successfully, and there were moments on Tuesday night when the dancers looked too intoxicated by the beauty of it all. Their expressions, their movements, had a hollowness that was almost terrifying. Taylor, ecstatic, like a door-step evangelist making a bid for an errant soul. What was fascinating, as always with Taylor's troupe, was one's reacquaintance with a company in which bulk - sheer physical weight of presence - is so essentially part of the dance-style. Strongly muscled, well-covered with flesh, these dancers move with a fluency and a lightness belied by their apparent heaviness of build.

The Taylorian contrast - Hyde to the earlier Jekyll - came with *Nightshade*, which is a grand and horrific piece of Victorian menace. A darkened stage. The glimmer of a lantern. A group of men and women who might have come from the most grotesque illustrations by Philz to Dickens' bleakest pages. Bodies tormented in galvanic movement, lying drugged or dead, or seized by convulsive lusts: I thought of images

from *Edwin Drood*, or "Tom all-alones" in *Bleak House*, or *Our Mutual Friend*. Late Shylock in the score - the tenth piano sonata and *Vers la Rome* - and the music's manic finds exact reflection in the disjointed, compulsive and convulsive *ronde infernale* of the four men and their women, mistresses and servants, with a child skipping through the scenes, destined, of course, to be the culminating sexual victim. Taylor drives the action relentlessly along, without explanation, but generating a pungent, rand atmosphere of unspeakable desires and shadowed terrors. Like certain earlier Taylor pieces - *Cherry Orchard* or *Runes* - it chills the blood. It is very fine, and very finely danced.

Nightshade dates from 1979. The closing piece of the evening was *Company B*, made this year as a nostalgic and not too sentimental view of war-time ballads. The songs are the Andrews Sisters' hits of the 1940s - "Oh, Johnny", "Boogie Woogie Bugle Boy", et al. - and Taylor knows that this exercise in social archaeology must be given with that sheen of romanticism which disregards the harsher actualities of war-time service and separation. So men and women are clad in pale, clear colours; jitterbugging is never far away; and the dance manner is buoyant, show-offish, with the men of the ensemble especially strong. It is, in the main, dance about superficial sentiments, which was war-time's way of coping with things more terrifying. Taylor briefly hints at women's desolation and men's chances of death in action - but no more than did the popular songs of the period. As always with Taylor, the choreography is exactly judged to his music's ability to sustain emotional tensions. His dancers are a superb troupe, whom you should under no circumstances miss.

Clement Crisp

INTERNATIONAL ARTS GUIDE TODAY'S EVENTS

BARCELONA

Two concerts are being given to mark today's 200th anniversary of the death of Mozart. At the Palau de la Musica (258 1000), John Eliot Gardiner conducts the English Baroque Soloists and Monteverdi Choir in the Mass in C minor and the Requiem, with soloists Barbara Bonney, Anne Sofie von Otter, Anthony Rolfe Johnson and Alastair Miles. This concert is sold out, but the second half is being broadcast on television in several European countries. At the Gran Teatre del Liceu, Uwe Mund conducts the Requiem with soloists Helen Donath, Marijana Lipovsek, Gösta Winbergh and Kurt Moll, and the Orchestra and Chorus of the Liceu (412 1466).

BERLIN

Schauspielhaus 20.00 Claus Peter Flor conducts the Berlin Symphony Orchestra and Philharmonic Chorus in an all-Mozart programme. Sat. Sun. Mon: Gothaer Sinfonietor (East Berlin 2272 261). Deutsche Oper 19.30 Heinrich Hollreiser conducts Gunter Kramer's production of *Die Zauberflöte*. Tomorrow: ballets

by Bejart, Kenneth MacMillan and Christopher Bruce. Sat. L'elisir d'amore. Sun: Hensel and Gretel (West Berlin 3410 249). Komische Oper 19.00 Rolf Reuter conducts Harry Kupfer's production of *Die Zauberflöte*, also tomorrow. Sat and Sun: Tom Schilling's production of *Cinderella* (East Berlin 2292 555).

CHICAGO

Orchestra Hall 20.00 Second week of Pierre Boulez's four-week residency with the Chicago Symphony Orchestra. Tonight's programme is Schoenberg's *Pelléas et Mélisande*, the Bach/Schoenberg Prelude and Fugue in E major and Berg's Violin Concerto with Midori. Also tomorrow at 13.30, Sat and next Tues. Sun afternoon: Boulez conducts the Chicago Civic Orchestra (435 8666).

FLORENCE

Teatro Comunale Tomorrow at 18.00, Witold Lutoslawski conducts the Orchestra of the Teatro Comunale in a programme of his own music. Repeated on Sat and next Wed and Thurs (277 9236). Piccolo Teatro Two chamber operas - Anton by Claudio Casini and Emilio Scogna, and *La figlia del mago* by Lorenzo Ferraro - are being performed tonight at 20.30. The production runs till Dec 17, with next performance on Sat at 15.30 (277 9236).

GLASGOW

Royal Concert Hall 19.30 James Judd conducts the Royal Scottish Orchestra in Elgar's First Wand

of Youth Suite, Beethoven's Eighth Symphony and Brahms' Violin Concerto, repeated on Sat. Tomorrow: Fedor Glushenko conducts the BBC Scottish Symphony Orchestra in the world premiere of Robin Orr's *Sinfonietta Helvetica*, with Karin Georgian soloist in Dvorak's Cello Concerto. Sun: Alexander Gilson conducts Dvorak's New World Symphony (041-227 5511).

LONDON

National Theatre The Sea: Edward Bond's comedy opens at the Lyttelton on Dec 12 (previews from tomorrow) in a production directed by Sam Mendes. Judi Dench plays Mrs Raff. This is the first major London revival since the play was premiered at the Royal Court in 1973. Designs are by Bob Crowley with lighting by Paul Pyant. The play follows the bizarre chain of events after a violent storm during which a young man drowns. Set in a small east coast town in 1907. The Sea introduces a rich array of eccentric characters who are all, in their individual ways, affected by this tragedy (071-928 2252).

The Little Clay Cart: Jatinder Verma and Ranjit Bolt's adaptation of this eighteenth-century Sanskrit play opens in the Cottesloe tonight. This epic fable of romance and revolution - unique among surviving Sanskrit dramas in being entirely secular - has been described as one of the finest examples of classical Indian theatre. The production features a cast of Asian and Irish actors and musicians (071-928 2252).

For ticket information about all West End shows, phone Theatreline from anywhere in the UK: Plays 0836 430959 Musicals 0836 430960 Comedies 0836 430961 Thrillers 0836 430962

MUSIC AND DANCE

Covent Garden 19.00 Hartmut Haenchen conducts the first night of Graham Vick's new production of Mozart's *Mitridates*, designed by Paul Brown. The cast includes Jochen Kowalski, Ann Murray, Yvonne Kenny and Gillian Webster. Runs till Dec 19, with next performances on Mon and Wed (071-240 1086).

Coliseum 19.30 Adam Fischer conducts Richard Jones' new production of *Die Fledermaus*, with a cast led by Vivian Tierney, Donald Maxwell, Nicholas Foulwell and Lesley Garrett. Tomorrow and next Wed: Un ballo in maschera. Sat and next Thurs: Le nozze di Figaro (071-936 3161).

Sadler's Wells 19.30 Paul Taylor Dance Company. Daily except Sun and Mon till Dec 14 (01-278 8916).

NEW YORK

Avery Fisher Hall 20.00 Erich Leinsdorf conducts the New York Philharmonic Orchestra in an all-Mozart programme, including the Piano Concerto No 27 with Alicia de Larrocha and the Requiem. Repeated tomorrow, Sat and next Tues (875 5030). Carnegie Hall 20.00 Neville Marriner conducts the Academy of St Martin in the Fields in Mozart's Requiem and Vespers Solennes de Confessors. Tomorrow and Sat: Gidon Kremer and the Deutsche Kammerphilharmonie. Sun: Christmas concert with Kathleen Battle, Frederica von Stade, Wynton Marsalis and Andre Previn (247 7800).

Metropolitan Opera 20.00 James Levine conducts *Die Entführung aus dem Serail*, with a cast led by Mariella Devia and Matti Salminen. Tomorrow: *La traviata* with Cheryl Studer (362 6000). New York State Theatre 20.00 Balanchine's City Ballet production of *The Nutcracker*. Repeated tomorrow, with afternoon and evening performances on Sat and Sun (870 5570).

PARIS

Opéra Bastille 19.30 Friedemann Layer conducts Bob Wilson's production of *Die Zauberflöte*, with a cast led by Hans Sotin, Hans-Peter Blochwitz and Cynthia Haymon. This production runs until Jan 14, with next performances on Sat and Mon. Tomorrow at 20.30: Ravel Quartet plays Mozart

string quartets (4001 1616). Châtelet 20.30 Marek Janowski conducts the Orchestre Philharmonique de Radio France in the world premiere of Messiaen's *Un sourire*, plus Reger's Variations and Fugue on a Theme of Mozart and Mozart's Piano Concerto No 27 with Christian Zacharias. In the Auditorium at 19.00: Tokyo Quartet plays Mozart string quartets. Tomorrow, Sat and Sun: West Side Story (4028 2840).

VIENNA

Staatsoper 19.00 Donald Runnicles conducts Don Giovanni with a cast led by Ferruccio Furlanetto, Deon van der Walt and Tina Kiberg, also Sun. Tomorrow and Tues: Katya Kabanova with Nancy Gustafson and Leonie Rysanek. Sat: Samson et Dalila. Mon: Der Rosenkavalier (51444 2960). Volksoper 19.00 *Die Zauberflöte*, also Sun. Tomorrow: Kalman's operetta *Die Zirkusprinzessin*. Sat: *Der Vogelhändler* (51444 3318). Musikverein 19.30 Nikolaus Harnoncourt conducts the Chamber Orchestra of Europe in Mozart's last three symphonies, repeated tomorrow (505 8190). Konzerthaus 20.30 Sándor Végh conducts the Camerata Academica in a Mozart programme, including the Adagio and Fugue K546 and Piano Concerto No 24, with Alexander Lonquich. Tomorrow: Rafael Fröhlich de Burgos conducts the Vienna Symphony Orchestra in a Mozart programme. Sat: Pincas Steinberg conducts a concert performance of Prokofiev's *The Flery Angel*, with Linda Roark-Strummer and Jorma Hynninen (7124 6860).

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SATURDAY

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14

FINANCIAL TIMES

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Thursday December 5 1991

Mr Maxwell's legacy

ROBERT Maxwell spent considerable time in the latter part of his life contesting the judgment of a Board of Trade inquiry that he was unfit for the stewardship of a public company.

The final verdict on Mr Maxwell's career is yet to come. But it is already clear that that judgment was entirely correct. He was not fit to handle other people's money. Yet in the closing months of his life, two decades after that damning verdict, guiding force and sole arbiter of the affairs of two substantial public companies.

Maxwell Communication Corporation was big enough to qualify for the FT-SE index of the UK's most important companies. Mirror Group Newspapers had only recently been offered for sale to shareholders of the company's newspapers. His pensioners' interests have been prejudiced by the disappearance of pension fund assets. And its principal title, the Daily Mirror, is a newspaper that plays a significant part in British political life.

Mr Maxwell's failings as a company director were not an esoteric matter of corporate governance: they were of direct importance to a large number of ordinary people. How was it that he was able to play such a role, for so many years, with such apparently cavalier disregard for the normal standards of probity? How could some of the world's leading banks lend so much money to him and his companies? How could he recruit City advisers of the highest calibre? In short, how did Mr Maxwell get away with so much for so long?

The answer lies in three closely entwined aspects of the UK corporate scene: the lack of transparency of ownership available to those who choose to take advantage of it; the relaxed nature of pension fund regulation; and endemic weaknesses of the modern system of corporate governance.

Transparency question

Start with the question of transparency. The Maxwell empire - like Mr Agba Hasan Abdi's BOCI octopus, Mr Asil Nadir's Polly Peck structure and Mr Larry Goodman's nexus of Irish food businesses,

to name just three other spectacular recent casualties - was an elaborately constructed mesh of companies, some more visible than others. In his closing years, as if to taint UK standards of disclosure, Mr Maxwell moved the ultimate control of his empire from Liechtenstein to Gibraltar, a colony which is, in practice, set in principle amenable to influence from Whitehall. It may be necessary to accept some role for anonymity in financial affairs, if only in order to accommodate the preferences of overseas investors. But there is little reason for extending it the protection of the British crown.

Wholesale review

The second area of weakness is the assumption that UK pension funds are run by honest people, who need to be protected against the consequences of gullibility or error, but do not need to be scrutinised against the possibility of outright fraud. Under current law, the security of the pension fund assets is not guarded sufficiently, and the disposition of those assets is not checked sufficiently rigorously or often.

The weakness of UK corporate governance are well known. Non-executive directors too often fail to exercise sufficient control over a strong-willed chairman. Mr Maxwell's character tested that thesis to extremes. More generally, the looser regulatory regime of recent years has allowed a greater scope for financial entrepreneurship - requires more vigorous investigations in the Department of Trade and Industry and the Serious Fraud Office.

It also requires a degree of scepticism on the part of financial institutions that was not lacking in the 1980s. Bankers and City advisers appear to have extended Mr Maxwell too much credit - in both the literal and metaphorical sense of the word - for far too long. Institutional investors deserted him well before the final act, distinguished City names should surely have displayed no less sense of self-preservation.

That handbag goes south

THE COMMUNITY shall have as its task... the promotion of... economic and social cohesion and solidarity between member states." Thus does the European Community's draft treaty on political union define one of its main objectives. What do "cohesion and solidarity" mean? They mean money, a great deal of it.

The EC's budget will, in any case, have to be recast in 1992, which precedes the next five-year planning period. Although the review will culminate under the British presidency in the second half of 1992, this particular future is now. The Spanish government has warned that it might block the treaty to be discussed at Maastricht if they do not include a legally binding commitment to correct the way the EC's finances are managed.

So Mrs Thatcher's budgetary handbag is now being swung by Mr Felipe Gonzalez. The Spanish government argues that Spain was in 1989 and will be again by 1993 a net contributor to the budget, even though its gross national product per head is 78 per cent of the EC average. Meanwhile, Denmark and the Netherlands, two of the richest member states, are net recipients of budgetary transfers.

The principal reason for the anomaly lies on the expenditure side, with the policy the world loves, that for agriculture. In the draft budget for 1992, spending on the common agricultural policy still absorbs slightly more than half of total EC spending. Since the CAP is focused on northern countries, it helps most the countries that are important exporters of such commodities.

Four sources

The problem does not, however, lie solely with EC expenditures. The EC's revenue, to be 1.3 per cent of EC gross domestic product next year, derives from four sources: agricultural levies (expected to be around 4 per cent of total revenue in 1991), customs duties (22 per cent), VAT (57 per cent) and a contribution related to shares of EC GDP (16 per cent). None of the first three is closely related to GDP. Spain demands that the budget should be financed by pro-

gressive taxation. But what is needed is something still more radical. Net transfers need to be progressive. With a budget of roughly the current size, that would require changes not only in the patterns of revenue, but also in spending, with sharp cuts in - and total recasting of - the CAP. The CAP is, indeed, to be recast, probably on the lines proposed by Mr Ray MacSharry. But that reform would not lead to a swift reduction in the rate of increase in farm spending.

Progressive funding

The only way the EC budget can be made more equitable is for it both to become substantially larger and to be funded in a more progressive manner. The Commission itself has been considering a budget of 1.6 per cent of EC GDP, above the current ceiling of 1.4 per cent. The proposed carbon fuel tax, which will raise more than £50bn (£37bn), is also a revenue source that would rise progressively with member state income per head.

The case for a larger budget is stronger even than this. If the EC is committed to narrowing gaps in incomes per head among member states, if it wishes to help ease the pain of inflationary convergence and budgetary consolidation in the countries of the south, if it recognises the obligation to finance costs imposed by the social charter, if it wishes to help poorer countries meet EC environmental standards and participate in "trans-European networks", it will have to offer more money. Since, in addition, it has responsibility for the states of the former Soviet Union and eastern Europe, a larger budget is an inescapable necessity.

Mr Helmut Kohl was the principal victim of Mrs Thatcher's budgetary handbagings. But she merely wanted her money back. Mr Gonzalez wants more money. Mr Kohl must know that Spain has a good case, just as he knows that the German piggy bank has been emptied by eastern Germany. But since he is himself the main source of the treaty on political union, Mr Kohl is hoist by his own petard.

It is the end of an era for British Rail. Some 43 years since its foundations were laid with the nationalisation of the loss-making private railway companies in 1948, its role as a train operator is coming to an end.

If the Conservatives win the next general election, nationalisation will be reversed. No part of the railway will be untouched by privatisation. If BR has any function at all by the end of the next five-year parliament, it will mainly be that of a residuary body looking after tracks and the remaining property assets.

This is the essence of the government's plans for privatising BR. Last details will have to await publication of the white paper next month, but there are now few secrets left: the shape is clearly visible. Finding a workable method of privatising BR has not proved easy. The intractable question with which successive transport secretaries have wrestled for years is: given the scale of BR's losses, who on earth would want to buy it?

Unlike other privatised utilities such as electricity, water and gas, BR has little or no hope of ever turning in a profit because of its obligation to run loss-making services for social or political reasons.

In the year to March 1991, for example, the downturn in its fare revenues and property profits resulted in a doubling of the previous year's losses to £93.1m, even after a 20 per cent rise in government subsidies to £80.5m.

The two most troublesome sectors are the two which rely on government subsidies: Network SouthEast, the London commuter operation, which lost £155m last year before government grants, and Regional Railways, the provincial train operation, which lost £503m before grants.

Neither of these has an attractive commercial future. Network SouthEast could become profitable by exploiting its near-monopoly for commuter transport and raising fares by 50 per cent, but the government would not allow this for political reasons. Regional Railways, cursed with the obligation to run a network of loss-making services that have been deemed to be socially necessary, will probably never make money.

Faced with this hopelessly unprofitable outlook, the government has ruled out the possibility of selling off BR *en bloc*. Ministers console themselves with the thought that an outright sale would have done no more than transform a public monopoly into a private one.

Any other solution inevitably involves a break-up. One suggestion was reverting to the structure of the pre-nationalisation regional companies - the Great Western, the London & North Eastern, the London Midland & Scottish and the Southern - but this was rejected because it would have created four loss-making companies in the place of one.

A stronger candidate among the break-up options was the notion of separating ownership

Richard Tomkins on the government's plan to privatise British Rail

The end of the line

Departures	
me	How privatisation will work
InterCity	Entire network to be sold off as a single entity complete with tracks and trains.
Railfreight	Other train operators would have the right to run on InterCity's tracks.
Network SouthEast	Easier to sell than InterCity because it owns few tracks. Bids to be invited for the whole operation.
Regional Railways	Routes to be franchised out to operators with tracks remaining in state ownership.
	No competition between trains but franchises would come up for renewal every few years.
	Loss-making branch line services to be put out to tender. BR or a successor body to retain ownership of the tracks.

of the tracks from ownership of the trains - the virtue of this approach being that it would increase competition by creating a level playing field for would-be train operators.

Mr Malcolm Rifkind, the transport secretary, has consistently opposed the idea of a national track authority, but he has now been forced to concede the principle in parts of his privatisation plan.

In part he is making a virtue of necessity. In opposing separation of tracks from trains, he has argued that 45 per cent of a train's cost is attributable to infrastructure, and train operators would not accept the loss of control over such a high proportion of their costs. Yet this can be argued the other way too: for if 45 per cent of a train's cost can be stripped away and paid by somebody else, it becomes that much easier to find people ready to operate services which would otherwise lose money.

In the end, then, privatisation has turned into a hedge-podge, with different options being pursued for different parts of the railway. But what is the result? It will be that, if not all, BR's train operating functions will have been transferred to the private sector by the end of the next parliament.

The bill paving the way for BR's privatisation will appear

early in the next parliament. It will contain two main thrusts: one, aimed at deregulating Britain's railways; and the other at privatising them.

Deregulation means the ending of BR's statutory monopoly over train operations. At present, other trains only operate on BR's tracks with its permission. In future, they will have the automatic right - though the cost of acquiring a train makes it unlikely that there will be a rush of new entrants other than on freight services, where there is believed to be considerable suppressed demand.

Deregulation also means setting up an official regulatory authority (a sort of "Ofreg" along the lines of Ofwat, Ofgas and the other regulators of privatised utilities) to ensure that new entrants to the industry are charged fair prices for the use of BR's tracks and to prevent BR from shunting competitors' trains into sidings while its own fly past.

The second phase is privatisation itself - not through a noisy stock market flotation of BR itself, but through a piecemeal sale or franchising-out of its train services. This is how it will work:

● InterCity is seen as a prime candidate for outright sale. Even under BR's stewardship it makes money. The whole network including tracks and trains will be offered for sale.

One discouragement to potential buyers is that other operators will have right of access to InterCity's tracks. However, they will be a source of revenue to InterCity, and in any event, InterCity's bigger rivals are cars and planes.

● Railfreight could be sold even earlier than InterCity. The private sector believes it has massive potential and only does badly now because of management failings.

Railfreight has few tracks of its own so it will be heavily reliant on InterCity to see that it is treated fairly. One drawback for buyers: other would-be railfreight operators are queuing up to enter the business. Competition could be hot.

● Network SouthEast cannot be sold in the foreseeable future because it does not make profits. Instead the state will own the tracks and franchise out train operations to the private sector. Services will be offered as routes: the London Tilbury & South Coast, the London Brighton and South Coast line another, the Great Northern a third.

Franchisees will have to pay for the use of the tracks, but the charge will reflect any subsidies to which they are entitled for keeping fares down. The franchisees will be exclusive, so there will be no competition between trains: but franchisees will come up for renewal every few years, when bidders will compete on price and quality.

● Regional Railways cannot be sold outright because it is so heavily reliant on subsidies. But in much the same way as Network SouthEast, its tracks will be owned by the government and private sector companies invited to tender for five-year contracts to operate services. The winner will be the one requiring the lowest subsidy.

This system is already well tried in the bus industry. Indeed, bus operators are expected to be among the prime contenders for the contracts. They will not face competition once the contract is awarded; it would not make sense to compete with a heavily subsidised operator.

Reactions to the government's plans are likely to range from glee to outrage. Between the two extremes will be those reserving judgment until it is satisfactorily explained who will be responsible for safety, whether fares will go up, and what the long-term implications are for line closures.

At an operational level, too, the questions will be myriad. How will an efficient level of Sunday services be determined for loss-making services? If a privately-operated train breaks down and blocks the way of other owners' trains, will the owners be entitled to compensation? How will competing train operators resolve battles over rights to train paths?

The biggest loser will undoubtedly be BR. Sir Bob Reid, the corporation's chairman, can only look with envy on his counterparts in other utilities who have sailed into the private sector with their empires intact.

Biggest gainers, the government hopes, will be rail-using voters, who may combine delight at the demise of one of Britain's most heavily-criticised institutions with hope that what follows will be better.

BOOK REVIEW

Courting disaster

THE SHAH AND I: The Confidential Diary of Iran's Royal Court 1969-1977
By Asadollah Alam,
edited by Alinaghi Alikhani
London: IB Tauris, £24.95

"If a king declares that day has turned to night
Be sure to marvel at the moon's bright light"
So said

The Shah of Iran was one of the last contemporary monarchs to relish so visibly the trappings of kingship. He crowned himself on the Peacock Throne in regal splendour and celebrated 2,500 years of sovereignty against the spectacular backdrop of Persepolis, capital of the ancient Persian empire.

The pivot of the Shah's court was Asadollah Alam, his minister of court for a decade from 1967. His diary, *The Shah and I*, is aptly named: Alam was far more than a humble courtier. He was one of the monarch's closest friends and the only one outside the Shah's immediate family who dared to speak to him frankly.

Alam, who died in 1977, saw the Shah on a daily basis, regularly accompanying him on holiday. He refers to the Shah as HIM (His Imperial Majesty), three letters that loom large on every page.

Such access makes these diaries an important political document. They chart a path through the last decade of the Iranian monarchy in which the seeds of the 1979 revolution were sown, and form an absorbing account of the personality of the Shah and his style of government, including the treatment of his ministers, and the petty intricacies of diplomatic protocol that dominated Iran's foreign relations.

His diaries show the extent to which UK, US and Israeli intelligence collaborated with Iran; they show the Shah's decision to fight aircraft in Vietnam, at the request of President Richard Nixon; and they indicate the existence of a sort of international monarchial helpline, of which the Shah appears to have been the unofficial head, dispensing largesse from what Alam terms the "government's secret fund" to the ex-king of Albania, the ex-king of Afghanistan and the ex-king of Greece. Iran also supplied US F-5 fighters to King Hussein of Jordan, whose imminent fall from power Alam predicts at regular intervals throughout the book.

Several points stand out. The first is the extent to which the Shah was convinced that the US and particularly the British, were seeking to undermine him. For example, Alam confirms that Iran's attempts to destabilise the Ba'athist government of its problematic neighbour, Iraq, were not limited to support for Iraqi Kurds. They extended to organising two coup attempts against the Ba'athist government. The first, in 1970, was thwarted by Saddam Hussein, then Iraq's deputy, and ended in a blood bath which the Shah believed was caused by a British tip-off. The Ba'ath, he was convinced, were in the pocket of the British.

He also believed that the US was behind the Arab oil boycott. American oil companies could only benefit, argued the Shah, while those that suffered were the US's economic rivals, Europe and Japan.

Second, despite the popular image of the Shah as the US's stooge, the relationship that emerges does not appear so clear. In 1974, the US sought to pressure the Shah into agreeing to a Joint Economic Commission. The Shah successfully resisted the pressure, commenting that "we mustn't end up an American colony like Saudi Arabia". Both Alam and the Shah were proud of what they regarded as Iran's independence from the US - an irony when most Iranians resented what they saw as a sell-out of Iran's national interests to the west.

This difference in perception between the Shah and his people is striking. Alam's diaries show that the Shah's megalomania increased noticeably with the success of the quadrupling of oil prices in December 1973. By April 1974, the Shah was telling Alam: "To be first in the Middle East is not enough. We must raise ourselves to the level of a great world power."

The Shah's ambitions increased, so did his isolation from his subjects and his distance from reality. He appears to have believed that he had created a welfare state, but Alam, catching a glimpse of poverty on the streets of Tehran, remarked that "the Shah struggles day and night, confident that within a decade we shall have surpassed much of the developed world, yet no manner of wishful thinking can alter life in these streets".

For the most part, Alam is blindly devoted to his sovereign. However, he feels uneasy at the Shah's refusal to allow wider political participation. At every level, from parliament down to local and municipal elections, the government denies freedom to the people, imposing its own will and returning its own candidates as if the electorate had absolutely no say in the matter, he wrote in 1973.

In their Persian language edition, the diaries run to four volumes, and at 550 pages, the book still feels short in English. The introduction, written by the editor, gives the political background and details about Alam's own life. Each year is prefaced by a summary outlining the main events.

Scheherazade Daneshkhu

Life after Dunkel

With the Uruguay Round working towards a nail-biting climax, the international trade community has had little time to ponder the name of the likely successor to Swiss civil servant Arthur Dunkel, the head of Gatt.

One name that springs to mind is that of Lars Anell, Sweden's ambassador to the world trade body. But conditions are not ideal. Anell is a naval architect, normally so useful for their neutrality, may be excluded now that their countries are queuing up to apply for membership of the European Community.

In any case it is not clear what sort of Gatt Dunkel will leave behind. A successful outcome to the Uruguay Round would call for a successor with the international political clout to enhance the stature of the organisation. Such a candidate might be Mexican President Carlos Salinas, whose country has turned out to be a conspicuous Gatt member.

But his term of office lasts till 1994, well after Dunkel's departure. The post will be a particularly unattractive backwater if the Round is a failure. Perhaps it should then go to an EC figure after all, like Ray MacSharry, EC Farm Commissioner, who would deserve to do penance for his part in undermining the world trading system.

Oiling the waters

John Wakeham, Britain's energy secretary, promises me that there is no great significance in the fact that he was opening the posh London headquarters of Norway's Kvaerner conglomerate yesterday. However, some may disagree.

After all, Kvaerner is best known as the owner of one of Britain's two biggest merchant shipbuilders (Govan), so it might have been more diplomatic to ask

OBSERVER

Britain's industry minister to do the honours. Why ask the energy secretary? Could it have anything to do with Kvaerner's eagerness to take a bigger share of the UK offshore contracting business, now that Wakeham has ordered his Offshore Supplies Office to stop protecting the UK offshore contractors?

Wakeham says that the recent decision for the OSO to drop its detailed monitoring of orders was to head off pressure from Brussels rather than encourage the Norwegians. Even so, some believe that he could have used the occasion to sound a bit tougher on Norwegian protection of its own offshore waters.

Ins and outs

Hannelore Rönsch, the German family minister, had the name plate on her office door changed last week. With the turn of a screwdriver she set off a chain reaction designed to confuse male chauvinists and confuse everyone else.

The old plate, which read "Minister für Familie und Senioren" has been de-gendered, and now says "Ministerium". The minister thereby becomes a ministry, if you are still with me. Rönsch, however, will still be known as the Familienministerin (-in is the feminine suffix), in case anyone might think Hannelore is a man's name. The building ministerin, Irngard Schwetzer, says she is going to do the same.

Nevertheless, it still seems there is some dispute in cabinet about whether such tinkering with official titles and government property are permissible. Rainer Funk, state secretary (oh, dear) in the justice ministry, has welcomed the proposals to disgender official language as far as possible. But he had to draw the line at hyphens or oblique cases like Kautler-innen (cous-



"It's a photograph of my gold watch"

tomers) where there is no handy neutral alternative. Such usages, he said with no trace of a smile, would interfere with the lucidity of legal language.

Fair game

Can Robert Atkins take a hint? There has been much grumbling among colleagues about the sports minister's lacklustre performance since his appointment a year ago. But Atkins, one of the least modest members of the government, never ceases to remind critics that he is a long-time personal friend of the prime minister.

Now Conservative Central Office has taken its revenge. The first question in its Christ-mas Quiz: Who is the Sports Minister?

Flack for flack

When EBRD president Jacques Attali meets the Queen today, Graham Watson, his chief press officer, will not

be at his side. Watson, who used to run Sir David Steel's private office when he was leader of the Liberal party, has jumped ship after only four months in the job.

The comings and goings of private offices are normally worth little attention, but in Watson's case it could say something about Attali's management style. By all accounts Watson, an expert linguist, was doing a good job of overcoming the media's initial scepticism about the bank. His abrupt departure confirms the general City suspicion that working with Attali was never going to be easy. It will be interesting to see where Watson's replacement comes from.

Inflationary

The mystery of why Brazilian shops sell a pound of beef fillet mignon for the same price as a packet of butter, or a hairbrush for the same as a small sofa is at last resolved. A survey by KPMG Peat Marwick Dreyfus has finally revealed the secret of how Brazilian manufacturers decide on their prices. It seems that the most important factor for 80 per cent of companies is the actual cost of production.

comes way down the list with little more than a quarter of companies surveyed considering this to have any relevance to their calculations. The Brazilian Banking Association has a simple explanation for this apparently irrational behaviour. Its latest report shows that in the past decade Brazil has suffered eight stabilisation plans, 15 wage policies, 54 attempts at imposing price controls, 18 exchange rate policies and 11 changes in the way the government measures inflation.

Clean deck

Seen on the side of a plumb-er's van in New Orleans: A straight flush is better than a full house.

THE DAVID THOMAS PRIZE

David Thomas was a Financial Times journalist killed on assignment in Kuwait in April 1991. Before joining the FT he had worked for, among others, the Trades Union Congress.

His life was characterised by original and radical thinking coupled with a search for new subjects and orthodoxies to challenge.

In his memory a prize has been established to provide an annual study/travel grant to enable the recipient to take a career break to explore a theme in the fields of industrial policy, third world development or the environment.

The theme for the 1992 prize, worth not less than £2,000, is: WHAT WILL THE COLLAPSE OF COMMUNISM DO TO THE ENVIRONMENT?

Applicants, aged 21-30, of any nationality and not in full time education, should submit 500 words in English on this subject, together with a brief c.v. and a proposal outlining how the award would be used to explore this theme further. The award winner will be required to write an essay 1500 to 2000 words in length at the end of the study period. The essay will be considered for publication in the Financial Times.

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مكاتب التحرير

Members of various pension schemes within the crumbling Maxwell empire have had some of their worst fears confirmed within the past couple of days. The assets of these funds may have been spirited away.

But how could it have happened? Surely the pension funds of British companies are set up with comprehensive legal safeguards. The elaborate separation of pension scheme assets within trusts, under the control of trustees, and safeguarded by their own lawyers, auditors and consulting actuaries, is designed to immunise pensioners from the problems of the sponsoring company.

Leading pensions professionals insist that by and large funds are safe. But a top consulting actuary admits that they are "not totally fireproof against fraud".

A leading pensions lawyer says: "At the end of the day you can't stop a real rogue getting away with it, no matter how much law you put in place."

Existing procedures are designed to prevent honest people from committing inadvertent blunders through ignorance or imprudence, and they also serve to make it difficult for the scrupulous to be cut corners and misused funds. But several small scandals in the past year or two have made it clear that the potential for much bigger disasters exists. And of course, if you are a member of a bankrupt scheme it does not matter to you whether the vanished fund was small or large, because your personal distress is the same.

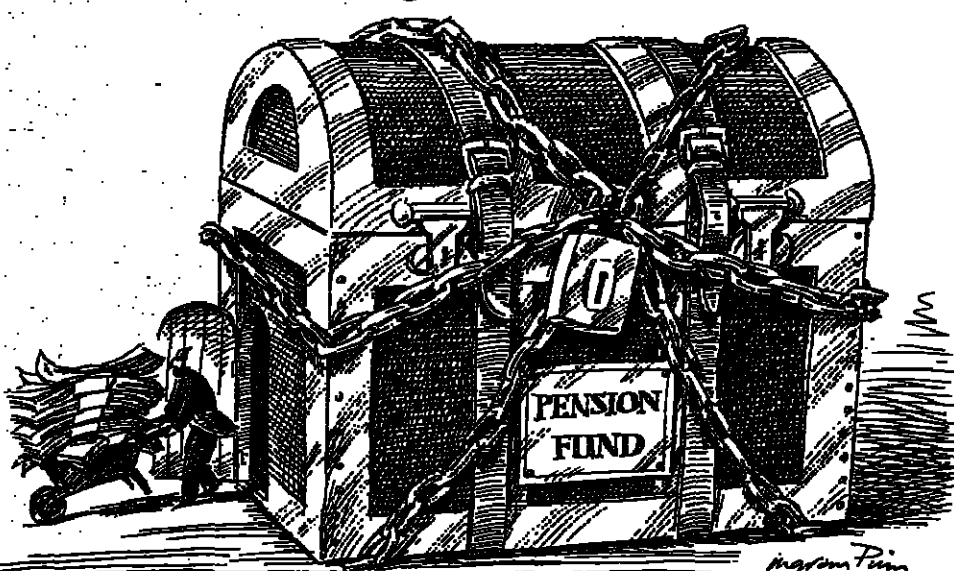
This kind of agony was suffered only this year by the 140 members of the pension scheme of Farr, a failed Wilshire construction company. Investigations showed that the £3m assets of the pension scheme had disappeared. £1m had been invested in Farr shares, which had become worthless, and the other £2m had been lent directly to the company, which of course could not repay. The nine retired members had their monthly pension cheques stopped.

According to Mr Cedric Clapp, an insolvency partner of the accountants Ernst & Young, who is an independent trustee of the scheme, upwards of £300,000 has now been recovered through a Department of Employment guarantee scheme and through action against a former Farr director. The pension payments have been resumed for the time being. But the overall outlook for members remains bleak.

Pension schemes in the UK are organised under trust law.

Barry Riley argues that the safeguards put around pension funds must be made more effective

Weak links in heavy chains



There have been arguments from time to time over whether laws which were originally devised to control private family settlements are really suitable as the legal framework for billion-pound occupational pension funds with thousands of beneficiaries. However, generally speaking there have been few problems in practice.

With small schemes the assets are often directly under

Procedures may be inadequate if a powerful individual is determined to raid the fund's assets

the control of the trustees. Two and sometimes three signatories are normally required before assets are transferred. Trustees must act in the interests of beneficiaries, and they have a duty to consult and obtain each other's agreement. When schemes are larger a corporate trustee company is often created, but its directors have similar responsibilities to those of individual trustees. Control of the assets is commonly delegated to external fund managers, who in turn may place the securities with external custodians.

Pension lawyers have developed patterns of best practice, and may recommend further safeguards, for instance that securities must be registered in the name of the fund rather than just in the name of external nominees. Trustees should be drawn from different interest groups within the company, including pensioners and possibly outside representatives too. The concept of professional independent trustees is being developed.

The trouble is, such procedures are voluntary and may be inadequate if one or two powerful individuals are determined to raid the fund's assets. Typically this is most likely to happen when a company is about to collapse and the executive directors, who are also likely to be trustees of the pension scheme, are desperately searching for funds to keep the company afloat.

At the very least, the Maxwell affair is likely to provoke a lot of trustees into asking about the security of their own funds at their next quarterly meetings.

There could also be a near-term legislative impact in the shape of new curbs on self-investment by pension funds in their own sponsoring company or its associates. This is generally frowned upon, and has been at the core of the Farr

and Maxwell scandals, but is still quite legal.

Possibly this will not remain true for long, however. The Department of Social Security is due to issue regulations under the Social Security Act 1991 restricting self-investment, and the National Association of Pension Funds is now expecting the final form to be tougher than when a draft version was circulated a few

Banks may be deemed to have a duty to exercise due diligence in assessing asset ownership

months ago.

Mr Clive Gilchrist, chairman of the NAPP's Investment Committee, points out that the rules have so far only referred to quoted securities, which could be limited to 5 per cent of a fund. But funds may also lend money to their sponsoring companies or buy property occupied by them. The government must now appreciate that self-investment is not just investing in shares," he says.

In future, therefore, it could be illegal for pension funds to lend money or securities to a parent company. But it is not

clear that any breaches would have other than purely technical consequences, for instance in relation to contracting-out from the state scheme.

Other layers of protection may exist even after the assets have been siphoned out of the fund. Institutions such as banks and insurance companies may be deemed by the courts to have a duty to exercise due diligence in assessing the ownership and deployment of assets.

For example, after another scandal broke in 1988 over the disappearance of assets from the pension fund of Aveling-Barford, the Grantham engineering company, Royal Life Insurance agreed to pay £25m to fill the gap.

Most of the fund's assets had been switched into an insurance bond on inappropriate terms which allowed the broker involved to strip out a £3m commission. Royal accepted that it should have taken more care over the behaviour of its agents, but the liability was never tested in court.

As for the Maxwell case, if securities were indeed transferred to banks as collateral for loans to the Maxwell private companies the question is whether those banks should have been more careful in checking on the ownership of those assets.

Whoever authorised the transfers - presumably Robert Maxwell himself, either alone or with associates - could not have been acting in the interests of beneficiaries and may also, pension lawyers say, have failed to obtain the agreement of all the trustees to major transactions. Such behaviour could amount to a breach of trust.

Actions against the trustees concerned might not be very fruitful. On the other hand, it could be argued that they were acting *ultra vires* in which case the transactions could be declared null and void, and the courts could require the assets to be returned to their rightful owners.

This is all conjectural, and the precise implications will depend on how the "borrowing" of stock was carried out. If the Maxwell private companies go into liquidation and the banks refuse to give up their securities, pensioners in the Mirror and other funds might be badly hit. At the very least there will be a bitter legal campaign to regain the assets.

Experts argue, however, about the scope for improving protection. Complete security would be enormously expensive to obtain. "There's no shortage of law. The problem is with the enforcement of it," says Mr John Quarrell of solicitors Nabarro Nathanson.

An open and shut case of competition

Confusion over Sunday trading in the UK may persist for some time, writes Robert Rice

Mr Richard Branson, chairman of the Virgin group, has a robust, if somewhat unusual, view of Britain's Sunday trading laws. It is not his chain record stores which are breaking the law by opening on Sundays, he says, it is those who try to enforce Sunday closure.

His reasoning is straightforward: Britain has been in the European Community since 1972; the Treaty of Rome guarantees freedom of trade; and EC law takes precedence over national laws which conflict with it. "People forget we are in Europe," says Mr Branson.

"We wouldn't be opening on Sunday if we thought we were breaking the law."

He is not alone in this view. It is the argument used by Kingshah, owner of the B&Q do-it-yourself chain, the main protagonist behind the assault on Sunday trading laws.

But if the legal position is so clear-cut, why are other retailers confused? Why has the House of Lords, Britain's highest appellate court, resorted to the question of the compatibility of Britain's 1950 Shops Act with EC law to the European Court twice since 1989?

Mr Branson's answer is that it is mainly food retailers which are confused over Sunday trading - not Virgin. Virgin's position is different, he argues, because it sells a "substantial" amount of goods on Sunday, a significant percentage of which is imported from other EC states, principally from Germany.

Sunday is Virgin's second busiest day of the week after Saturday, accounting for 25 per cent of weekly takings. Where Virgin stores have been forced to close on Sunday - as they were in four, recently, where retailers are also confused about their legal position - those 25 per cent of weekly takings disappeared. They were not made up during the rest of the week, says Mr Branson.

He maintains, therefore, that any British law preventing Sunday trading has the effect of restricting trade between EC member states, which contravenes Article 30 of the Treaty of Rome.

case is a strong one, it could be argued that he has jumped the gun by not waiting until the European Court has ruled for the second time on the compatibility of Britain's Shops Act with EC law.

The sole question put by the House of Lords to the European Court in 1989 was whether the Shops Act contravened Article 30, which prohibits any restriction of imports between EC states. By banning Sunday trading, many retailers argued that the act effectively reduced the volume of EC imports into the UK.

The court said in reply that the validity of the English Sunday trading law depended on the resolution of two crucial questions: first, whether it pursued a legitimate objective, justified under Community law; and second, whether it was more draconian than necessary to achieve its aim.

In answer to the first question, the European court ruled that the protection of shop workers from being forced to work on Sunday was a legitimate objective. To the second question it ruled that if the protection of workers could be achieved by means other than a Sunday trading ban, then the Shops Act was too draconian.

The interpretation of these complicated rulings was, however, left to the UK courts. They in turn were left in a state of confusion. Some felt shop workers could not be protected without a Sunday trading ban; some felt they could.

Britain's law lords have now asked the European Court for further clarification. Until the court replies, however, it is still a criminal offence under the Shops Act to trade on Sunday in Britain.

The case will remain the case until well into 1993. When it does finally consider the matter, the court may still not resolve it in a way that allows the UK government to avoid further legislation. The court is almost certain to demand that some protection for Sunday workers remains in place, however. Separately, there have also been suggestions that the EC, under its Social Action Programme, might decide to regulate Sunday working in line with German

practice - although such proposals have thus far been much diluted.

German rules on Sunday trading are at present the most restrictive in Europe. Retailers are forced to close on Saturday afternoons as well as on Sunday. France is slightly less restrictive but even there Sunday trading is broadly outlawed and some stores are also required to stay closed on Monday mornings.

Retailers in the UK have reacted in different ways to the current impasse. Some trade on Sunday, some do not. Mr Alistair Grant, chairman of Argyl, owner of the Safeway supermarket chain, says that despite the success of Safeway stores opening in Scotland on Sunday - where trading is legal - he "would rather not" do so in England and Wales while it remains against the law. But he says competitors such as Budgen, Asda and Gateway have forced his hand and he has no choice but to open on Sunday.

Mr Geoffrey Maitland Smith, chairman of Sear's, owner of the Olympian sportswear chain, ostensibly falls into the group of retailers, including Marks and Spencer, C&A and the John Lewis partnership, which is opposed to breaking the law. But he admits that his handful of out-of-town stores opens on Sunday when there is a competitive advantage.

Ultimately, the retail chainmen agree that they cannot afford to wait for the European Court ruling while rivals take advantage of the uncertainty. They feel that the legal mess is one for the UK government to sort out, and until then they will continue to trade.

As a Tory supporter Mr Grant finds his position difficult. "If the government came to me and said: 'We hate what you're doing, will you agree to a voluntary ban on Sunday opening from the end of December?' I'd probably say 'yes', provided they could guarantee it covered all the large-scale food retailers. I haven't been asked to stop, but to be honest, if Mr Major rang up and asked me, I think I would stop tomorrow."

LETTERS

Danish factor in EC debate

From Prof Drude Dahlerup.

Sir, With reference to your story, "EC ministers step up search for Maastricht deal" (November 30), one of the crucial problems with EC integration is the lack of a common public debate (*offentlig debat*).

It is at all possible to establish a democracy in a federal state of 320m people who speak different languages and do not read the same newspapers? In all EC countries the newspapers mostly report what their own politicians say about the EC. That is why all European leaders after the Maastricht summit probably will be able to go home announcing that "we won".

In my country, the new Union Treaty is also subject to much public debate now. The government and opposition have agreed that a referendum is to be held, probably in September 1992.

According to all opinion polls, the majority of Danish voters today oppose giving more power to the EC on almost all of the proposed issues. So a long and bitter dispute is ahead. Denmark may be the only EC country in which a referendum will be held. The outcome is, however, important to all member states since the treaty must be ratified by all member states in order to come into effect.

Drude Dahlerup, Institute of Political Science, University of Aarhus, Denmark

Where Maxwell should elicit no surprises

From Mr Rodney Leach.

Sir, Your correspondents, Brown and Madock and Richard Gourlay, say, "The way in which the Maxwell private interests were intertwined with the fate of the public companies is something that would have been hard to glean from any publicly available documents" (UK Company News, November 3). Not so.

One of the reasons why the sale of Pergamon to Leasco was called off in 1989 was the relationship between various Maxwell companies and Maxwell private interests. The other reason was creative accounting.

Both these reasons were made available to the public in

a variety of documents including a Board of Trade enquiry whose eminent authors concluded that Mr Robert Maxwell was not fit to be the steward of a public company.

Twenty years later, the same old secrecy, conflicting interests and flattering presentation of figures have surfaced again, the difference being that the numbers involved are now in the hundreds rather than the tens of millions.

But there can be no possible excuse for surprise among bankers, accountants, professional advisers or institutional investors.

Rodney Leach, 3 Lombard Street, London EC3V 3AQ

Afternoon post not acceptable

From Mr Jeremy Cockayne.

Sir, In your report about the Post Office's plans for abandoning second deliveries to "domestic addresses" and bringing in the milk and papers along with the mail ("Plan to parcel up home deliveries", November 3), you mention that the Consumers' Association believes that cutting out the second postal delivery might be acceptable. I sincerely hope they'll do a bit of research on the subject before pronouncing any further on it.

The point of eliminating second deliveries is to allow the one and only delivery to be

staggered throughout the day - thus enabling the Post Office to cut staff costs. But staggered mail deliveries implies that, for a significant proportion of us, it will be well into the afternoon before we get our post.

For a great many people - including the thousands of home-based small businesses for whom prompt communication by post is still important - afternoon deliveries will, I suggest, definitely not be acceptable.

Jeremy Cockayne, 23 St Paul's Square, York YO8 4BD

A charter for tax forms

From C Stephenson.

Sir, It is encouraging to read ("Inland Revenue boosts saving income to £3,900, November 30) that in response to the government's Citizen's Charter the Inland Revenue is to publish targets of the time in which it is to respond to letters and that tax forms are being redesigned. It is to be hoped that this will result in a more businesslike approach to dealing with taxpayers' correspondence speedily, and that the current slippage of practice of holding replies updated until posted will be abandoned. In addition, the Tax Notice 900 (Code) - used for other sources of income not assessed under PAYE which involve convoluted calculations and which cause irritation - should be redesigned.

The appropriate form should show comprehensive computations of the various sources of income in the same order as that reported on the tax return with the appropriate allowances and any tax due or overpaid. These reforms are long overdue and would not only improve efficiency but also improve public relations with taxpayers.

C Stephenson, 1 Broadfern Road, Southwold, Suffolk, West Midlands

Fax service
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Copiers: anti-dumping, technology and the Japanese connection

From Messrs Patrick A Messerlin and Yoshiyuki Noguchi.

Sir, Mr Bernard Fournier made statements in his letter (November 16), that are so incomplete as to be misleading.

First, he stated that low-priced imports from Japan have forced EC producers to give up the manufacture of copiers. But he did not state that the official anti-dumping investigation has shown that EC copier-makers have been repeatedly investing in the wrong technology, and that they have failed to develop small copiers based on the plain paper technology pioneered by Canon, not Xerox.

Second, Mr Fournier wrote that "the anti-dumping duties

have contributed to a viable European copier industry". How viable? He provided figures on employment, but was silent about the market share of the four complainants - in their capacities as producers - which has slumped from 13.8 per cent in 1981-85, to 12.4 per cent in 1988-89 and 10 per cent in 1990, despite the high anti-dumping measures of 1988 and 1989, and close monitoring by the Commission.

Or does "viable" refer to the increasing market share of the complainants - in their capacities as distributors? Does the silence of Mr Fournier mean that a Japanese-made copier is "European" as soon as it is sold by Xerox?

Last, Mr Fournier stressed

that "Xerox plants were thoroughly investigated by the Commission and the local content of products determined". True. But, again, he omitted to mention that the Commission found that the British plant was using "parts originating predominantly in Japan". In Japan-bashing jargon, this is a screwdriver plant.

How then did Xerox escape anti-circumvention measures? Because "the operations (in this Xerox plant) were not substantially increased after the opening of the anti-dumping investigation" (EC Official Journal, 1988: L284). Thus Xerox was protected by anti-dumping duties in 1988, in order to build a "European" production base. Then the

Xerox screwdriver plant escaped anti-circumvention measures in 1989 because Xerox failed to build a European production base.

Mr Fournier's reply raises three questions. Is what is good for Xerox - a self-proclaimed European - good for the Community? Is a "European" company any large one of old standing? Does industrial policy consist of making errors of judgment, then distorting regulations to hide the errors? Competition policy must provide the answer.

Patrick A Messerlin, Institut d'Etudes Politiques, Paris, Yoshiyuki Noguchi, Nomura Research Institute, Tokyo

Weekend FT

You obviously know "how to make it" - you're reading the weekday FT.

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INSIDE Institutions raise bids in \$6bn BT sale

Institutional investors have raised both the size and number of their bids for shares in the telecommunications giant's \$6bn BT sale. The demand from small private investors is also strong, with many now prepared to offer premiums of up to 15p above the 347p at which BT shares are trading. Page 21

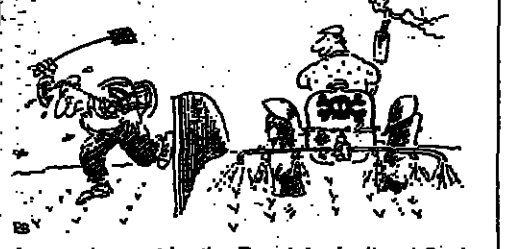
Share profits fall 12%

Siebo, the UK controls, engineering and safety products group, unveiled a 12 per cent fall in pre-tax profits to £75.2m (\$133m), largely due to higher interest charges and depressed demand. Its acquisition of Foxboro more than doubled interest charges from £16.1m to £33.7m. Page 22

Spain prepares for sell-offs

A priorities list of state-owned companies is being passed around the Spanish Ministry of Finance. The ministry wants to sell their stock on local and international markets next year to ward off a potentially large overrun on its planned Pta1,000bn (£5.5bn) budget deficit. The candidates for partial privatisation would probably be welcome in the markets, their strength lies in the state has packed them with succulent assets and large shares of their local markets. Page 18

Microscope on organic farming



A recent report by the Royal Agricultural Society of England derided organic farming as uneconomic, unsustainable and unrealistically Arcadian. Such conclusions may be upset by Rhône-Poulenc, the French chemicals group, which has embarked on a 10-year comprehensive scientific research programme examining commercial viability of organic farming. Page 28

Water capital debate intensifies

The UK water supply industry's debate on future capital strategies is heating up. Ofwat, the industry regulator, has proposed that gearing be raised from an average of 35 per cent average to as high as 75 per cent. The water companies disagree and dispute the regulator's cost-of-capital calculations. They are also concerned that higher gearing will mean lower credit quality and that bond investors will demand a higher return as a result. Simon London looks at the likely shape of £28bn (\$49.5bn) in projected capital funding. Page 20

Costain sells property assets

Costain, the UK construction, property and mining group, yesterday sold 11 investment properties to Great Portland Estates, property group, in a cash and shares deal worth £84.3m (\$146m). It also sold its interest in a shopping centre for £18.6m cash. The disposals are aimed at cutting borrowings and improving its financial position. Page 21 and Lex, Page 16

Market Statistics

Base lending rates	35	London traded options	20
Benchmark Govt bonds	19	London trade options	20
FT-A indices	20	Managed fund service	32-35
FT 1st bond index	19	Money markets	36
Financial futures	25	New int bond issues	28
Foreign exchanges	36	World commodity prices	28
London recent issues	20	World stock mkt indices	37
London share service	30-31	UK dividends announced	24

Companies in this issue

Alan Paul	24	Latham (James)	23
Au Printemps	18	Mansfield Brewery	22
Avon Rubber	23	Minil	18
BTP	22	Morris Ashby	22
Banco Exterior	18	Mountview Estates	22
Banco	22	Murray Enterprise	22
British Telecom	21	Pan Am	19
Cannon St Invs	21	Penna	24
Cape	22	Porter Chadburn	22
Christian Dior	18	Racal Electronics	18
Colonia	21	Rowlinson Secs	23
Costain	21	Salvesen (Christian)	23
Delta Air Lines	19	Seagram	18
Du Pont	16	Shanks & McEwan	24
East Midlands Electricity	22	Siebo	22
Endesa	18	Tams (John)	19
Exor	21	UAL	19
GEC	21	Unit Trust Assoc	21
Great Portland Ests	21	Via	18
Groupe Bull	21	Whessoe	20
Hanson	18	Williams Holdings	22
IBM	18	Yorkshire Water	22

Chief price changes yesterday

FRANKFURT (DM)		PARIS (FF)	
Rhodes	937 + 32	Rhodes	920 + 22
Alor	939 + 20	Oric Kat	411.1 + 12.1
Calsonic Kant	375 + 15	Pelle	420 - 10
Heritz	579 + 19	Accor	640 - 20
Porsche	680 - 10	Comen	590 - 18
Phelps Dodge	600 - 15	Legas	420 - 15
		Sky Daily	340 - 11.7
NEW YORK (\$)		TOKYO (Yen)	
Canadair	51 1/2 + 1 3/4	Rhodes	2840 + 340
Vesta	15 1/2 + 3/4	Nippon Carbon	1690 + 190
Falls	80 1/2 + 3/4	Nippon	1110 + 110
AMR	90 1/2 + 1	ASK	810 + 130
IBM	125 1/2 + 1 1/4	Mitsubishi	1430 + 130
Ph Morris	125 1/2 + 1 1/4	Topo Tite	880 + 75

New York prices at 12.30pm.

New York prices at 12.30pm.

Calsonic	58	+ 8	Pittsburgh	112	- 10
Grand Met	645	+ 21	Polar	121	- 17
Mansfield Brew	514	+ 23			
Oric Kat	380	+ 15	RTZ	466	- 28
Siebo	425	+ 30	Rank Org	382	- 19
Whessoe	204	+ 14	Rank Org	38	- 8
Phelps Dodge			Rank Org	36	- 5
Canadair	20	- 55	Savills		
IBM	24	- 19	Stratagor Hse	167	- 10
Harris-Cros	108	- 11	Try Group	39	- 7
Lombia	177	- 23	Ultramar	273	- 17

Accor told to lift Wagons-Lits bid

By Andrew Hill in Brussels

A BELGIAN court yesterday told Accor, the French hotels group, to raise its FF2.2bn (\$390m) bid for Wagons-Lits, the Franco-Belgian travel company, by as much as FF1.1bn. In a decision likely to have far-reaching implications for minority shareholders across Europe, the Brussels commercial court ruled that Accor and its bid partner, Société Générale de Belgique, had taken effective control of Wagons-Lits in June 1990, when they bought a 26 per cent stake at FF12,500 a share.

The two companies launched their joint bid for the Franco-Belgian group two months ago at FF8,650 a share. Accor, La Générale and Caisse des Dépôts et Consignations, the French state-owned financial group with a 28 per cent stake, have all appealed against the ruling, which would force the bidders to pay the increased price to the minority shareholders who lodged the complaint.

The Commission Bancaire, the Belgian takeover authority, is expected to tell Accor to extend the offer to all the outstanding minority shareholders, who could hold as much as 40 per cent of the 4m Wagons-Lits shares in issue. The commission - which approved the original Accor/La Générale offer document - should clarify the situation before 4pm today, when the bid is to close. Wagons-Lits shares were suspended yesterday in Brussels at FF8,890. Accor's shares slipped FF20 to FF940 in Paris.

The ruling was welcomed by the minority shareholders as a blow against exploitation by larger investors. Mr Eric Coppieters - head of the investor consultancy group Deminor, one of the complainants - said: "We hope that the market will take note that inequitable treatment of shareholders can be punished, and that minority shareholders can ask professionals to defend their interests."

Norway acts to aid bank with NKr5bn

By Karen Fossli in Oslo

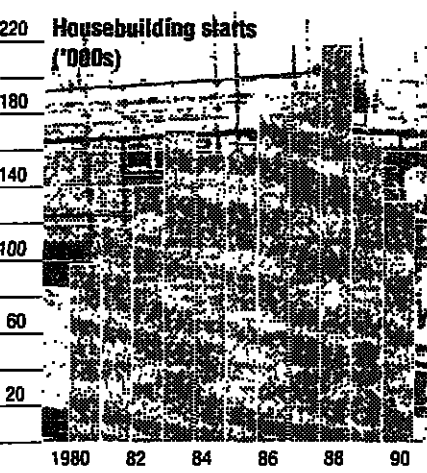
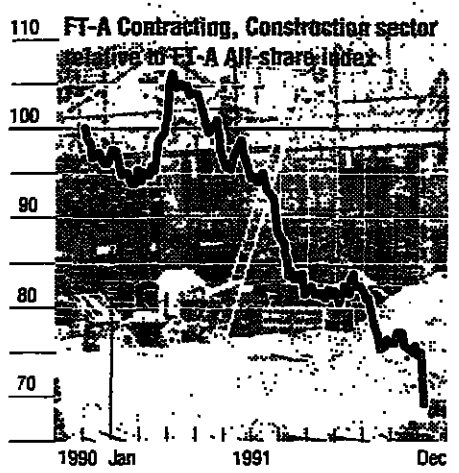
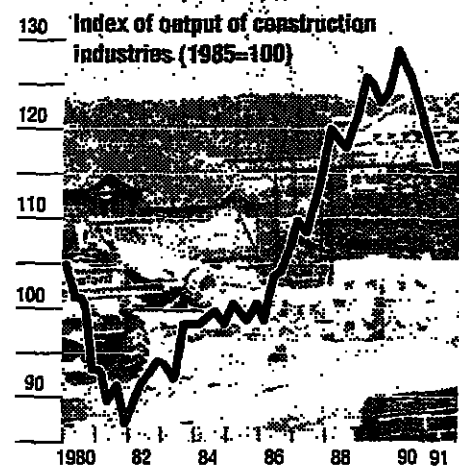
CHRISTIANIA BANK, Norway's second-biggest bank, is to receive a NKr5.14bn (\$809m) state injection. However, the bank warned yesterday that it would seek up to NKr5bn in additional state support during the first quarter of next year. The bank's share capital and preference capital was wiped out by huge credit losses and it was forced to declare itself technically insolvent on October 14 this year.

Under the terms of the complex deal worked out between Christiania Bank and the state-operated Bank Insurance Fund, the bank's nine-month net losses will be reduced to NKr198m from NKr7,350m. The injection will achieve this after Christiania's shares have been written down to zero, and its preference capital has been written off as a loss.

This will leave Christiania with NKr2,750m in fresh share capital, boosting its capital adequacy to 8 per cent and leaving the state as full owner of the bank. However, the state-operated fund has engaged Arthur Andersen, the auditing firm, to assess whether any value can be retrieved from the bank's shares. A report on this will be completed by next Monday. The deal has delivered some relief to Mr Bernt Lenth, Christiania's new president, who has battled with finance authorities over the past two months to convince them that the bank's shares should be written down to a symbolic value. Mr Lenth believes this would allow the bank to remain attractive to some private shareholders and make it easier eventually to return Christiania to private hands. Also, the bank's board had sought a cash injection of NKr6.5bn, but received only NKr5.14bn. The state, however, has offered existing shareholders an option until June 1, 1992, to buy up to 25 per cent of its Christiania shareholding, or 27.5m shares, at par value of NKr25 a share. The bank and the Oslo Bourse are working out the form in which the purchase option can be listed on the stock exchange. Christiania was struck from the bourse in October when it became insolvent. The deal is contingent on approval by the bank's general assembly, which has been called to an extraordinary meeting on December 18.

Andrew Taylor on the continuing problems facing UK construction Cracks widen in the building business

UK CONSTRUCTION INDUSTRY



Share prices of British construction and building material companies have taken fright in the past few days following fresh warnings of dividend cuts, large provisions to cover declining property values and sharply lower profits. Bad news continues to pour out of the sector with no sign of the recession loosening its grip on residential and commercial property markets.

The latest fall in share prices was prompted by an announcement on Friday by J.J. Lovell Holdings, a housebuilder and property developer, that it had breached loan covenants and was in discussions with its bankers. The group announced a £62m (\$109.7m) provision, larger than expected, and said it would not pay a final dividend for the 12 months to the end of September and this after raising £31m from a rights issue in April. Lovell's share price, which at the beginning of April stood at the equivalent of 206p, had fallen last night to just 22p.

The London stock market, already jittery about prospects for the construction industry next year, marked down other building stocks amid warnings of further company failures, financial restructuring, redundancies and plant closures in the sector. Sentiment has not been helped by the announcement on Tuesday by Trafalgar House of a £143.7m writedown in the value of its properties, and a warning it may not be able to maintain its final dividend.

Sir Clifford Chetwood, chairman of Wimpey, the contractors and Britain's second-largest housebuilder, said: "I have been in the industry for 42 years and these are the worst conditions I have experienced."

The Building Employers Confederation estimates that between mid-1989 and next summer the industry will shed 250,000 jobs. Most worrying is that there is still no sign of any recovery in the UK housing market after 12 months of falling interest rates and more than three years after the market went into recession. Tarmac, the country's biggest housebuilder, said this week that trading conditions had deteriorated substantially during the past two months. Mr Bryan Baker, group managing director, said continued falls in new house prices could increase provisions. He blamed price falls on large numbers of homes repossessed by building societies and banks during the recession and sold at discounts. Builders expect 80,000 repossessed homes to come on to the market this year. Builders themselves are estimated to hold stocks of at least 400,000 unsold homes.

This overhang will continue to hit new house sales after the market begins to recover. Most forecasters expect recovery to be delayed until the second half of next year, after the British general election, and that improvement in sales will be modest at best. Prices are unlikely to see any improvement until 1993.

Any hopes, therefore, that the construction sector might lead the UK economy out of recession should have been dispelled long ago. The days when government could encourage economic growth through large public housing programmes are over. The extent to which construction investment depends on private investment in houses, offices, shops, factories and warehouses, has increased substantially. Last year, only a quarter of new construction was financed publicly compared with 40 per cent in 1980 and almost 50 per cent in 1970.

Contractors became speculative residential and commercial developers in the mid-1980s. They were helped by deregulation of the UK financial services industry which eased the availability of credit to support investment. However, a combination of high interest rates and overbuilding left too few buyers and tenants chasing too many empty properties as markets turned down sharply. Construction companies which had taken on large debts to finance their housing and property developments have been squeezed doubly as they have been required to finance increased interest payments from lower revenues.

Hanson advances 3% to £1.3bn on strength of new acquisitions

By Roland Rudd in London

HANSON, the Anglo-US conglomerate, yesterday reported a 3 per cent increase in pre-tax profits to £1.31bn from £1.28bn on sales of £7.7bn (\$13.6bn) from £7.2bn in the year to September 30 1991. For the first time the results broke down trading profit by business and geographic location. Hanson's shares rose 2 1/2p to close at 199 1/4p in London. Acquisitions had enabled Lord Hanson, chairman, to announce the 28th year of profit growth, prompting analysts to ask how this trend would be sustained without a significant new takeover.

Lord Hanson said the group's recent agreed bid for Beazer, the construction company, would add to 1992 profits, although the expected improvement in the construction industry is yet to materialise. The inclusion of the Cavenham forestry business and the Peabody coal mines has resulted in the US companies accounting for half Hanson's trading profit. Lord White warned that while the US economy remained "sluggish" there was little prospect of a recovery until late next year. The group has cash of £7.7bn, with a positive trading cash flow of £361m before investment and finance activities. Following the Beazer acquisition, yesterday declared, Hanson's total net debt will be about £1bn. Following interest rate movements in the UK and the US, Lord Hanson said interest income would be less of a feature in the next year. However, he was confident the strong balance sheet and cash flow would put it in a good position to take advantage of opportunities in 1992. Fully diluted earnings per share increased to 20p (19.6p). The board is recommending a final dividend of 7.85p, making a total of 11p. Lex, Page 16; Details, Page 21

Ford to shake up Jaguar board

By Kevin Done, Motor industry Correspondent, in London

FORD, the US carmaker, will announce today a reorganisation of the top management of Jaguar, its loss-making UK luxury car subsidiary. Mr Nick Scheele, president and managing director of Ford of Mexico, becomes vice chairman from January 1, in what is expected to be a preliminary step to taking over as chairman and chief executive later in the year. Mr Bill Hayden, the Ford executive who led the US carmaker's acquisition team at Jaguar following its £1.58bn (\$2.7bn) takeover at the end of 1989 and who replaced Sir John Egan as Jaguar chairman and chief executive early last year, is expected to retire in the spring next year. Mr John Grant, appointed Jaguar deputy chairman by Ford at the beginning of 1990, is to return to an unspecified post with Ford

in the US. Mr Hayden, 62, who underwent heart surgery last year, has led Jaguar through its first two years under Ford ownership. Jaguar has run up heavy losses and cut its workforce by about a third this year following declining sales. Ford, which paid heavily for the acquisition, chiefly for the Jaguar name, has been dismayed at the condition of Jaguar's manufacturing facilities and its engineering operations. Mr Hayden, the former manufacturing vice-president of Ford of Europe, has begun a far-reaching restructuring of the Jaguar operations. He pushed through a labour reform package late last year and has improved the quality of Jaguar products. He has also led the develop-

ment of a 10-year business plan for Jaguar aimed at more than tripling its annual production to about 150,000 cars by the end of the decade compared with a peak output of 51,939 in 1988. Jaguar's output this year is expected to fall 40 per cent to less than 25,000, the lowest since 1983. In spite of the financial pressures Jaguar is pressing ahead with its new model development programme, expected to lead to the launch of replacements for its XJ6 luxury saloon and XJS coupe ranges in the mid-1990s and a smaller sports saloon in the late 1990s. Mr Hayden said Mr Scheele would lead implementation of Jaguar's "ambitious new product plans over the next decade."

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INTERNATIONAL CAPITAL MARKETS

Water companies to draw on fresh finance

Simon London asks whether the wrangle with regulators will increase funding costs

THE low profile of the UK water companies in the two years since privatisation is about to change as bond market investors are asked to finance a large chunk of the industry's £28bn capital expenditure plans.

The increasing prominence of the companies as borrowers makes the current debate about the future regulation of the water companies of more than academic interest to the bond market.

The industry regulator, Ofwat, has proposed that the companies raise gearing from an average of 35 per cent to between 50 per cent and 75 per cent by 1994. It argues that debt finance is cheaper than equity finance and that the total cost of capital can be cut to 5 to 6 per cent (from 7 to 8 per cent) by increasing the debt-to-equity ratio.

The water companies disagree. In a response to Ofwat this week, they disputed the regulator's cost of capital calculations and argued that a pricing formula based on this lower cost of capital will leave them unable to generate sufficient profits.

The proposed changes are of concern to bond market investors for three main reasons:

- More highly-g geared water companies will almost certainly be of lower credit quality. Bond investors will demand a higher return as a result.
- A restrictive pricing formula

could leave the water companies short of cash and, again, make them more risky credits.

Higher gearing would entail a higher level of borrowing from the debt markets and a heavier supply of new bond issues in the second half of the decade.

In the two years since privatisation, most of the water companies have kept a low profile in the debt markets. Most began life as public companies with cash in the bank and with a stock of cheap finance from the government.

In total, the 10 companies began with net cash holdings of £2.2bn and a "green dowry" of £1.5bn from the government, although this was not evenly distributed among them.

However, by the end of March this year, cash holdings had been run down to £490m, and this will accelerate as capital expenditure increases.

Mr Bill Dale, at Warburg Securities, estimates that the sector will show net debt of £860m by the end of March next year and at least £2bn by the end of the financial year 1993-1994.

These estimates exclude any funding required for diversification away from the core water utility business.

Hence the water companies will be heavy borrowers in the capital markets during the 1990s, whether or not Ofwat wins its battle to persuade them to operate with a higher level of gearing.

WATER COMPANY FINANCE (£m)				
Company	Cash position pre-floatation	Govt cash injection	Capital exp 1988-2000	
Anglian	-180	-61	5,100	
Northumbrian	-107	-123	1,330	
North West	189	330	6,170	
Southern	322	361	5,775	
South West	20	48	1,970	
Thames	267	258	1,850	
Welsh	102	-12	5,425	
Wessex	70	276	2,570	
Yorkshire	70	61	1,860	
TOTAL	1,182	1,488	35,490	

Notes: Figures are based on pre-floatation cash position.

*Estimate, assuming 4.5 per cent annual inflation.

Source: Warburg Securities

So far, the majority of debt finance needs have been met by the European Investment Bank, the supranational lending agency. The EIB commands a triple-A credit rating and is the most active borrower on the international bond market. As such, it can borrow at extremely low rates.

But the EIB is not a bank. It is a public institution through to companies which borrow from it.

So far this year, the EIB has lent just under £400m, providing loans to all of the water companies apart from Anglian. However, this is not sufficient to meet the £380m lent to seven water companies in 1990 and £294m lent to five companies in 1989.

The EIB will only lend for projects which meet its lending criteria. These include investment to improve the quality of water supplies and sewerage

services. Moreover, the EIB will only provide 50 per cent of the cost of any project, the rest must come from other sources — either the debt markets or out of cash flow.

Hence as cash holdings are run down and the water companies look to diversify away from the core water supply business, access to the bond and banking markets will become more important.

Of the six sterling bond issues by water companies since privatisation, three (two from Anglian Water and one from Thames Water) were to finance investment in the core water utility business. These bonds carry the guarantee of the subsidiary water utility company which generates most profit.

The other bond issues (two by Severn Trent and one by

Welsh Water) were used to finance diversification. This is more expensive because the bonds cannot carry the guarantee of the core water utility company or be secured on the assets of the water company.

Other than high-profile public bond issues, some water companies have raised funds from private placements of debt securities with institutional investors. For example, North West Water, which has spent £180m on acquisitions in the engineering sector, including the purchase of three US companies, raised \$75m from a private placement with US institutions.

Balance sheet management techniques, such as the sale and lease back of properties, have also proved a useful source of funds. Warburg Securities estimates that the 10 companies have raised £2.2m in the two years since privatisation by applying private sector balance sheet management techniques to assets which were not exploited under public sector control.

However, the scale of the companies' financing needs means that private placements and structured financings will only be of marginal importance. Large amounts of straight debt finance will have to be raised from banks and the bond market: the gearing ratios of the companies and pricing formulae they work under will be central to how much this borrowing costs.

Dresdner Bank to quit Liffe trading floor this month

By Tracy Corrigan

DRESDNER Bank, Germany's second largest, will end its trading presence on the floor of the London International Financial Futures Exchange on December 12.

As a result, Dresdner traders will not move into Liffe's new premises at Cannonbridge on December 16.

The bank will remain a member of the exchange, which it joined in 1987, and of the clearing house. Dresdner will also continue to trade on Liffe's automated pit trading (APT) system, a screen-based system which allows members to trade contracts after-hours.

A Dresdner Bank official said the decision to end the bank's presence on the exchange floor results from the increased activity on the Deutsche Terminbörse, the German Futures Exchange, which makes it possible to transact a large part of customer business, as well as the bank's own business, on the DTF.

In recent months, leading German banks have shifted their bond futures trading

from Liffe to the Deutsche Terminbörse in an effort to boost liquidity in the German exchange's contract, which had been languishing. The German banks financed the setting up of the DTF, which started trading in January 1990.

Liffe contracts when the need arises. Trading will be undertaken through brokers on the Liffe floor, an approach already adopted by a number of banks.

The move is unlikely to have any large effect on the volume of contracts traded on Liffe, since the shift of German bank business in bond futures to the DTF has already taken place.

None of Liffe's other four German members, DG Bank, Deutsche Bank, Hessische Landesbank and Westdeutsche Landesbank, has plans to leave the exchange.

Deutsche Bank, which now channels most of its bond futures business through the DTF, will be leaving Liffe activities on Liffe in other areas. The bank is about to be appointed a market-maker on

Liffe's struggling Ecu bond future contract (along with San Paolo, Swiss Bank Corporation, Tokai International and Union Bank of Switzerland). Deutsche also expects to increase its gilt futures trading, which it becomes a gilt market-maker next year.

DG Bank, which has also shifted the bulk of its bond futures trading to the DTF, is not active in other product areas. "For the time being, no change is envisaged," said Hans Ruppel, managing director of DG Investment Bank in London.

WestLB is not active on the Liffe floor, trading mainly through brokers, but it does not plan to pull out of Liffe, while Hessische Landesbank has increased its activities on Liffe in non-German products this year.

In a headline in some editions of Wednesday's Financial Times, it was incorrectly reported that the Deutsche Bank was leaving Liffe. The headline should have referred to Dresdner Bank.

Latin American debt rebounds

LATIN American debt has bounced back sharply from its lows on the secondary market this autumn, recovering some of the ground lost when this year's bubble in the region's sovereign debt burst, writes Richard Waters.

The recovery has been fuelled by a marked change in investors' attitude to Brazil. After a strong rise in the secondary market price of Brazil's external debt this year to 40 cents in the dollar, the price

fell back to just 21 cents in late October.

By yesterday, though, the price had recouped a substantial part of its lost ground, with Brazilian debt trading back above 37 cents.

The rebound has been caused by renewed confidence in Brazil, achieving a Brady-style debt reduction deal in the months ahead, traders said. Mr Paul Luke, of Chartered WestLB in London, said steady buying from Brazil

had helped to support the rise.

The bubble in Brazilian debt earlier this year had been fuelled largely by aggressive buying by market traders, many of whom had taken long positions in the expectation of further rises ahead.

The paper losses they had taken following the collapse in October meant there was greater caution now, observers said.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount in \$	Coupon %	Price	Maturity	Face	Book runner
BURUNDI	100	20%	94.25	1993	100,000	Barclays
Cameroon	100	20%	94.25	1993	100,000	Barclays
Senegal	100	20%	94.25	1993	100,000	Barclays
Sierra Leone	100	20%	94.25	1993	100,000	Barclays
Swaziland	100	20%	94.25	1993	100,000	Barclays
Uganda	100	20%	94.25	1993	100,000	Barclays
Zambia	100	20%	94.25	1993	100,000	Barclays
Zimbabwe	100	20%	94.25	1993	100,000	Barclays
Angola	100	20%	94.25	1993	100,000	Barclays
Burkina Faso	100	20%	94.25	1993	100,000	Barclays
Chad	100	20%	94.25	1993	100,000	Barclays
Cote d'Ivoire	100	20%	94.25	1993	100,000	Barclays
Egypt	100	20%	94.25	1993	100,000	Barclays
Ghana	100	20%	94.25	1993	100,000	Barclays
Guinea	100	20%	94.25	1993	100,000	Barclays
Kenya	100	20%	94.25	1993	100,000	Barclays
Madagascar	100	20%	94.25	1993	100,000	Barclays
Mali	100	20%	94.25	1993	100,000	Barclays
Morocco	100	20%	94.25	1993	100,000	Barclays
Niger	100	20%	94.25	1993	100,000	Barclays
Nigeria	100	20%	94.25	1993	100,000	Barclays
Rwanda	100	20%	94.25	1993	100,000	Barclays
Togo	100	20%	94.25	1993	100,000	Barclays
Tunisia	100	20%	94.25	1993	100,000	Barclays
Zambia	100	20%	94.25	1993	100,000	Barclays
Zimbabwe	100	20%	94.25	1993	100,000	Barclays

Underwriters bid for \$500m EIB mandate

By Simon London

UNDERWRITING firms in the international bond market were yesterday bidding for the mandate for a \$500m 10-year issue by the European Investment Bank (EIB), expected to be launched today.

Firms understood to have been invited to bid for the mandate include Goldman Sachs, Paribas Capital Markets, UBS Phillips & Drew and Kidder Peabody.

The deal will probably emerge as a block trade, with a small group of firms underwriting the whole deal. This approach allows the banks to pare fees, reducing the overall cost of funds to the EIB.

INTERNATIONAL BONDS

tion are usually 20 basis points for management and underwriting firms, with a selling concession of 12.5 basis points.

By putting in a bid including lower fees, firms increase their chances of winning the prestigious mandate.

Against this, there is substantial risk if the issue is poorly received by investors and the underwriters are left holding tightly-priced, left-hand paper.

involved in the bidding process commented that the deal should be launched at a yield spread of 35 to 38 basis points over US Treasury bonds. However, the EIB is keen to achieve the lowest possible cost of funds and this could result in a tighter yield spread.

The success of a very tightly-priced deal could turn on demand from Italian investors. Bonds issued by the EIB and other supranational agencies of which Italy is a member are exempt from withholding tax, a benefit which the government may soon withdraw.

The European Coal and Steel Community, which also bene-

Forte long-term debt rated A2 by Moody's

By Simon London

FORTE, the UK hotel group, has been assigned an A2 long-term credit rating by Moody's Investors Service, the US credit rating agency.

This is the first time that the company's long-term debt has been formally rated, and it follows the launch of a \$175m five-year bond issue last week.

Commenting on the decision, Moody's said that the rating was based on an expectation that recent weak cash-flow and pricing formulae they work under will be central to how much this borrowing costs.

LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

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EQUITY GROUPS											
Wednesday December 4 1991											
& SUB-SECTIONS											
Figures in parentheses show number of stocks per section											
	Index No.	Day's Change %	Est. Earnings Yield (Nov.)	Gross Div. Yield % (6/91)	Est. P/E Ratio	Adj. adj. 1991 to date	Index No.	Day's Change %	Index No.	Index No.	Year ago (approx)
1	CAPITAL GOODS (180)	728.92	-0.8	9.49	69.19	13.42	33.34	734.48	736.96	745.00	716.84
2	Building Materials (23)	853.72	-1.6	8.71	7.30	15.16	41.75	867.68	868.83	887.81	877.08
3	Contracting, Construction (30)	906.47	-1.7	8.79	8.08	16.25	31.30	919.86	931.98	943.08	924.13
4	Electricals (10)	232.64	-0.7	8.22	23.95	16.52	23.95	239.67	240.72	245.04	235.76
5	Electronics (25)	1633.45	-1.5	11.32	3.94	11.20	92.27	1609.51	1622.34	1637.59	1533.25
6	Engineering-Aerospace (8)	324.61	-0.4	17.27	8.00	6.99	18.92	326.83	322.71	329.23	391.55
7	Engineering-General (43)	452.46	-0.7	10.62	5.49	11.61	17.78	452.80	451.40	453.37	364.90
8	Metals and Metal Forming (9)	303.14	-1.9	2.17	11.61	17.67	25.21	308.16	310.81	312.99	288.12
9	Motors (12)	286.10	-1.3	8.82	14.67	17.17	32.92	286.10	287.89	292.59	285.29
10	Other Industrial Materials (20)	1461.56	-1.7	6.23	5.61	14.35	38.79	1486.35	1496.24	1510.14	1239.05
11	CONSUMER GROUP (190)	1246.00	-0.6	7.55	3.64	16.35	58.15	1336.72	1322.63	1325.03	1219.56
12	Brewers and Distillers (22)	1584.28	-1.3	8.67	3.33	19.39	39.79	1680.50	1654.76	1684.36	1546.28
13	Food Manufacturing (19)	1186.83	-0.3	9.69	-4.26	12.74	133.04	1175.35	1185.01	1202.26	1062.28
14	Food Retailing (17)	2297.58	-0.6	3.81	3.67	16.31	26.74	2304.77	2304.77	2304.77	2142.28
15	Health and Household (23)	4093.67	-1.0	5.03	2.35	22.84	72.62	4054.63	3992.32	3911.45	3511.92
16	Hotels and Leisure (24)	1248.40	-0.4	8.17	5.67	15.15	45.81	1253.13	1252.83	1262.41	1232.30
17	Media (25)	1226.28	-1.1	7.29	4.99	17.98	47.66	1422.63	1408.00	1435.11	1311.41
18	Packaging, Paper & Printing (17)	733.67	-0.7	7.34	12.41	24.43	24.43	739.89	735.89	741.31	674.36
19	Stores (32)	973.01	-0.7	7.72	3.81	17.02	26.74	970.21	970.21	985.86	889.05
20	Textiles (10)	603.51	-0.8	7.66	5.15	16.65	21.18	596.90	599.39	603.25	426.06
21	OTHER GROUPS (12)	1181.32	-1.1	10.14	5.56	12.42	39.39	1181.24	1185.69	1191.22	1007.83
22	Business Services (12)	171.14	-1.2	7.19	4.66	17.86	46.93	1381.08	1368.72	1369.70	1277.00
23	Chemicals (21)	136.48	-0.7	1.34	1.34	16.31	38.92	1382.17	1384.77	1395.04	1053.83
24	Conglomerates (11)	1303.29	-1.7	11.12	8.04	10.98	38.95	1326.07	1360.67	1374.53	1296.15
25	Transport (14)	2226.33	-0.7	5.78	5.11	22.83	79.12	2190.27	2194.10	2240.98	1881.70
26	Electricity (16)	1132.07	-0.2	15.31	3.73	8.49	27.53	1132.95	1152.60	1182.40	1128.01
27	Telephone Networks (1)	1132.07	-0.7	14.10	17.17	11.21	28.34	1247.73	1425.05	1469.08	1316.78
28	Water (10)	2198.20	-0.6	19.24	7.16	7.17	11.21	2198.20	2198.20	2198.20	2143.17
29	Miscellaneous (23)	1764.22	-0.8	5.68	5.62	24.20	73.58	1750.47	1743.90	1749.80	1572.30
30	INDUSTRIAL GROUP (481)	1223.97	-0.7	8.71	4.78	14.36	37.70	1221.81	1228.26	1229.48	1032.09
31	Oil & Gas (19)	2216.43	-1.6	6.31	14.34	104.27	221.41	2234.35	2224.23	2235.83	1851.00
32	500 SHARE INDEX (500)	3210.53	-0.2	9.06	4.96	13.94	42.97	3308.42	3306.43	3310.63	3138.60
33	FINANCIAL GROUP (91)	706.90	-1.0	-	6.99	-	33.01	714.13	718.69	719.51	721.80
34	Banks (9)	806.45	-0.9	4.94	36.98	57.42	82.26	830.09	830.09	836.04	740.55
35	Insurance (7)	1409.76	-0.4	-	8.46	-	32.94	1409.76	1425.11	1435.04	1316.78
36	Insurance (Composite) (7)	2155.52	-0.2	-	8.46	-	32.94	2155.52	2155.52	2155.52	2077.78
37	Insurance (Brokers) (10)	983.93	-1.8	8.30	6.60	15.25	49.11	1001.95	993.29	996.92	1006.33
38	Merchant Banks (9)	445.67	-0.3	-	4.62	-	14.84	446.86	448.10	448.97	393.06
39	Property (3)	1409.76	-0.4	-	8.46	-	32.94	1409.76	1409.76	1409.76	1409.76
40	Other Financial (16)	226.00	-0.4	11.22	-	-	-	226.00	226.00	226.00	226.00
71	Investment Trusts (70)	1148.53	-0.8	-	3.74	-	39.42	1139.13	1125.89	1139.13	1007.95
99	ALL-SHARE INDEX (962)	1166.56	-	-	5.13	-	40.06	1166.18	1164.78	1166.95	1025.59
	Index No.	Day's Change	Day's % Low	Day's % Low	Day's % Low	Day's % Low	Day's % Low	Day's % Low	Day's % Low	Day's % Low	Day's % Low
FT-SE 100 SHARE INDEX	2423.81	+3.61	2441.61	2418.71	2402.01	2414.91	2420.21	2426.61	2427.51	2429.21	2152.61

UK COMPANY NEWS

A large number of institutional bids are at premium to current price
BT share offer heavily subscribed

By Hugo Dixon

INSTITUTIONAL investors have increased both the price and size of their bids for shares in the government's 25bn British Telecom share sale.

The government said yesterday that indications of interest now total 54bn, compared with 23bn a week ago. Because demand from small investors has also been strong, institutions are likely to be offered only 22bn of stock.

A "substantial proportion" of the bids are at a premium to the current price of 240p, which is being paid for the 25bn shares. The government said it was "not aware of any indication that the market is overvalued".

Institutions have been pre-

pared to bid above the market price because the value to them of deferring payments of three instalments has been calculated at 20p.

The total number of applications from small investors, who had to apply by 10am yesterday, is expected to be about 2m. The average size of applications from small investors is 520 shares.

If the expectations materialise, the BT sale will have attracted the third largest number of applications of any government sale, after the 5.7m made when the regional electricity companies were privatised and 4.5m at the time of the British Gas sale.

The government confirmed yesterday that strong demand

from small investors meant it was expecting to allocate two thirds of the offer to them and increase the size of the offer to 1.575m shares.

Institutions do not have to make their final bids until 5.30pm on Friday. The price of their bids will help determine the price of the third instalment and so the total price to be paid. Small investors are paying 110p as a first instalment with institutions paying 125p.

The government said the final price would be determined by a "desire for an orderly after-market". This is understood to mean that it wants the partly paid shares of 125p to rise by 5-10p.

In the "grey market", run by

IG Index, the financial bookmaker, the partly paid shares yesterday evening were being quoted at a 10p premium.

The government is keen to avoid a political scandal which it believes would occur if the shares shot up to a huge premium.

Nevertheless, the Labour Party accused the government of handing out 2500m in "City fees, sweeteners and subsidies" connected with the sale.

Mr Gordon Brown, the party's trade and industry spokesman, said the total cost to the taxpayer was nearly £200m if the fall in the value over the past month of the BT stake the government is planning to sell was included.

A change of tone from BT's new manager

A LESS gung-ho approach to global expansion combined with a sharper focus on residential customers was indicated yesterday by British Telecommunications' new group managing director, writes Hugo Dixon.

In his first public speech since he took the job in September, Mr Michael Hefher warned that globalisation was "in danger of becoming a fetish". He said it could become "an excuse for getting immersed in long-term strategic planning at the cost of getting the simple things right in the here and now."

His comments marked a sharp change of tone compared with the ambitious goal set by Mr Ian Vallance, BT's chairman and chief executive, of turning the company into the world's leading telecommunications group.

They reflect a perception that BT's

international strategy to date has not been particularly successful. BT itself accepts that its investment in Mtel, the Canadian equipment manufacturer, was a failure, although it still defends its investment in McCaw, the US cellular operator, and its launch of Syncom, which aims to provide global services to multinational customers.

But Mr Hefher told the Financial Times World Telecommunications Conference in London yesterday that BT and other telecommunications groups were "having a hard time convincing ourselves that some of these investments are the best use of our resources."

He also spoke about the value of BT's residential customers - in contrast to the company's previous line which stressed that these were losing it money. "I don't want to make any distinctions between

major corporations and single line residential users - all customers are good customers," he said.

"The change in tone is expected to be followed by a determined effort to persuade small customers to use the telephone more and so increase their profitability to the company."

One of the reasons Mr Hefher was chosen to be group managing director was because, in his previous job as chairman of Lloyds Abbey Life, he was successful in persuading Lloyds Bank customers to buy other products such as life assurance and pension plans.

He said BT had the chance to offer customers "services that make a real difference to their lives, services that do more and cost less, services that offer them easy access to improved facilities."

CSI shares plunge after profits warning

By Michio Nakamoto

CANNON Street Investments saw its shares plunge from 98p to 20p after it issued a profits warning and said it was unlikely to pay a final dividend.

The announcement comes only months after the mini conglomerate, with interests in electronics distribution and hotels and financial services, launched a £46.7m rights issue which attracted only a 23 per cent take up.

Cannon Street also said that a revaluation of certain assets was likely to lead to "sizeable" balance sheet provisions against their carrying value.

Mr William Hishop, the chief executive who had seen the group through its rapid growth in the eighties, as well as three rights issues which raised about £150m since 1986, stepped down as chairman yesterday.

He is being replaced as group chief executive by Mr Robin Binks, the managing director.

Mr David Davis, formerly finance director of Wiggins Teape, is becoming group finance director. Three directors have left the main board to concentrate on operational responsibilities at subsidiaries.

Cannon Street is refocusing its businesses on key profit earners, mainly its distribution businesses, and reviewing many of its asset-based activities, Mr Binks said. "We would like to get out of these in due course," he said.

The group hopes to reduce its bank borrowings, currently at £73m, partly through divestments.

It is also moving away from its original strategy of developing businesses with a view to eventual flotation.

The main assets being reviewed are the group's hotels, some of which have been developed fairly recently and which are carried in the books at cost.

Cannon Street said that continuing weakness had affected its traditionally important final quarter of trading. It expects "a small profit" before tax and provisions in the year to December 1991.

GEC rises to £346m but warns of 13,500 job losses this year

By Charles Leadbeater, Industrial Editor

THE GENERAL Electric Company expects to shed about 13,500 staff this year as part of a cost-cutting drive which helped it to increase pre-tax profits for the first half by 44m to £346m.

Lord Weinstock, GEC's managing director, said the rise in profits, on a £96m increase in turnover to £4.49bn for the six months to September 30, showed that its European joint-ventures in telecommunications, power engineering and consumer goods were working.

He said the group was weathering the recession, spending heavily on rationalisation and yet maintaining its spending on capital investment and research and development in part because of the joint-ventures.

Lord Weinstock said sectors of the UK economy were still "remarkably inactive" and the company was planning on the basis that trading conditions would remain very tough.

GEC shed 8,750 staff in the six months to March. Mr David Newland, the company's finance director, said it would maintain the same rate of job losses in the second half.

The strongest performances came from the power systems division, which is part of GEC's joint-venture with Alstom of France in power engineering. It made pre-tax



Lord Weinstock: The group is weathering the recession

profits of £85m (£58m) on a £55m increase in turnover to £1.26bn.

Alstom's margins, which were 2 per cent when the venture was formed in the late 1980s, have been improved to about 5 per cent - still some way short of the 9 per cent norm at GEC.

The telecommunications division, which is mainly part of a joint-venture with Siemens

of Germany, made pre-tax profits of £80m (£53m) on a £22m increase in turnover to £582m.

The largely US-based medical equipment business, the consumer goods businesses of Hotpoint and Creda, office equipment and the electronic components business also improved profits.

The interim dividend is held at 2.85p.

See Lex

Analysts call for Hanson to buy

By Roland Rudd

HANSON, the Anglo-American conglomerate, yesterday disclosed details of its individual businesses for the first time.

Material handling's trading profit fell slightly to £49m (£53m) on sales of £276m (£309m).

Gold mining's trading profit increased to £38m (£31m) on sales of £38m (£31m).

Other industrial products saw trading profit fall from £73m to £57m on sales of £900m (£933m). The business is divided under three headings: industrial, consumer and buildings products.

Industrial products reported the following results:

● Coal Mining's trading profit increased from £55m to £170m

on sales of £1.1bn (£521m).

Chemicals' trading profit was down to £138m (£187m) on sales of £568m (£608m).

Material handling's trading profit fell slightly to £49m (£53m) on sales of £276m (£309m).

Gold mining's trading profit increased to £38m (£31m) on sales of £38m (£31m).

Other industrial products saw trading profit fall from £73m to £57m on sales of £900m (£933m). The business is divided under three headings: industrial, consumer and buildings products.

Industrial products reported the following results:

● Coal Mining's trading profit increased from £55m to £170m

increased from £25m to £140m on increased sales of £2.6bn (£2.4bn).

The other consumer products sector increased trading profit to £107m (£83m) on sales of £702m (£672m).

Building products were divided into three divisions: ● Aggregates' trading profits were down from £102m to £98m on sales of £573m (£577m).

● Forest products and lumber's trading profit of £44m (£22m) on sales of £178m (£244m), were boosted by Cavenham Forest Industries' ten-month profit contribution.

● Other buildings products saw trading profit fall to £55m (£108m) on sales of £733m (£759m).

Costain raises £101.3m from property disposals

By Andrew Taylor, Construction Correspondent

COSTAIN, the UK construction, property and mining group, yesterday sold its British investment property portfolio for £101.3m in a move to reduce borrowings and improve its financial position.

The company's share price, which had been under pressure in recent days, recovered 8p to 55p following the announcement. The shares had been trading at 220p in March.

Costain has sold 11 investment properties to Great Portland Estates, the property group, in a cash and shares deal worth £94.3m. It has also sold for £18.6m cash its interest in Nicholson's Walk shopping centre, Maidenhead, to Penman nominees.

The proceeds will be used to reduce Costain's net debt from £255m to £194m. The debt figures exclude £70m of off-balance sheet finance and £40m of redeemable preference shares.

Gearing, which previously had stood at about three quarters of shareholders' funds, is expected to reduce to about 60 per cent after property development and housing land provisions which the company is expected to announce at the end of the year.

The sale price of the investment properties was less than their book value of £128.1m.

Mr Peter Costain, chief executive, said the sale would have a positive impact on earnings per share next year.

He said that interest payments on the remaining borrowings were more than 2 1/2 times covered by the £40m a year cashflow which currently was being generated by the group's US and Australian coal mining operations.

Costain, which recently agreed the sale of a development site in Australia for £10m, has identified a further £25m to £40m of potential sales including a gold mine and waste disposal business in the US.

Mr Costain said the group would, in future, concentrate on its cash-generating mining, building and civil engineering interests.

The company, however, was expected to incur a pre-tax loss of £20m this year after property and land provisions likely to be about £30m.

Costain, under the terms of the deal with Great Portland, will receive £56.3m cash and 17.5m Great Portland shares of which 10m are being placed with institutional investors at 150p per share to raise £14.9m. The remaining 7.5m shares are to be retained by Costain.

See Lex

Unit Trust chief attacks privatisation programme

By Philip Coggan, Personal Finance Editor

MR PHILIP Warland, director general of the Unit Trust Association, yesterday attacked the government's privatisation tactics on the day applications closed for the BT offer.

"Privatisations which entice people with certain swift gains are a perversion of capitalism. It replaces the desire to save with the lust for greed," said Mr Warland.

The traditionally conservative UTA is launching an aggressive marketing cam-

paign with slogans such as "Why settle for a quickie with BT when you could have a fulfilling relationship?". Unit trusts have recently been facing fierce competition from investment trusts.

Investors who contact the UTA's special telephone line will be sent details of three from a panel of nine trust managers who are willing to exchange BT and other privatised shares for a unit trust holding.

**EAST MIDLANDS ELECTRICITY plc
INTERIM RESULTS 1991****CHAIRMAN'S STATEMENT**

The six months to 30 September 1991, represent the beginning of the Company's first full year in the private sector. Turnover was £658.1 million. Profit before tax was £24.7 million. Earnings were 8.2 pence per share. The Directors have declared an interim dividend of 5.1 pence per ordinary share which will be paid on 24 March 1992, to those shareholders on the register on 31 January 1992.

Electricity units distributed through our regional network increased by 3.7% compared with the same period last year. Domestic consumption increased due to colder than average weather in May and June. The economic recession had little impact on industrial and commercial consumption due in part to the relative strength and diversity of the East Midlands region.

The Company competes nationally to supply electricity to large customers as well as supplying all domestic and smaller business customers within our own region. Despite a more competitive market we now supply electricity to more large customers than we did before privatisation. The Company's continuing commitment to excellent customer service is demonstrated by the recent announcement that guaranteed timed appointments and improved appliance servicing response times are being introduced. This helps support electricity sales in the competitive home energy market, demonstrating that good service is good business.

**SUMMARY GROUP HISTORICAL COST
PROFIT AND LOSS ACCOUNT
(Six months ended 30 September 1991)**

	6 Months to 30 September 1991	12 Months to 31 March 1991
TURNOVER	£m 658.1	£m 561.1
OPERATING PROFIT	34.6	126.0
NET INTEREST PAYABLE	(9.9)	(19.5)
PROFIT BEFORE TAX	24.7	106.5
TAXATION	(6.8)	(21.8)
PROFIT AFTER TAX	17.9	84.7
EXTRAORDINARY ITEM	—	(4.9)
PROFIT ATTRIBUTABLE TO SHAREHOLDERS	17.9	79.8
DIVIDEND	(11.1)	(23.0)
RETAINED PROFIT	6.8	56.8
EARNINGS PER ORDINARY SHARE (pence)	8.2	35.6
DIVIDEND PER ORDINARY SHARE (pence)	5.10	10.55

Unaudited Historical Cost Account Group interim results, 1990/91 pro-forma figures

**SUMMARY GROUP HISTORICAL COST
BALANCE SHEET**

	30 September 1991	31 March 1991
FIXED ASSETS	£m 559.3	£m 483.3
INVESTMENTS	66.2	66.0
NET CURRENT ASSETS	625.5	549.3
CREDITORS (due after 1 year) AND PROVISIONS	(287.9)	(116.1)
TOTAL NET ASSETS	505.8	469.1
CAPITAL AND RESERVES	505.8	469.1
NET BORROWINGS	160.4	179.8
GEARING	31.7%	38.3%

Unaudited Historical Cost Account Group interim results, 1990/91 pro-forma figures

Despite a difficult economic climate, the retail and electrical installation businesses maintained market share and levels of turnover. A tight control of costs in these areas has helped to protect margins.

During the half year the Company acquired Ambassador Security Group PLC and a group of five small electrical companies from the Thomas Robinson Group PLC. Both acquisitions have started to make a contribution to earnings.

The Company continues to pursue interests in independent electricity generation. A joint venture, Independent Power Generators Ltd, was formed with five major European partners. IPG will enhance future profits by developing power generation projects in the UK and overseas. East Midlands Electricity also has a 40% stake in Corby Power Limited which is building a 350MW gas-fired power station in Corby, Northamptonshire. Construction is ahead of schedule to commence generation in 1993.

A continuing cost reduction programme is in place throughout the Company. The head office is currently being streamlined which will bring further savings by the end of the year.

I am very confident that full year results will reflect the strength of the electricity business in the East Midlands and the strategy being employed to progressively develop the Company.

J F Harris, Chairman
4 December 1991**SUMMARY GROUP CURRENT COST
PROFIT AND LOSS ACCOUNT
(Six months ended 30 September 1991)**

	6 Months to 30 September 1991	12 Months to 31 March 1991
TURNOVER	£m 658.1	£m 561.1
OPERATING PROFIT/LOSS	12.3	(1.7)
NET INTEREST AND GEARING ADJUSTMENT	(6.7)	(7.9)
PROFIT/(LOSS) BEFORE TAX	5.6	(9.6)
TAXATION	(6.8)	(21.8)
PROFIT/(LOSS) AFTER TAX	(1.2)	(21.4)
EXTRAORDINARY ITEM	—	(4.9)
PROFIT/(LOSS) ATTRIBUTABLE TO SHAREHOLDERS	(1.2)	(26.3)
DIVIDEND	(11.1)	(23.0)
RETAINED PROFIT/(LOSS)	(12.3)	(49.3)
EARNINGS PER ORDINARY SHARE (pence)	(1.2)	(10.8)
DIVIDEND PER ORDINARY SHARE (pence)	5.10	10.55

Unaudited Current Cost Account Group interim results, 1990/91 pro-forma figures

NOTES

- The interim accounts for the six months to 30 September 1991, and the comparative results to 30 September 1990, are unaudited. The accounting policies adopted are consistent with those applied for the year ended 31 March 1991.
- The audited profit and loss account and balance sheet for the year to 31 March 1991, are pro-forma accounts consistent with the unaudited audited financial statements for that period which have been delivered to the Registrar of Companies. Both the accounts for the six months to 30 September 1990, and for the year ended 31 March 1991, are pro-forma figures which have been subject to adjustments to reflect the capital structure on privatisation in November 1990, as though it had been in place since 1 April 1990. The following assumptions have been made:
 - That an HM Treasury debenture in the aggregate amount of £127 million had been issued on 31 March 1990, giving rise to an adjustment for interest of £8.6 million with associated tax relief of £2.9 million for the six months to 30 September 1990, and an adjustment for interest of £12.6 million with associated tax relief of £4.3 million for the year to 31 March 1991. The net effects of the adjustments to profit have been reflected in the balance sheet by reducing Net Current Assets and Capital and Reserves.
 - That shares in The National Grid Holding plc had been issued to East Midlands Electricity on 31 March 1990, at a value of £65.5 million.
- Taxation for the six months has been provided on the basis of the estimated effective tax rate, with the exception of taxation in respect of the dividend receivable from The National Grid Holding plc. This is included in the taxation charge at a rate of 25% of the aggregate of the interim dividend receivable and the tax credit attaching thereto.
- Extraordinary items in 1990/91 related to privatisation costs.
- The financial information contained in this interim statement does not amount to statutory accounts within the meaning of Section 240 of the Companies Act 1985.
- The increase in Creditors due after 1 year and Provisions reflects the issue of a Eurobond on 1 April 1991, for £150 million.



For a copy of the interim results announcement please write to the Corporate Relations Department, East Midlands Electricity plc, 398 Coppice Road, Arnold, Nottingham NG5 7HX.

This advertisement complies with the requirements of the London Stock Exchange. It does not constitute an offer or invitation to the public to subscribe for, or to purchase, any securities.

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ISSUE OF WARRANTS

to subscribe for up to 414,502,800 Ordinary Shares

Application has been granted for the Warrants to be admitted to the Official List by the London Stock Exchange. Dealings in the Warrants are expected to commence today, December 5, 1991.

Copies of the Offer to Purchase/Prospectus, dated October 18, 1991 containing the particulars of the Warrants may also be obtained during usual business hours from the Company Announcements Office of the London Stock Exchange, London Stock Exchange Tower, Capel Court Entrance off Bartholomew Lane, London EC2, up to and including Monday, December 9, 1991 and from the registered office of the Company at 1 Grosvenor Place, London SW1X 7JH, up to and including Thursday, December 19, 1991.

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December 5, 1991

UK COMPANY NEWS

Yorkshire Water posts 12% advance to £64.1m

By Michio Nakamoto

YORKSHIRE Water yesterday raised its interim dividend by 10.2 per cent, the highest increase among the 10 privatised water companies which have announced interim results so far, as it posted a 12 per cent rise in pre-tax profits to £64.1m from a previous £57.4m.

However, the distribution of 6.5p (5.9p) did not excite the City and the shares lost 2p to 358p during the day before recovering to close at 359p. Earnings per share were up at 30.5p (27.3p).

Yorkshire has already announced that it is keeping its charge increase for next year below the allowable maximum.

The company, which last year raised its charges less than the maximum allowed by its licence, achieved the profit increase on turnover up by nearly 14 per cent, from £193m to £219.5m.

Sir Gordon Jones, chairman, said that the effect of the recession on the company's balance sheet had been limited and that it had benefited from bet-

ter management of its business; training of employees was a main priority, he added.

Nonetheless, operating costs increased by 9 per cent, largely due to the dry weather during the period and the need to increase spending on improving the quality of water. The drought had cost the company about £2m on an annualised basis, Sir Gordon said.

Capital expenditure of £130m was ahead of target, with 140 sizeable schemes already completed. Net interest payable totalled £3.3m compared with £3.9m receivable last time.

Yorkshire has been expanding into the liquid waste management business through its Enterprise division.

It announced the purchase for £7m of Fospers, the second liquid waste tanker company it has acquired, and expects to conclude a third acquisition by the end of this week, Sir Gordon said.

Profits from the non-regulated business amounted to about £3m after interest. Yorkshire expects to achieve about £20m in turnover from external

business in the full year.

COMMENT

There were few convincing explanations for yesterday's fall in Yorkshire's shares, following the highest dividend increase at the interim stage. After all, Yorkshire has one of the most highly regarded managements, and, as one analyst put it, "has all the risk-free attractions of Anglian without any of the drawbacks." Having been ahead of the others in investing to meet quality regulations, it is progressing steadily with its capital programme and, on the non-regulated side, with its liquid waste treatment business, although some would say this is progressing in a somewhat unsystematic manner. Full-year profits are forecast at near £130m, and in the long term Yorkshire has its obvious attractions. But one reason for yesterday's fall in the shares is that investors decided to take the dividend and run, on the basis that the yield of 7.2 per cent is at a near 8 per cent discount to sector average.

Williams will then have seven days to decide whether to increase its bid. It is expected to make an announcement early next week so that the 14-day period before the bid closes takes place just before Christmas.

Williams yesterday wrote to Rascal's shareholders accusing their board of leading the company into decline. Williams said Rascal made losses of nearly £10m in the last financial year and that its shares had not kept pace with inflation over the past four years.

It also said that Rascal's operating margins in businesses representing 81 per cent of its total sales are now lower than they were four years ago.

Williams' can renew Rascal bid, says Lilley

By Roland Rudd

WILLIAMS HOLDINGS, the industrial conglomerate, was yesterday given the go-ahead by the government to renew its £237m bid for Rascal Electronics, following its guarantee that it would sell part of Rascal's business should it gain control of the company.

In accordance with the advice of the Office of Fair Trading, Mr Peter Lilley, trade and industry secretary, agreed to accept Williams' undertakings to sell Rascal's locks and safes business within 15 months.

The Takeover Panel had said that the bid timetable should remain frozen until Mr Lilley had seen representations from interested third parties in the locks and safes businesses. The unfreezing of the bid means that Rascal will have until the end of Friday, day 39, to release new financial information. This is expected to include interim results and a profits forecast.

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It also said that Rascal's operating margins in businesses representing 81 per cent of its total sales are now lower than they were four years ago.

Bass beats expectations with £508m

By Philip Rawstone

BASS, the UK's leading brewer, exceeded market expectations with a strong performance that limited the decline in full year pre-tax profits to 5 per cent.

The result, down from £535m to £508m, included an exceptional provision of £55m for the cost of closing two breweries during the next three years.

Operating profit for the year ended September 30, including a £26m contribution from surplus pension funds, fell 1.4 per cent to £622m (£631m) on turnover 1.8 per cent lower at £4.38bn (£4.46bn).

Earnings per share decreased from 107p to 92.7p but a final dividend of 25.7p lifts the total for the year to 35.5p.

Mr Ian Prosser, chairman, said the result had been robust in the current difficult economic circumstances.

The group's core brewing business demonstrated its resilience in the face of the recession. Operating profit rose 10.6 per cent to £185m (£168m) on turnover ahead 2.1 per cent at £1.55bn (£1.51bn). Margins improved by nearly one percentage point to 12 per cent.

Overall beer volumes fell 3.8 per cent compared to a market decline of 4.8 per cent. But Draught Bass, the premium ale brand, increased volume sales by 15.5 per cent and Stones bitter gained volume and share in the standard ale market.

Profits from pub retailing, reflecting both the recession and the pubs disposal programme, were 6.1 per cent lower at £231m (£245m) on turnover which fell from £1.23bn to £1.17bn.

Takings in managed houses increased by 4.5 per cent in the north of the country but dropped 1.5 per cent in the Midlands and the south.

Bass has now sold more than 1,000 pubs as part of its disposal programme to meet the requirements of the government's beer orders, and has 500 left to sell by November next year. Prices have been running 20 per cent above book value and total profit so far amounts to £310m. An extraordinary profit of £120m is included in the accounts for disposals during the year.

Holiday Inn, in the first full year of worldwide ownership, contributed an operating profit of £103m, 6.5 per cent down on last year's £110m. Turnover declined more steeply, 9.5 per cent lower at £570m (£630m),



Ian Prosser: a robust result in the difficult environment

but occupancies and room rates in the US were better than those of mid-market competitors.

Profits from leisure operations fell 3.4 per cent to £82m (£86m) on marginally lower turnover of £1.02bn. Betting and amusement machine operations were badly hit by

the recession but the group's 157 bingo clubs, relaunched as Gala clubs since the Granada acquisition, "made good progress."

British soft drinks contributed slightly lower profits of £42m but increased its share of the carbonated drinks market. See Lex

Cape declines 28% to £7.2m

By Peggy Hollinger

THE SLOWDOWN in the construction industry hit profits at Cape, the fire protection, insulation and building products group, which revealed a 28 per cent decline to £7.2m in pre-tax profits for the six months to end-September.

Turnover rose by 2 per cent to £97.8m. Operating profits fell by 27 per cent to £6.4m, however, as the sales increase arose from a buoyant industrial products division, which has lower margins. Industrial

products accounts for almost 62 per cent of total sales.

Mr Jeffrey Herbert, chairman, said in his statement that the group had experienced "one of the most difficult business environments... in the UK for many years". He warned that the severe recession in the group's main markets was likely to continue well into next year.

The building and architectural products division experienced "particularly harsh con-

ditions", he said. Turnover fell by 6 per cent to £37.6m with the largest decline in the UK. Operating profits in this business fell from £6.4m to £4.2m.

Acquisitions boosted turnover in the industrial services business by 10 per cent to £60.5m. Operating profits increased by 9 per cent to £23m.

Higher tax charges, combined with the lower profits, depressed earnings per share by 4.7p to 9.3p. The interim dividend is held at 3p.

Acquisitions prompt 6% gain at BTP

By Michio Nakamoto

ACQUISITIONS WERE behind a 6 per cent rise in interim pre-tax profits at BTP, the acquisitive speciality chemicals and industrial group.

The group saw higher pre-tax profits of £8.81m from a previous £8.32m in the six months to September 30 mainly as a result of the acquisition of an adhesives business in Europe and one in the UK for £15.5m and £3.5m respectively, according to Mr Rob Martin, finance director.

The shares fell nearly 5 per cent to 239p on the day.

The businesses apart from those acquired saw flat results over the period.

The group now has some 60 per cent of its sales overseas; 41 per cent of its turnover is in the UK against 30 per cent in the US and 30 per cent in Europe. Geographically, "we're well spread," said Mr Martin, "but we seem to be well spread in markets that are in recession."

The UK textile coatings it supplies for three-piece suits, one of their main products in the domestic market, saw demand drop significantly in the first half. This was balanced to some extent by resilience in the leather chemicals and brewing chemicals businesses.

The overall rise in profits came on

increased turnover of £92.5m (£78.1m). The interim dividend is up by 5 per cent to 8.1p (7.69p) on earnings per share down to 7.29p (7.39p).

Although certain cuts in the labour force have been made earlier in the year, "we can't do much more," Mr Martin said.

Gearing is low at 25 per cent and interest is covered 16 times. The group expects to be able to benefit from any recovery, which it sees coming mainly in its domestic furnishings and vehicle adhesives activities. The second half has started satisfactorily but no improvement has been noted in world wide market conditions.

Siebe shares advance 30p on news of modest 12% decline

By Peggy Hollinger

DEPRESSED DEMAND and higher interest charges hit profits at Siebe, the controls, engineering and safety products group, which yesterday unveiled a 12 per cent decline at the pre-tax level to 275.2m for the six months to September 30.

However, the market welcomed such a modest decline amid a severely depressed sector, and marked the shares up 30p to 489p.

The costs of the Foxboro acquisition, which pushed gearing above 100 per cent last year, more than doubled interest charges from £16.1m to £33.7m. Operating profit was £7.5m higher at £108.9m on turnover up by 19 per cent to £812.9m.

Mr Barrie Stephens, chairman and chief executive, said strict control of costs had protected margins. "In the last six months we have generated £43.6m cash," he said. As a

result, gearing had been cut by 15 percentage points to 88.4 per cent.

The rise in turnover was purely due to Foxboro, the US instruments and controls group which contributed a full six months, compared with just one month last time.

Excluding the US group, sales fell by 1.25 per cent and profits were 16 per cent down on last year.

Order books for the whole group were slightly down at £425.5m (£445m). Despite the decline, Mr Stephens said the group was increasing its market share, particularly in the temperature and appliance controls business which accounts for 66 per cent of turnover. Siebe is already the world's second largest appliance controls manufacturer.

The group's compressed air business suffered from the decline in housing starts and underground mining. Special-

ist engineering was also hit by a sharp fall in demand.

Mr Stephens was optimistic about the second half, saying it should prove slightly better than the first.

Earnings per share fell by 3.6p to 22.1p. The interim dividend is raised 10 per cent to 6.06p.

COMMENT

Yet again Siebe has defied its critics, posting a far more gentle decline than anyone had a right to expect. The underlying performance looks good, with some recovery in the appliance controls business. The few niggling fears around Siebe's practice of capitalising research into areas such as software. Balanced by depreciation, this put an extra £5m on to profits. Forecasts for the year start at about £150m. The prospective p/e of 11.3 times leaves the shares looking fairly attractive for the sector.

NEWS DIGEST

Mansfield provides bright spot

MANSFIELD BREWERY yesterday provided a bright spot in an otherwise indifferent sector results season.

The company, which last year withdrew from peripheral activities such as carpet cleaning to concentrate on its core business, lifted profits by some 41 per cent to £6.36m pre-tax for the six months to September 30.

The shares rose 2p to 514p. The increase from last time's £4.53m came on turnover ahead to £58.9m (£54.4m) and was struck despite increased interest charges of £3.1m (£2.14m).

Mr Geoffrey Kent, chairman, said the profit improvement also reflected tighter controls and moves to reduce the company's cost base.

Draught beer sales volumes were up 2.2 per cent, helped by improved market share and April's acquisition of 28 houses. These were performing to expectations, he said.

Packaged beer sales volumes jumped 33 per cent, while last year's investment programme resulted in sharply higher profits in the restaurant division.

Earnings per share advanced to 28.4p (19.1p); the interim dividend is raised from 3.6p to 4p.

Gross rental income rose to £1.62m (£1.16m) but finance charges took £309,000 more at £971,000. Tax accounted for £166,000 (£238,000) leaving earnings per share at 27p (5.03p). The interim dividend is maintained at 0.34p.

Pacific Property in split capital move

Pacific Property Investment Trust has been reconstituted as the Hong Kong Investment Trust, a split capital fund.

The reshaped trust is the first to specialise in Hong Kong, and the first split capital trust to concentrate on Far Eastern equity markets.

There are two classes of share capital: zero coupon pref-

erence shares which will be repaid at 43p in 1996, offer a gross redemption yield of 12.5 per cent; and ordinary shares which will receive all the income of the trust but will be repaid in 1996 only after the zeroes have been redeemed.

The initial gross yield on the ordinary shares will be 8.9 per cent.

Shareholders in Pacific Property were given one new zero and one new ordinary share for every existing share. The reshaped trust, managed by Jupiter Tyndall, will have 20m zeroes and 20m ordinaries.

Following the breakdown of discussions with various parties, Hanover Druce, the estate agent and property and financial services group, yesterday requested suspension of the shares pending clarification of the financial position.

Rowlinson hit by finance charges

Rowlinson Securities, the Cheshire-based property group, experienced a fall in pre-tax profits from £365,000 to £303,000 for the six months to end-September.

Gross rental income rose to £1.62m (£1.16m) but finance charges took £309,000 more at £971,000. Tax accounted for £166,000 (£238,000) leaving earnings per share at 27p (5.03p). The interim dividend is maintained at 0.34p.

John Tams suffers 69% fall to £0.36m

John Tams, the USM-quoted ceramics group, suffered a 69 per cent fall to £362,000 in pre-tax profits for the six months to September 27.

The downturn, from £1.17m, came on turnover 10 per cent

lower at £8.5m. Interest charges amounted to £209,000 (£250,000).

The interim dividend is maintained at 1.55p on earnings of 1.05p (3.9p) per share.

Morris Ashby improves 6%

Morris Ashby, the USM-traded specialist aluminium diecasting group, returned profits of £481,000 pre-tax for the half year ended September 30. That marked an improvement of 6 per cent over last time's £453,000.

Turnover expanded from £5.66m to £6.85m. Earnings per share emerged at 4.36p (4.04p) and the interim dividend is a same-again 1.7p.

Murray Enterprise assets up 32%

A 32 per cent rise to £8.04p in net asset value in the year to September 30 was achieved by Murray Enterprise, which invests in unlisted non-technological and electrical companies.

Directors said that during the year £6.04m of loan stock was redeemed at a cost of £3.25m leaving £2.79m outstanding at the year-end.

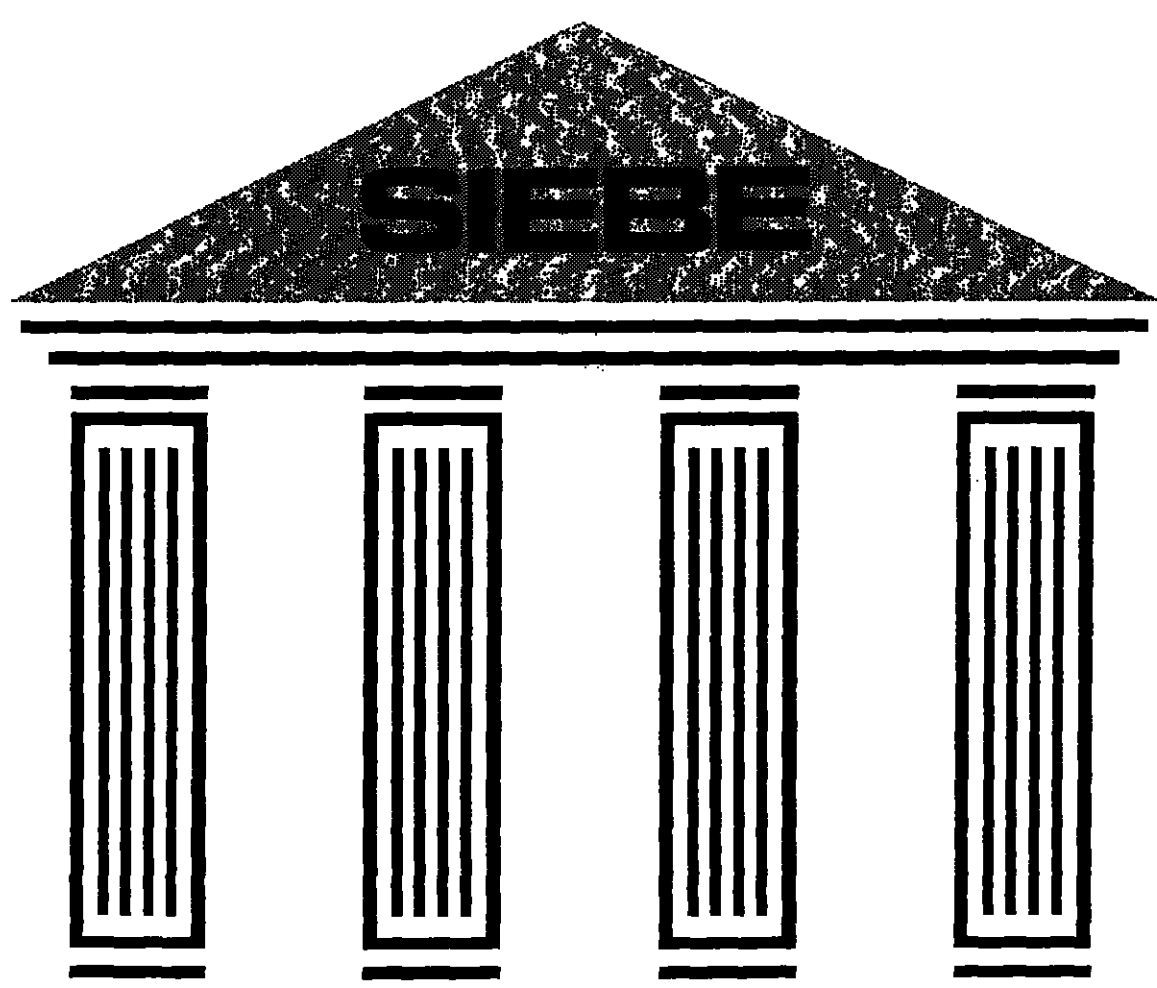
Revenue before tax for the year to September 30 amounted to £400,000 (loss £5,063). Earnings per share were 4.36p (losses 0.16p).

Mountview Ests falls to £3.54m

Profits before tax of Mountview Estates, the property dealer and investor, declined from £4.01m to £1.54m over the half year ended September 30.

Turnover fell to £5.88m (£7.12m) and earnings per share to 51.7p (£7.7p).

The interim dividend, however, is being lifted by 2p to 5p.



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	6 months to Sept 30 1990
Turnover (£m)	683.7
Pre-Tax Profit (£m)	85.3
Dividends (£m)	10.6
Dividends Per Share (Pence)	5.50
Earnings Per Share (Pence)	25.6



Siebe plc, Saxon House, 2-4 Victoria Street, Windsor, Berkshire SL4 1EN, England.

مركز الأصيل

UK COMPANY NEWS

Investment leaves Salvesen flat

By Andrew Bolger

CHRISTIAN SALVESEN, the distribution, manufacturing and specialist hire company, yesterday reported flat pre-tax profits of £36.1m in the six months to September 30.

Mr Chris Masters, chief executive, said: "Whilst economic conditions have played their part, the pause in growth in pre-tax profits relates more to our heavy investment directed at improving the potential for next year and beyond."

Overall group turnover amounted to £246.5m against £217.4m. Interest payable rose sharply to £2.8m (£400,000).

Distribution saw trading profits increase by 13 per cent to £14.5m.

The group said increased volumes from customers such as J Sainsbury and Marks and Spencer produced a good result in the UK.

Trading profits in continental Europe were 43 per cent down, with Germany incurring a loss and continuing to be a sizeable problem. Significant progress had been made in the US, where the business was much less dependent on commodity cold storage.

The manufacturing division saw a 9 per cent drop in trad-



Chris Masters: improving potential for 1992 and beyond

ing profits to £10.8m. This was mainly because Salvesen Bricks trading profits dropped from £3.5m to £2.4m, although it sold 10 per cent more bricks in a very depressed market. Food services reported a slight increase in trading profits to £7.8m (£7.5m), even though the pea crop was down

by 17,000 tonnes.

Vikoma, which makes pollution control equipment, saw trading profits fall 33 per cent to £800,000 following the integration of Doyle, a Liverpool manufacturer of booms and skimmers.

Specialist hire increased trading profit by 19 per cent to

£13.5m. Most of the group's £52.7m of capital expenditure went on Aggreko, which hires out generators.

The group said Salvesen Oilfield Technology had a difficult six months because oil companies were concentrating on work required by the Cullen Report.

Earnings per share were 4 pence higher at 9.01p (8.66p). The interim dividend is raised by 5.4 pence to 2.9p (2.75p).

COMMENT

The fact that a bad pea harvest could be shrugged off shows how far Salvesen has developed from its previous identity as a trouble-prone underperformer. The results were in line with expectations, but are still impressive at this stage of the economic cycle. Even more impressive is Mr Masters' confidence that profits will grow, even without any significant recovery. The shares have outperformed the market by 35 per cent in the past year, so some of this good news is already in the price. Forecast pre-tax profits of £87m for the year up the shares, down 7p to 285p, on a multiple of 14 – not undemanding for those prepared to take a long-term view.

Porter Chadburn down 22%

PRE-TAX profits at Porter Chadburn, the leisure products, packaging and distribution company, dropped 22 per cent, from £3.68m to £2.87m, in the six months to September 27.

Mr Raymond Dinkin, chairman, ascribed the downturn to the "depressed level of consumer spending in the UK" which had put a brake on the consumer leisure products division.

Turnover here, however, increased by 35 per cent thanks to the first-time input of Gola Group and Adam Leisure.

Lord Label, the US labelling business, responded well to management and operational changes – sales in the packaging side rose 7 per cent and operating margins 9 per cent.

Group turnover advanced to £63.2m (£55.7m) and operating profits fell by £597,000 to £2.88m (£2.74m).

Earnings per share worked through at 3.03p (4.08p) but the interim dividend is lifted by more than 6 pence to 0.85p.

Exceptionals exacerbate sharp drop to below £1m at Avon

By Peggy Hollinger

AVON RUBBER, the British-owned tyre company which also manufactures industrial polymers, yesterday announced a severe drop in pre-tax profits, from £10.6m to £365,000, largely due to the exceptional costs of a reorganisation unveiled in October.

Excluding the £5.76m costs of closing a factory and relocating production, pre-tax profits still fell by 37 per cent to £5.72m for the year to September 28. Sales moved ahead, however, from £224.8m to

£227.2m. The final dividend is maintained at a proposed 11.5p, for an unchanged total of 15.5p.

Mr Tony Mitchard, chief executive, said margins had come under pressure across the board, "but not necessarily because of prices. Demand has been so poor... we had to cut production, and that comes straight off the bottom line."

Stocks had been cut by £4.5m during the year, which together with a pension holiday, helped ease debt from £33m to £27m. Gearing was 46.8

per cent (55.7 per cent) at the year-end.

Gross margins fell from 16.5 to 15.2 per cent.

Mr Mitchard stressed that the group – which produces high performance tyres, especially for the motorcycle market – had made a "reasonable profit" in that business.

Tyres account for about a third of group sales, and automotive products for another third.

The Gulf war was good news for industrial polymers which increased operating profits by 7.5 per cent to £8.5m as a result.

"If we had not had the Gulf business, profits would not have been as good as the year before," said Mr Mitchard.

The inflatables business, which manufactures rubber products for the leisure industry, had been disappointing. Although a small part of overall turnover, that division had incurred a £1.8m operating loss, Mr Mitchard said.

Earnings per share plummeted from 30.8p to 1p. Excluding exceptionals, earnings stood at 19.9p.

James Latham falls to £121,000

James Latham, the timber and building merchant group, reported a £10,000 decline in profits to £121,000 pre-tax in the six months to September 30.

The fall was struck after crediting a profit on site disposal of £270,000.

Mr Christopher Latham, chairman, said the market had been at a depressingly low level, although there had been some improvement in sales as the year progressed.

Mr Latham said that although October had shown some positive signs of an upturn and many customers had tried to be optimistic, their order books on the whole remained thin.

Turnover for the period fell from £36.6m to £30.5m.

Earnings, after tax of £40,000 (£78,000), dipped from 2.07p to 0.82p per share.

The interim dividend is reduced from 2p last time to 1.5p.

East Midlands Electricity improves sharply to £24.7m

By Juliet Sychrava

EAST MIDLANDS Electricity yesterday reported a rise in pre-tax profits from £6.2m to £24.7m for the half year to September 30.

Earnings per share of 8.2p (2.8p)

were in line with City expectations, but an interim dividend of 5.1p was at the top end of analysts' forecasts.

Mr John Harris, the chairman, said sales of electricity units were up 3.7 per cent after a cold spring, though the year-end figure would be lower.

However, a strong regional economy and a diminishing bad debt problem meant the company should continue to enjoy good growth.

Profits improved in the core business and in retail, where profits were around £1m.

The supply business was on line to make around £15m for the full year, before subtracting the unexpectedly high £10m "uplift" charge all regional companies now antici-

pate paying for bulk electricity purchases from the pool.

East Midlands has spent £40m on acquisitions – notably the Thomas Robinson Group's contracting business, and security company Ambassador – and gearing was high relative to other regional electricity companies at 31.7 per cent, compared with 38.3 per cent the previous half year.

COMMENT

Diversification was the buzz word at East Midlands' analysts' meeting yesterday, with the City still unsure whether the company would have done better to leave its £40m expenditure on new businesses in the bank. Mr Harris, who is committed to selling energy services, rather than bulk electricity, said 18-month figures might convince brokers of his strategy of 30 per cent of earnings from non-core businesses by the end of the decade: the energy services business had

doubled its turnover in two years already, he pointed out. He may yet be proven right. Mr Harris is still viewed as a strong manager, but there is some mystification as to where he is leading the company – especially on power generation.

East Midlands has signed one good cheap power station contract, which will stand it in good stead in the future, if the regulator allows regional companies to keep profits from the supply business – as will the company's determined and successful pursuit of supply customers. But the company's ambitions for power generation abroad may leave investors with an uncomfortable feeling that East Midlands has ideas above its station. All this has left East Midlands trailing the regional pack somewhat, on a prospective p/e of between 6.1 and 6.5. Analysts' forecasts range from around £140m to £150m, with the final dividend expected to be about 17p, an increase of close to 14 per cent.

Fyffes gathers a war chest and waits for its boat to come in

Tim Coone on the fruit distributor's growth plans

FINDING Fyffes' financial headquarters among the gridlocked traffic in the labyrinth of Dublin's wholesale fruit and vegetable market is like trying to spot a canary in a banana plantation.

At the indicated address an articulated truck half blocks the narrow lane. A forklift bumps over the pavement and disappears into a neighbouring fruit and vegetable store.

No sign other than "Fyffes top floor, reception" written in biro next to a bellpush gives any indication that here is the nerve centre of the UK's and Ireland's principal fruit and vegetable distributor, with plans to rank alongside Europe's biggest.

Upstairs, in the office of Mr Carl McCann, the group's deputy chairman and chief financial officer, a framed painting of a Victorian scribe, sitting on a tall stool and filling out a ledger with a feather pen, hangs next to his desktop computer.

The juxtaposition says everything about a company which has evolved from an obscure family firm at the end of the last century in the northern border region of Ireland, to one which last year had a turnover of £557m (£519m).

Fyffes distributes daily 3,000 tonnes of fresh fruit and vegetables throughout the UK and the Irish Republic, sourced from 65 countries around the world.

The Irish end of the business was founded by Mr McCann's grandfather and his Victorian attitude to debt still guides the company. Mr McCann said: "We have only once ever been a net borrower and that was for one month, when we bought out the Fyffes company in 1987."

He said that supplier confidence was a key factor underlying this risk-averse approach. "They know that they will be paid on time."

Having cash in hand, however, is also central to the company's plans for growth.

Now the biggest player in the UK and Irish markets, the company is looking towards the EC, the US and the emerging markets in eastern Europe for its future growth. In the past year the company has spent £227m on acquisitions.

Earlier this year a rights issue raised £160m, creating a war chest of some £110m.

"We are not in a hurry to use it. We are waiting for the right business. When it comes we can move fast. I would be happier still if we had £200 million," Mr McCann said. In the future the company will be making fewer, but larger deals. "Attractive opportunities come in bigger packages," he said.

Bananas is the core business of the company, but to establish a significant market share within the unregulated sector of the EC market – the so-called "dollar-banana" sector sourced from low-cost Latin American suppliers – means taking on the two giants Chiquita International and Dole, which control about 58 per cent of the market. They effectively act as price-setters.

Fyffes has made no secret of its ambition to buy PFI Del Monte, the world's third biggest fresh fruit distributor, after its parent Polly Peck International ran into insurmountable debt problems in 1990.

Last month, however, Polly Peck's creditors, in agreement with its administrators, unanimously agreed to float the profitable Del Monte subsidiary early next year, rather than sell it, in the hope of raising more than the \$700m (£395m) anticipated from a sale.

Del Monte controls about 10 per cent of the unregulated sector of European market for bananas, and would be the perfect opportunity for Fyffes to enter the big league. It would have doubled its turnover and profits.

A flotation of Del Monte is expected early next year, but Mr McCann said Fyffes would not be interested in a minority stake.

A glance through the company's last annual report reveals that Fyffes holds no less than 50.01 per cent in any of its subsidiaries. Most are 100 per cent owned.

A flotation of Del Monte however, will depend on appropriate stock market conditions, and with the ongoing US recession, Fyffes is still keeping its options open. Characteristi-

cally though, Mr McCann was coy about what those options might be.

In the meantime, the company is building up its supplies of "dollar bananas" from growers in Honduras, Belize, the Dominican Republic "and one other country", which Mr McCann felt it prudent not to name.

When Fyffes began buying in Honduras in 1990, it became embroiled in a "banana war" with Chiquita. Allegedly, trainloads of bananas were derailed, and its reefer ships were blocked in Honduran ports. The company's annual report states "we faced unprecedented interference with our legitimate commercial endeavour". That has since been resolved, but the incident is an indicator of the cut-throat competition that the group faces in its endeavours to break into the big league.

It shows no signs of being intimidated however. The company has now set up a divisional headquarters in Florida, to oversee its Central American and Caribbean operations and in the past 14 months took delivery of two new refrigerated ships, to cope with its new supplies which are now finding their way into European shops.

In anticipation of the Single European Market, and growing demand from eastern Europe, both Chiquita and Dole have reversed their own policies during the 1980s of selling off their Central and Latin American plantations, or converting them into oil palm production, and are once again engaged in building up their own banana plantations to secure their supplies in the face of competition from companies like Fyffes.

Fyffes itself has not yet reached that stage. "We are not interested in going alone in production. We could go in with partners maybe, in joint ventures or with a minority holding," said Mr McCann.

Its cash hoard is clearly being earmarked for securing markets, rather than production facilities. When an acquisition move comes, probably sometime next year, it will undoubtedly be a big one. And like a tarantula pursuing its prey in a banana tree, will most likely be a stealthy one.

Yorkshire Water plc Interim Results

For the six months ended 30 September 1991

- Turnover £219.5m, an increase of 13.7%
- Profit before tax of £64.1m, an increase of 11.7%
- Earnings per share increased from 27.3p to 30.9p, up 13.2%
- Investment £130m, up 30%
- Interim dividend 6.5p (net), an increase of 10.2%

"These results demonstrate the strength of Yorkshire Water's financial position. We have been fortunate in Yorkshire that the impact of recession has slackened and its effect on our income base has been limited. Turnover increased by almost 14% although the main charges increase in April was, for the second successive year, less than the maximum allowed under the Company's licence.

Our efficiency initiatives continue and we have successfully completed the reorganisation of the core business. However, operating costs increased during the period because of the dry weather conditions and the need to increase spending to improve the quality of service. I am pleased to report that we have been able to maintain supplies to our customers without restrictions throughout this third successive year of drought.

The capital investment programme is ahead of target at £130m. During the period we have commissioned 118 major schemes including the Scarborough Sea Outfall, improvements to our sewage

works at Bradford and Leeds and water treatment works at Harrogate, Huddersfield and Wakefield. The investment in water treatment plants designed to achieve compliance with water quality standards is now well advanced and there is an increasing focus on more sophisticated water treatment process technology.

The Enterprise business has been active in developing new and existing markets and external turnover more than doubled. Good progress was made during the period with the establishment of our environmental business embracing both the off-site and on-site treatment of liquid waste.

The prospects are that our investment will continue to exceed that envisaged at the time of privatisation and the full year's trading will follow the pattern of the first six months. We have previously announced that for the third year running our charges in 1992/93 will increase by less than the maximum allowed.

The Board of Yorkshire Water remains committed to a fair balance between the interests of customers and shareholders. A progressive dividend policy is being maintained with the announcement of an interim dividend of 6.5p (net) per ordinary share with a scrip dividend alternative. This represents an increase of 10.2% compared with 1990."

Sir Gordon Jones, Chairman

Year ended 31 March 1991		Six months ended 30 September 1991, 1990	
£m		£m	£m
388.9	TURNOVER	219.5	193.0
106.0	OPERATING PROFIT	67.4	53.5
8.1	Net interest receivable (payable)	(3.3)	3.9
114.1	PROFIT BEFORE TAXATION	64.1	57.4
(11.6)	Taxation	(3.2)	(3.9)
102.5	PROFIT AFTER TAXATION	60.9	53.5
0.2	Minority interests	—	0.1
102.7	PROFIT ATTRIBUTABLE TO SHAREHOLDERS	60.9	53.6
(11.6)	Interim dividend	(12.8)	(11.6)
(23.3)	Final dividend	—	—
67.8	PROFIT RETAINED	48.1	42.0
52.2p	EARNINGS PER ORDINARY SHARE	30.9p	27.3p

At 31 March 1991		Summarised Group Balance Sheet		At 30 September 1991, 1990	
£m				£m	£m
1212.8	Fixed assets			1309.5	1083.8
(43.8)	Net current liabilities			(12.6)	(92.3)
(94.4)	Long term liabilities			(136.7)	(52.2)
(45.2)	Net (borrowings) cash			(82.0)	68.6
1029.4				1078.2	1007.9
	Financed by:				
1029.8	Shareholders' funds			1078.2	1008.2
(0.4)	Minority interests			—	(0.3)
1029.4				1078.2	1007.9

Notes

1. The interim results, which are unaudited, have been prepared on the basis of the accounting policies adopted for the year ended 31 March 1991 as set out in the company's Annual Report and Accounts.

2. The financial information contained in this interim statement does not constitute statutory accounts within the meaning of Section 240 of the Companies Act 1985. The accounts shown in respect of the year ended 31 March 1991 have been extracted from the statutory accounts of the group for that year. Those accounts, which contained an unqualified auditor's report, have been delivered to the Registrar of Companies.

3. An interim dividend of 6.5p per ordinary share will be paid on 28th February 1992 to shareholders on the register at the close of business on 19 December 1991. Details of the scrip dividend alternative will be posted to shareholders on 2 January 1992.

4. The taxation charge represents advance corporation tax on the interim dividend less release of deferred tax.

5. Earnings per ordinary share are calculated on 196.9m shares (1990:196.6m), being the weighted average number in issue during the period.



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DECLINE OF THE MAXWELL EMPIRE

Difficult to account for frenzied appetite for cash

By Robert Peston

MR ROBERT Maxwell's appetite for cash was enormous in the six months before he died on November 5. According to a preliminary report prepared by Coopers & Lybrand Deloitte, the accountants, between May and October almost £500m was channelled to his private companies from his public ones and their pension funds.

Mr Richard Stone, of Coopers, is advising banks owed £500m by the private companies. Bankers said yesterday that at a meeting on Monday, Coopers told them that these private companies owe £700m in total to the Maxwell family's public companies, Maxwell Communication Corporation and Mirror Group Newspapers, and their pension funds.

Mr Stone said yesterday: "In broad terms, that was the picture I painted."

Given that on the most optimistic



Richard Stone: advising banks owed by private companies

their own loans.

Bankers have had time to come to terms with the scale of losses they face and are now analysing the events which precipitated this banking calamity. Interviews with them disclose that Mr Maxwell went into a frenzy of extracting cash from the public companies and their pension funds in the spring and summer.

Coopers' preliminary investigations indicate that since May he borrowed £120m from MCC and £45m from MGN.

In addition, he liquidated stocks held as collateral for borrowings from the public companies' pension funds. The effect of these share sales was to leave his private companies owing the six pension funds £400m but lacking the assets to repay them.

The transfer of resources from the pension funds to the private companies was highly complex. For

some time, probably years, the pension funds had been lending shares to the private companies, such as Headington Investments and Robert Maxwell Group.

"These were legitimate transactions," commented a banker, though he added that they were unusual. "There are references to the deals in documentation."

To protect the pension funds, the private companies put up collateral equal to between 125 and 150 per cent of the value of the borrowed shares. However, from the spring, Mr Maxwell started to liquidate the investments held as collateral. In theory, the cash should have been paid back to the pension funds. But it never was. As a result, the pension funds are now owed up to £400m by the private companies and have no security to cover the debt.

The banks are uncertain why the private companies borrowed the

shares from the pension funds. Some of the borrowed shares were used as collateral on loans from the banks. As a result, legal title to these shares is now under dispute between the banks and the pension funds.

The extraction of cash from MGN was also ingenious. When it came to the stock market in May, its merchant bank, Samuel Montagu, said that a "ring fence" had been put around it preventing flows of cash to the private companies.

However, in the summer, MGN instructed a company connected to the Maxwell private interests to invest its spare cash in gilt-edged stock. About £45m in cash was paid but the gilts have not been found.

Lastly, MCC has an exposure of about £240m to the private companies. Just under £100m of this is long standing and is not repayable till 1994. Of this long-term portion,

£65m was channelled through a company based in Delaware in the US, and about £24m is the deferred payment on a property transaction.

None of these loans are disclosed in MCC's last report and accounts for the year to March 1991. The Delaware company was regarded by MCC's auditors as Coopers & Lybrand Deloitte - as unconnected to MCC in the context of UK accounting standards, so there was no obligation to disclose the loan, in their view.

However most of the loans from MCC to the family companies, about £20m - has been made in the last few months. These are direct loans, which would have been disclosed in MCC's next set of accounts.

At this stage, no one - including anyone at Coopers - can be sure what all this cash was used for. Mr Maxwell's network of private inter-

ests was - and remains - extremely complicated. "Assets and liabilities were scattered through-out different companies," a banker said. "It was a construct that could only have been understood by a man with a brain like Mr Maxwell's."

Some of the private companies' businesses needed continuous injections of cash. The European, Mr Maxwell's ambitious pan-European newspaper, and the New York Daily News, which he bought in March, were two consumers of funds. In addition, the private companies had to make substantial debt repayments. But this does not provide a full explanation of what happened to the £500m.

"The secret may have vanished with Robert Maxwell," commented a banker. However, Coopers is intent on cracking the mystery.

Daily Mirror makes a clean breast of crisis

By Jimmy Burns

IN the British tabloid press coverage of the Maxwell financial crisis this week, the newspaper has been a bold up-front as the Maxwell family's own flagship, the Daily Mirror.

"Millions missing from the Mirror," was the headline splashed across the Daily Mirror's front page on Wednesday in response to disclosures that large amounts had gone astray from the Mirror Group Newspapers' (MGN) pension fund.

An accompanying editorial promised readers that the newspaper "will bring you the truth on this matter - as on all matters - as and when we know it, warts and all if necessary."

The coverage contrasted on the day with the more reserved display made by the Daily Mirror's sworn enemy, the conservative Daily Mail. While on previous occasions the Daily Mail has not shied away from exploiting its rival's mistakes, it thought a poll tax revolt by Tory voters in Essex more worthy of its attention.

Perhaps more strikingly, the Daily Mirror's boldness contrasted with its own record on Maxwell-related stories. While Mr Robert Maxwell was alive the newspaper had a tendency to promote rather than denigrate the activities of its

owner. The "Max-factor" was the term coined by his own staff to describe his interventionist style.

According to one source close to the newspaper, the Max Factor brought its influence to bear in October when the Daily Mirror published a letter on its editorial page by the Mirror Group's pension funds manager, Mr Trevor Cook, defending the handling of the pension scheme. It is now suspected some of the funds had begun to be diverted before the letter was published. The trustees of the funds say they were kept unaware of the transactions.

Mirror Group pensioners who took legal action against the late Mr Maxwell last year over the pensions issue said yesterday he had also threatened members of the National Union of Journalists after they had raised £500 on behalf of the pensioners' fighting fund.

Yesterday Daily Mirror journalists were among those unceremoniously barred by security guards from the offices of pension fund trustees, although some trustees were later reported to have agreed to answer questions.

"We are disappointed [journalistic jargon for besieging] the pension trustees... we

are now treating it as a gunglo proper operation," one senior Daily Mirror editorial staffer said yesterday.

According to the source, the in-house reaction to the pensioners' story was more bitter than the come-back over the Nicholas Davies affair in which the foreign editor accused of Mossad links was sacked for allegedly lying to the paper.

As one staffer put it yesterday: "This has hurt the reporters more than the Nick Davies stuff... there are a lot of long-serving people here who are suddenly desperately worried that they've done all that [for the company] and have been ripped off."

He added: "That being said we are saying, look the Mirror hasn't defrauded people, it's the Mirror pensioners that have been defrauded so the Mirror is going to treat it as a story. We have been nudged so let's find out who nudged us. Let's treat it as a news story. Everybody else is. Why don't we?"

By last night senior staff at the newspaper were welcoming the fact that they had received no phone calls yet complaining about the pension issue. This was interpreted as a reassuring sign that the latest Maxwell crisis,



Charlie Wilson, editorial director, yesterday: "The staff have survived a number of traumatic periods in the paper's history. At the moment the management are just engaged in making sure the paper comes out tomorrow."

and its coverage, would not backfire in terms of circulation.

At the newspaper's offices off Fleet Street however, the pension issue was top of the agenda at a mandatory meeting late yesterday afternoon of the Daily Mirror's National Union of Journalists chapel (branch) where the threat of strike action was raised.

Similar meetings took place at MGN's Scottish titles, the Scottish Daily Record and the Sunday Mail, where journalists

spoke of "alarm and disgust" at what they described as growing evidence of pension fund "misuse and perhaps even fraud."

As the Serious Fraud Office launched an investigation into the affair, there was also concern among journalists employed by MGN about how the latest disclosures and resignations would impact on the future ownership of the newspaper.

The death of Mr Robert Maxwell has instilled a new spirit

of freedom among editorial staff which partly explains this week's coverage. But the fear now is that such optimism could prove stillborn.

Such is the climate of insecurity that one senior journalist commented last night that he wished Mr Ian Maxwell had not resigned as chairman of Mirror Group Newspapers and had been allowed to "have a go" at running his flagship untroubled by the financial crisis now hanging over him like a sword of Damocles.

Inquiries blast holes in MGN's flotation fence

By Bronwen Maddox

THE "ring fence" designed to insulate Mirror Group Newspapers from the private Maxwell empire has had "Exocet holes" blasted in it by this week's revelations, in the words of one banker.

The two missiles are that the Serious Fraud Office is investigating the potential losses in the Mirror Group Pension fund, possibly about £300m, and that MGN has also lent Maxwell private companies £45m which it may not now get back.

Those issues raise questions about whether Samuel Montagu and Smith New Court, advisers on MGN's flotation, did all they could to shield the company, or - if fraud is established - whether there were no rules that could have prevented it.

The MGN ring fence, as set out in Section IV of the prospectus, took particular care to establish the independence of the board from other Maxwell interests.

The prospectus was also designed to prevent MGN's assets being used for the private companies, apart from an "arms-length" basis, on the terms that would be demanded by any outside company.

The advisers insisted on non-compete clauses between MGN and other Maxwell companies, and said that MGN had first right to look at business opportunities.

Samuel Montagu have said in the past "we went to some lengths in the MGN flotation prospectus to make sure MGN was an independent entity".

Many Maxwell bankers agree that they and Smith New Court put much effort into the insulation and were at the time pleased with the result.

However, the shortcomings of a ring fence are illustrated by the loan of around £45m that MGN is understood to have made to private Maxwell companies.

In the months after the flotation, MGN is understood to have instructed a private Maxwell company to invest surplus MGN cash in gilt-edged stock. The gilts have not

been found.

The question of whether such a transaction would be strictly against the MGN Memorandum and Articles is a complex legal one, according to bankers observing the crisis.

However, it does not accord with the spirit of the prospectus, which indicated that MGN's cash contribution to the private businesses would be simply its dividend. The prospectus also took great pains to spell out all transactions with related parties.

Mr Charlie Wilson, editorial director of MGN, said yesterday that he knew nothing about any loan of £45m.

He said any such loan had not gone through the board. The possibility that MGN was conducting such transactions without board approval will emphasise to many the limitations of a ring fence.

Similarly, bankers have said that if the Serious Fraud Office finds evidence of fraud behind the shortfall in the MGN pension fund, then the ring fence is not necessarily at fault - the losses might have happened whatever rules were drawn up.

Mr Wilson added yesterday that "so far, the ring fence appears to post-date the flotation".

However, the emphasis on the ring fence in the prospectus may have created a sense of security among investors - and MGN's advisers - which, in retrospect, was misplaced.

Yesterday Samuel Montagu was not available for comment and Smith New Court declined to say if it felt the ring fence could have been tightened.

Mr Wilson said: "These are highly energetic and virile newspapers, with great profits... The one thing that may be in doubt is their future ownership, if the Maxwells have to sell their 51 per cent."

However, the failure of the attempt to isolate MGN - and the possibility that fraud will be discovered - may be an initial and considerable obstacle to would-be owners waiting in the wings.

Tories under pressure to protect pensioners' interests

By Ivo Dawney and Richard Gourlay

THE GOVERNMENT was last night under pressure from all sides to take urgent steps to safeguard the interests of pensioners, as the Serious Fraud Office started investigations of the Mirror Group Newspapers' pension fund.

As the Speaker of the House of Commons turned down a call for an emergency debate on the MGN fund, both Labour and the Liberal Democrats pledged legislation to tighten controls on the management of pensions.

At the same time, Mr Robert Hayward, the Conservative MP for Kingswood, revealed that the Department of Social Security looked to be on the point

of backing an independent survey into the pensions industry.

The survey would assess the extent to which fund trustees have taken advantage of their positions to act in companies' rather than beneficiaries' interests.

Meanwhile Mr Ian Maxwell, the former chairman of MGN, resigned, along with the rest of the board, from Bishopsgate Investment Management, after discussions with DMO, the fund management industry watchdog.

BIM is trustee and manager of about half of MGN's pension fund, which about £300m of the £500m assets at the last

audit, are believed to be missing.

Mr Maxwell was chairman of MGN until Tuesday and also a trustee of the Mirror Group Pension Trust with his father, Mr Robert Maxwell, and brother Mr Kevin Maxwell, the former chairman of Maxwell Communication Corporation.

The SFO will also be looking at pension funds from MCC, AGB and others, which are pooled in a Maxwell-controlled common investment fund, assets of which are also managed by BIM.

A trustee of the MGN pension fund said he first knew there were problems two or three days after Mr Robert

Maxwell died on November 5. "None of the trustees outside of the Maxwell family had any idea of the depletion of pension fund assets until then," he said.

Bankers close to MGN were shocked at the ease with which the pension fund appeared to have been raided.

"In terms of siphoning off assets, one wonders what other companies are doing it," he said.

As the MGN pension saga unfolded, it emerged that abuse of pension funds was on the increase.

At a press conference at Westminster, held with Mr Sean Hand of Cameron Markby

Hewitt, the City solicitors, Mr Hayward said he believed abuse of funds was growing as a direct consequence of company insolvency, brought on by the economic recession.

In a letter dated November 26 from the social security department, Lord Henley, the junior minister, said that while it would be impossible to eliminate all abuses, the proposed survey would be "useful" to identify the extent to which "those put in a position of trust seek to take advantage of that position".

Reaction was swift from the opposition front benches. Mr Michael Meacher, Labour's social security spokesman,

called for the government to halt a practice that was becoming endemic. Claiming that the Tories had failed to act despite warnings in a 1989 report by the Occupational Pensions Board, he said that current controls over funds were "vague, uncertain and discretionary".

In its report, the OPB said that many trustees experience conflicts of interest. "If a trustee is, say, the finance director of the employer, and perhaps also a member of the board, it will sometimes be difficult for him to know whether he is acting solely in the beneficiaries' interests," the report said.

UK COMPANY NEWS

Receivers expected at Alan Paul

By Peggy Hollinger

RECEIVERS are expected to be called in within the next 48 hours at Alan Paul, the USM-quoted hairdressing group, which requested its shares to be suspended at 20p last month.

Bankers are believed to have called up the cross guarantee on loans made to Alan Paul franchisees, which totalled \$11m at the time of a rights issue in September. The company helped franchisees get loans from banks by acting as guarantor to the lenders.

Mr Arthur Fabricant, who was appointed chairman less than a month ago, said earlier this week that more than half the group's franchisees were on the company's debtor list. "The company has total support to franchisees on its books

of about \$1.7m," he said. Alan Paul is known to have supported several franchisees during times of difficulty.

The company's board and accountants Coopers & Lybrand Deloitte were locked in a meeting all day yesterday. Coopers had been commissioned by former non-executive chairman Mr Brian Solomon to carry out an independent review of the company's finances. Mr Solomon quit after just three weeks on the job to make room for an executive chairman.

The board was unavailable for comment yesterday. Alan Paul ran into difficulties earlier this year, when it became apparent that the Body and Face Place, a beauty products manufacturer and retailer,

was incurring heavy losses. The salon side of the business was also facing severe difficulties, contrary to comments made at the time of a \$5.3m rights issue in September.

Two executive directors - Mr Alan Moss, who was chairman at the time of the cash call, and former managing director Mr Michael Rowland have been suspended from their duties.

A Liverpool broker said yesterday that a raft of questions would have to be answered regarding the validity of the rights issue if the company goes into receivership.

The banks are believed to have become increasingly uneasy over loans made to franchisees, and the level of the company's support for

those businesses. Last year Alan Paul bought in some franchisees who were having financial difficulties.

Franchisees of the company have formed a pressure group, demanding answers to the financial state of the company and the methods by which the franchises were run. Before September, franchisees had a strictly limited access to information regarding payments made from their own business accounts by the accountant commissioned by head office to manage the finances. Several are now facing severe financial difficulties.

An employee of the company said the atmosphere in the head office was uncertain. "We'd all like to know what is going on," she said.

Whessoe moves ahead 14% to £7.2m

By Peggy Hollinger

ACQUISITIONS helped boost pre-tax profits at Whessoe, the engineering and pipework group, which reported a 14 per cent increase to £7.4m for the year to September 30.

Turnover rose more sharply by 23 per cent to £37.9m. Mr George Duncan, chairman, said the group had "performed well in a tough environment". Progress had been made in all the group's markets.

Earnings per share rose in line with profits, from 22.8p to 25.5p. The dividend is raised from 4.5p to 5.2p, making a total of 7.2p - 15 per cent higher than last year.

During the year, Whessoe bought two companies - Elcom Instruments based in Milan, Italy, and Connex Pipe Systems of the US - for a total of £12m.

The acquisitions formed part of the group's strategy to build up the instrumentation and control division, Mr Duncan said.

Mr Duncan said the group was trading according to expectations in the early months of the current year. "We believe the two acquisitions will strengthen the group's performance in future," he said.

Shanks & McEwan leaps 60%

By Richard Gourlay

SHANKS & McEwan, the waste management group, yesterday reported a 60 per cent increase in interim pre-tax profits after its acquisition last January of Rechem, the hazardous waste disposal company, but only a 1 per cent increase in earnings per share.

In September Shanks said it would be reporting much reduced earnings growth only two months after Mr Roger Hewitt, managing director, told shareholders that the company would continue to grow significantly faster than the market average.

Pre-tax profits for the six months to September 28 rose from £10.4m to £16.7m on sales up one third at £76.8m.

Earnings per share rose from 6.3p to 6.4p but the company is increasing its interim dividend by 9.8 per cent to 2.24p as a measure of confidence that growth will resume following the recession.

Mr Peter Runciman, chairman, said the results were encouraging given the depth of the recession.

Growth had slowed primarily because of the delay in cer-

tain businesses being contracted by Shanks rather than because of an evaporation of that business.

The waste disposal business proved to be recession-resistant during the first half of the year.

The construction division continued to perform well although the order book for next year is below what the group regards as a comfortable level.

Shanks shares rose 3p to 206p, 78p below where they stood before the September warning.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total for year
Avon Rubber	11.5p	Feb 28	11.5	15.5	15.5
Bovis	25.7p	Feb 10	25.4	35.8p	35.8p
BT	3.1p	Feb 19	2.95	5.4	5.4
Cape	3	Jan 13	3	10.5	10.5
E Midlands Elect	5.1	Mar 24	-	-	10.55
EEC (James)	2.55	Mar 31	2.55	-	9.25
Leeds (James)	2	Feb 11	1.5	1.5	1.5
Manfield Brew	4	Jan 6	3.6	-	12.1
Morris Ashby	1.7	Mar 31	1.7	-	4.1
Mountainview	6	Mar 30	6	-	11.25
Pennine	1	Jan 18	0.45	-	1.5
Porter Chadburn	0.85p	Apr 1	0.8	-	2.4
Rowntree Sec	0.24	Jan 24	0.24	-	1.85
Saleway (C)	2.9	Feb 7	2.75	-	2.6
Shanks & McEwan	2.24p	Jan 20	2.04	-	5.5
Slebe	0.05	Apr 1	5.5	-	16.5
Tenns (John)	1.59	Jan 9	1.59	-	7.2
Whessoe	5.2	Jan 5	4.5	-	6.5
Yorkshire Water	6.5p	Feb 28	5.9	-	17.7

Dividends shown pence per share net except where otherwise stated. Equivalent after allowing for scrip issue, 10p capital increased by rights and/or acquisition issues. £15M stock, +Scrip alternative.

Lombard North Central tumbles

Lombard North Central, the finance house arm of National Westminster Bank, yesterday reported a sharp fall in profits for the third consecutive year after heavy provisions against bad debts, writes David Barclay.

Pre-tax profits in the year to September 30 were £2.2m, down from £33.2m in 1988, the last year before the recession began to affect the company. It made profits of £120m.

Profits before provisions rose from £136.5 to £170m, but bad debt provisions were up from £110.5m to £171.5m.

Earnings per share fell from 14.7p to 13.6p.

The group has reduced its workforce by 340 to 4,400.

Penna outcome worse than predicted

By Andrew Bolger

PENNA, which specialises in providing employment counselling for executives, yesterday reported much worse results than predicted in a profits warning in October.

The warning caused shares in Penna, the best-performing stock last year on the USM, to collapse from 255p to 108p and last week Mr Stephen Rowlinson, chairman and chief executive, departed suddenly.

The company yesterday said it had incurred a pre-tax loss of £261,000 in the six months to September 30, compared with a profit of £212,000 for the comparable

period last year.

In October, Penna forecast it would make pre-tax profits of "around £100,000". The shares yesterday closed 3p down at 80p.

Mr John Beard, formerly finance director and now chief executive, said the board had decided that it would be prudent to implement more conservative accounting treatments than those envisaged at the time of the profits warning.

He said: "We have written off the start-up costs associated with those regional offices which have come on

stream since the beginning of the year. Similarly the costs of the aborted acquisitions investigated by the previous chairman have been charged to the profit and loss account."

Although turnover increased by 11 per cent to £3.25m, it had not reached the level anticipated when Penna decided to move into new offices beside London's Covent Garden and open regional offices at Bristol, Manchester and Cambridge.

Losses per share of 3.5p compare with earnings of 12.3p last year. An interim dividend of 1p (3.45p) is declared.

مكتبة الأمل

MANAGING FOR RECOVERY

Thursday December 5 1991

Falling interest rates have helped business confidence, but it will be months before this has any impact on statistics for failures in the UK. Managing through a recession requires unique skills and policies. Charles Batchelor looks at issues managers now need to address

Great care needed now

THE RECESSION was tough: the upturn may be even harder. If previous experience is a guide, failure rates will increase as companies which have managed to hang on through the lean months face additional strain when demand starts to increase. Businesses which have just about been able to balance their books during the past two years will have to find extra funds to finance new orders. They will have to do this at a time when the banks have reined in corporate lending and when institutional investors have shown little enthusiasm for rights issues.

Managing for recovery will place even greater strains on management still gasping from the pressures of the recession. Companies which want to survive the upturn will need to ensure that growth is steady rather than spectacular and well within their financial resources.

Last time more companies went down coming out of the recession than going in," says Mike Wheeler, a turnaround specialist at accountants KPMG Peat Marwick. "This time they will be buying stocks and increasing their working capital at a time when the banking system is chary of pro-

viding finance." The UK clearing banks have been chastened by the large provisions they have made on their loans to companies, and have tightened up the terms on which they are prepared to lend. At the same time, foreign banks which have suffered during the UK recession will withdraw from the market, or reduce their lending volumes as existing loan agreements expire, Mr Wheeler forecasts.

Most likely to suffer from the tighter market for loan finance are medium-sized, unlisted companies, says Mr Michael Oldham of the corporate recovery department of accountants Smith & Williamson.

These companies lack the broad asset base of larger, quoted groups and are less able to strengthen their finances by the sale of property or non-core subsidiaries. Nor are they able to make use of the stock market for rights issues.

The UK stock market's Big Bang and the subsequent shake-out among City firms has restricted the financing options open to the medium-sized company, says Gareth Pearce, corporate finance partner at Smith & Williamson. The stockbroking firms which would previously have arranged private placements for these companies have been

swallowed up by financial conglomerates with little interest in such deals.

The tougher obligations imposed on financial advisers by the 1986 Financial Services Act have further diminished the brokers' appetite to assist middle-ranking companies, Mr Pearce believes.

However, many of the problems of the private business will be shared by the smaller Unlisted Securities Market companies. They have been willing to provide assistance to the analysts; have been unable to make rights issues; and are generally disillusioned with the supposed benefits of a public quotation.

Several of these companies have turned to the venture capital industry for funds. The venture capitalists have been willing to provide assistance to the analysts; have been unable to make rights issues; and are generally disillusioned with the supposed benefits of a public quotation.

But even at a time when companies are starting to prepare for the upturn, the uncertain message of recent economic surveys suggests it would be unwise for managers to take their eyes off the recession. Business confidence is improving, but there is little sign of any upturn in present economic conditions.

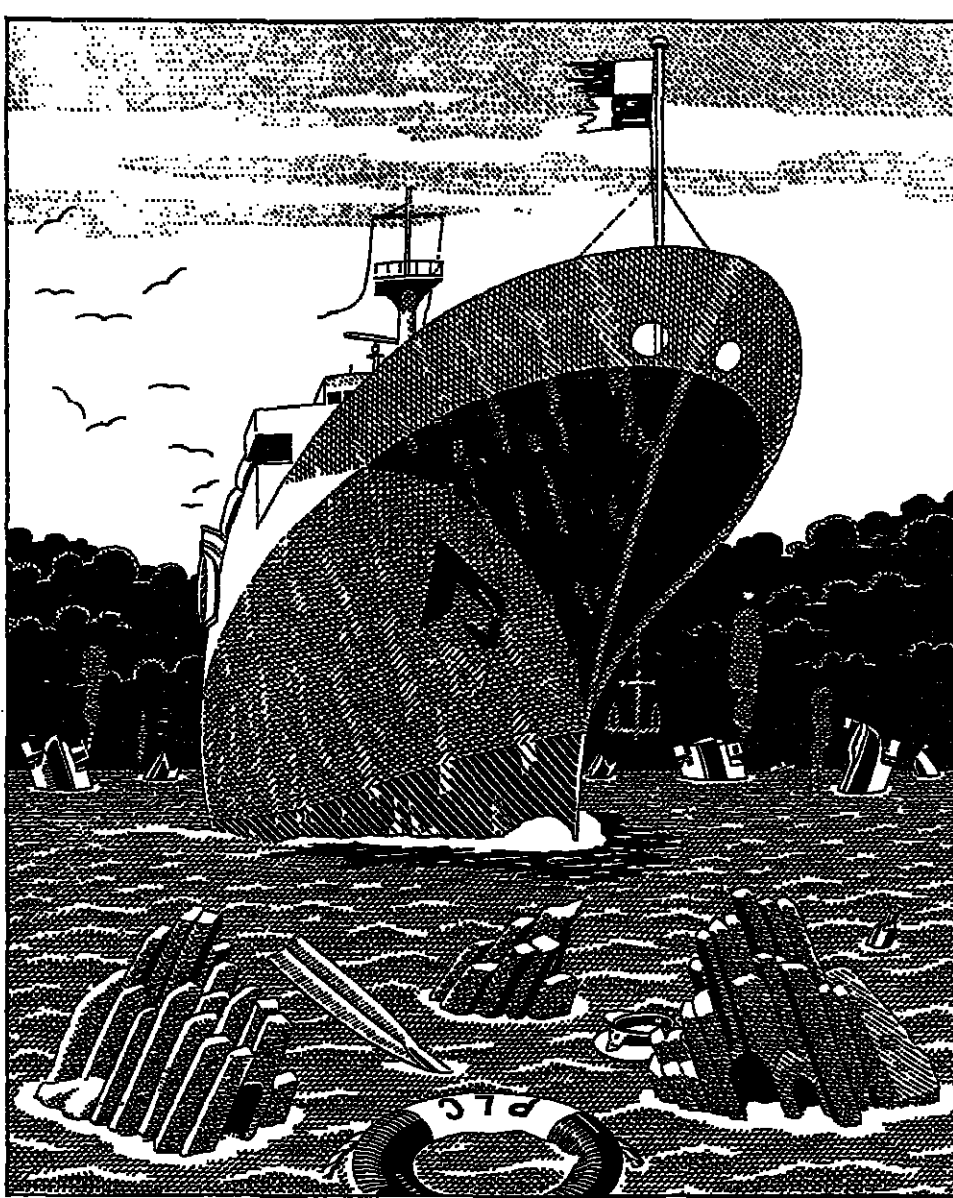
After leaping 71 per cent to 33,500 in the first nine months of 1991, business failures will continue to rise after the onset of recovery, according to Dun & Bradstreet, a business information group. Failures rose for two years after the end of the 1981 recession, it points out.

The past 18 months have exposed inadequacies in management which appear to justify many of the concerns expressed over the years about the quality of management training in the UK.

Management failings which might have been expected in smaller businesses are not infrequent in large, supposedly well-managed corporations.

"Companies frequently do not have efficient accounting systems, so they do not know where losses are being made," says Mr Wheeler.

"Managers pay insufficient attention to the markets in which they operate or to the



activities of their competitors. They do not realise that profit is not as important as cash flow. We go into some companies, even listed companies, and find there is financial chaos."

A survey of the management weaknesses discovered by accountants came up with the following 10 reasons for failure: Poor management; inadequate management information; high gearing; poor financial controls; high interest rates; poor cash management; slow

response to changing markets; excessive overheads; lack of a strategic plan; poor communications with banks.

All of these failings (revealed in a survey carried out by recruitment consultants, Harrison Willis) were ultimately traceable back to poor management, according to insolvency specialists Cork Gully. Even high interest rates could be planned for by forward-thinking managers, it noted. But why is financial management so weak in a country

blessed with more accountants per head of population than most? The problem is that accountants with the experience and the expertise to become finance directors are still thin on the ground, says Peat's Mr Wheeler. Frequently, strong-minded managing directors do not give their finance director a proper role in decision-making. "When they are making money, many boards of directors think that keeping score is less important," he comments.

Companies frequently do not develop coherent business plans. "In a lot of cases managers don't have a clue about what is happening," says Mr Oldham. "Sometimes the numbers are there - but they are not all in the same place."

One company with annual sales of £10m and borrowings of £2.5m had no cash flow forecast for the rest of its financial year, let alone a rolling forecast for 12 months. "They had bits of paper showing their cash position on the day and the state of their bank account," comments Mr Oldham. "They were making investments in plant and machinery financed on overdraft with no idea of the implications of that for future cash flow."

Even when managers realise they have a problem they will often identify it as being simply one of a lack of finance, rather than reflecting any failing on their part. They may then be panicked into looking for extra funds without informing their existing financial backers. "Often companies go out to raise extra finance without checking to see how their bank would react," says Roger Gewolb, a corporate recovery specialist.

This damages the company's relationship with its bank and has been known to lead the bank manager to call in loans. As pressures build up on company managers, they will contemplate any course of action except the most sensible one: sitting down to discuss their problems among themselves and with their advisers.

Some managers waste precious time chasing wild schemes to raise finance or sign up new partners on terms which would be very unfavourable to their companies, says Mr Gewolb.

Unfortunately for struggling managements, an attempt to give struggling companies more time to arrange their affairs along the lines of the Chapter 11 procedure in the US has proved ineffective. Administrations and a procedure known as a "company voluntary arrangement" introduced in the 1986 Insolvency Act have proved inadequate and unpopular methods for giving a company breathing

IN THIS SURVEY

- Credit control, cash flow and stock control can make or break a business - and the tighter the business, the tighter the margins Page 2
- The 1986 Insolvency Act has drawn fire since its inception Page 2
- Restructuring: laying the ghosts of defunct strategies Page 3
- 'Tis an ill wind that blows nobody good. The insolvency barons are flourishing Page 3
- It's been a mixed year for those wishing to raise equity finance Page 3

Illustration:
Robin MacFarlan

space. Administrations incur heavy professional fees, with no guarantee that a court will make an administration order, while company voluntary arrangements frequently trigger the creditors' stampede they were meant to prevent.

Since there is no provision in the legislation for a court temporarily to suspend creditors' rights - in contrast with voluntary arrangements for individuals and unincorporated businesses - as soon as a company announces a creditors' meeting there is a scramble for the assets.

The experience of the 1990-91 recession suggests that further legislative change is needed to provide a really effective means of saving struggling businesses.

But what have the other parties learned from the shake-out that has taken place? The banks have been reminded of the dangers of relaxing sound lending criteria when times are good, although this will bring little joy to managements when the upturn comes. Managers have been shown, not for the first time, the need for tight controls over finances. Managing the upturn will require a careful balance of planning for growth without allowing expansion to damage already depleted balance sheets.

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MANAGING FOR RECOVERY 2

Credit control can make or break, says Charles Batchelor

When the buck slows

EFFECTIVE credit control, or put more simply, getting paid on time, frequently calls for a degree of ingenuity. The managing director of one small company recently bought a wheel clamp to immobilise the car of a persistent slow payer. He also sends a tab round to customers who promise to put a cheque in the post, thus guaranteeing the cheque gets written and paid promptly into his account.

The late settlement of trade debts has become a significant concern of organisations like the Confederation of British Industry (CBI) and the small firms' lobby groups. Businesses, particularly small ones which can exercise very little influence over larger customers, are going bust solely because they are not being paid on time.

Nearly one in five small and medium-sized businesses say their survival is threatened by delayed payments, according to a CBI survey published at the beginning of 1991. This represented a marked worsening from four years earlier, which

had shown that "only" one in 10 businesses had suffered serious problems.

Britain is not the only country with a poor payments record, though British companies are harder hit than their counterparts in most of continental Europe. British businesses usually write payment terms of 30 days into their contracts, but wait on average 78 days to get their money. This compares with waiting times of 48 days in Germany and Sweden, according to a survey by Intrum Justitia, a credit management group. It calculated that small firms in Britain were owed a total of £80bn by their customers.

Many large companies deliberately adopt a policy of delaying payments to improve their own cash flow. Their small suppliers can do little but wait for their money.

Business lobbyists have been attempting for several years to bring about a change in the law to tighten up on payments. One suggestion is for small businesses to be given the automatic right to charge

interest on overdue payments. The government has refused to oblige, arguing that it would be difficult to draw up effective legislation and that any attempt to do so would only add to red tape.

Another tack is to call for changes in court procedures which at present make it difficult for claimants to obtain payment from dilatory customers. The Federation of Small Businesses wants court judgments to be followed by automatic enforcement hearings to ensure claimants actually get their money.

It also wants 30 days to be considered the "normal" payment term, unless a different period is specified in contracts, and the publication of the names of defaulters who have not paid their debts.

So far, these attempts to engineer change have had no effect. There are signs, though, that banks are becoming concerned at the impact of late payment. Lord Alexander, chairman of National Westminster Bank, said last month that legislation might be needed to back up the government's voluntary initiatives.

The banks are keen to throw the spotlight on this issue, having themselves been criticised for levying excessive interest charges. But many disinterested observers agree with the banks that interest charges are a far less important factor in business failure than the late payment of debt.

Sound credit controls should avoid a business getting into a position where it has to chase up late payers. Credit manage-

ment should start with a thorough investigation of potential customers, the experts suggest.

It may not be cost effective to carry out extensive investigations for a small sale, but if the order is significant a company should ask for a bank reference and two trade references. These should be checked and specific questions asked. Up to what level of trade is someone considered a good risk? In addition to making its own inquiries a company can ask a credit reference agency to provide detailed assessments of potential customers' finances and their ability to pay.

A company should put its credit policy in writing to cut the time it takes to accept or reject an order and to reduce the likelihood of a wrong credit

decision, say accountants BDO Binder Hamlyn. A named employee should be put in charge of the company's credit policies, and all routine credit decisions.

If the company is dealing with a new or riskier customer, it should take steps to protect its financial position by using letters of credit, making only partial shipments until payment has been made, asking for personal guarantees, or taking out credit insurance.

Invoices should be prepared promptly, and where possible sent out with the delivery or as soon as it is despatched. Binder Hamlyn recommends, invoices should be prepared in line with the customer's requirements. A missing purchase order number, for example, may be used as an excuse to defer payment.

Once delivery has been made and the invoice has been sent, payments should be closely monitored. The supplier should decide what action to take at predetermined times. It should be ready to chase payments according to a predetermined pattern, for example when a customer is 30, 45, 60, 75 and 90 days overdue. A telephone call is usually far more effective than a letter.

If a customer disputes a payment because the delivery documents were not in order or the goods delivered did not meet the specification, the problem should be investigated as soon as possible. The disputed debt may be a genuine case of poor service or a product quality problem. Whether or not the customer's complaint is justified, early action will speed up the payment.

Cash discounts can be used to ensure early payment, while interest may be charged on overdue accounts. But care must be taken with this approach. Some customers attempt to take discounts even when they have not paid on

time, so some companies are wary of using this technique. The supplier must decide in advance if it is worth running the risk of losing a valued customer by re-invoicing him for taking unwarranted discounts, or by charging a penalty for late payment.

Monitoring payments should not be left to the credit department or accounts. Managers can encourage sales staff to deal only with reliable customers by involving sales in the debt collection effort. Commissions might be reduced, on overdue accounts to encourage sales staff to contact poor payers. Commission payments can be held up until the invoice involved has been paid. This discourages sales staff from doing business with customers they know will not pay on time.

Credit control is costly and time-consuming, but it is also an essential part of managing the business. By taking this issue seriously at an early stage in the sales cycle, companies can at least reduce the drain on their resources.

Cash flow and stock control are vital, writes Charles Batchelor

Lesson of the corner shop

MR MICAWBER, Dickens' perpetual optimist, had a deep, if theoretical, grasp of the principle of managing cash flow. "Annual income twenty pounds, annual expenditure nineteen pounds six, result happiness. Annual income twenty pounds, annual expenditure twenty pounds ought and six, result misery."

If only Mr Micawber could have steered himself to apply the theory to his own financial affairs, he would never have had to flee the country and end his days in Australia.

But as recent business failure rates graphically testify, many managers have failed to apply the discipline of cash flow management so succinctly expressed by David Copperfield's genial acquaintance. And while businesses can sometimes survive, for a time, without profits, none can withstand a failure to maintain a positive cash flow.

Smaller businesses often lack the management resources and sophisticated systems available to the large company, but poor cash flow management is prevalent across the board, accountants and recovery specialists report.

Cash management techniques are often rudimentary or non-existent in even quite sizeable subsidiaries of large diversified companies. "In many corporations cash management has not previously existed at subsidiary level,"

says Terence McKenna, managing director of Corporate Venturing, a corporate recovery specialist.

"Subsidiaries often measure their performance against budgets rather than measuring actual cash flow," he says. "In the past, corporations have tolerated negative cash flows. But subsidiaries are now being forced to stand on their own feet and review their priorities, with cash appearing at the top of the list."

"Every company should be run like the corner shop - for cash," says Roger Gwynn, a corporate recovery specialist. "But the bigger they get, the more reluctant they are to look after the cash." He gave as an example of this reluctance the story of one company which, while doubling its turnover, still refused to take seriously the idea that cash flow should be managed on a weekly basis.

Cash flow planning is essential to ensure a business has money in the bank with which to pay its debts. Many businesses put all their efforts into gaining orders but fail to realise that the task is not com-

plete until they have received payment. While getting paid on time is an important part of managing cash flow, every area of a company's activities needs to be managed for cash.

Few companies organise every aspect of their business with equal efficiency, according to accountants Blackstone Franks. There may be a bias to production or to sales, which leads to a neglect of financial planning in another area.

"It is worth looking at any business to see if there is a neglected area of cash flow resources waiting to be unlocked," says Lance Blackstone, a partner. Companies should review every step in the sales and production cycle to see if it can be shortened, started earlier or reorganised so that less money is tied up.

Mr Blackstone suggests isolating the different asset headings - fixed assets, investments, stock, debtors, bank balances and cash in hand - on the most recent balance sheet. Management should then see how much money is tied up in each area and how this particular allocation arose in the first place.

Management should ask who controls each area, and which ones tend to win in the competition for resources within the business. Why does a particular area prevail and what implications does this have for management?

Finally, managers should consider whether there is a formal planning procedure to decide on the allocation of resources or whether it happens by default.

The answers to these questions will show whether changes are needed in the way the company sets policy and manages its business.

Stock control is an important area where tight management can reduce the working capital required in the business and boost cash flow. Financial specialists suggest. Excessive stocks may increase a company's borrowing requirement and hence its interest bill. They also take up costly storage space and increase insurance charges.

Sophisticated computerised stock control systems are available but they can be complex and costly. Other more simple techniques can also

achieve dramatic savings, according to accountants BDO Binder Hamlyn. Managers should get into the habit of periodically walking through the premises, talking to employees and identifying stocks in excess of reasonable needs. This will identify slow moving or obsolescent items which can be sold at a discount or for scrap.

Garment manufacturers and other businesses in fashion-dependent sectors are frequently prone to hang on to mouldy stocks in the hope that they will come back into fashion. But this may take years and in the meantime stocks will deteriorate and the cost of financing them will escalate.

One retail store selling jeans and casual clothing detected that hooded tops, all the rage in April, were starting to go out of fashion by June. The company moved fast, cut prices and had almost cleared its stocks by August, when other less responsive retailers were starting to discount.

The first step in reducing excessive stocks is to identify a safe minimum level. Stock levels may be excessive if stock turns over slowly or at rates below the industry average; items remain in store for lengthy periods - "the dust test"; or if stocks continually expand to fill the storage space available.

Controlling purchasing is a significant part of stock control, Binder Hamlyn suggests. Purchasing techniques which can lead to significant cost reductions include putting

major items out to competitive tender; signing up exclusive buying arrangements; comparing the cost of making versus buying in; and shifting the responsibility for maintaining stocks to suppliers.

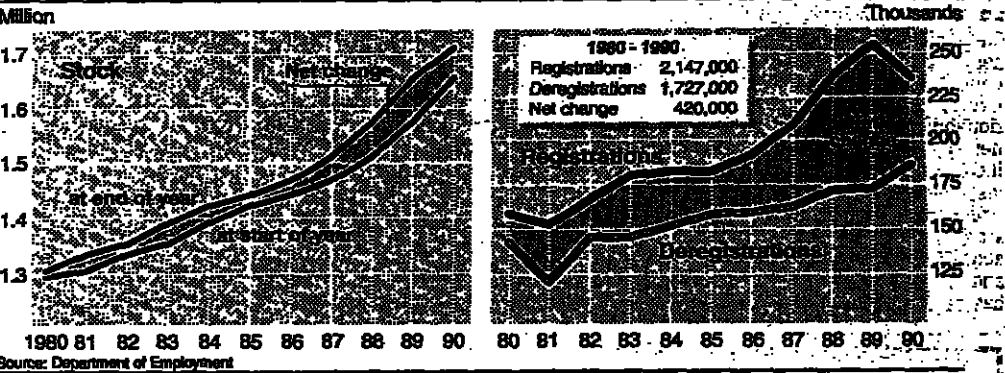
Tighter internal controls are an essential part of improving cash flow but external help may also prove useful, particularly to the fast growing business. Factoring, whereby a company sub-contracts the management of its sales ledger, grew in popularity during the 1980s. The factor will pay up to 80 per cent of the value of invoices immediately and the remainder, minus a fee, when the customer pays.

Factoring is a flexible form of financing which, unlike a bank loan or overdraft, expands automatically in line with increasing sales volumes. However, companies must weigh up whether the improvement to cash flow and the removal of the burden of chasing up slow-payers are worth the factor's charges. Some companies will not use factors because they regard them as too expensive, but an increasing number has done so to help them through a difficult stage in their growth.



A trail of "for sale" and "to let" boards, almost outnumbering traders' signs, bears testimony to business troubles.

Business starts: VAT statistics



Andrew Jack on the legal state of play

The 1986 Act controversy

THERE MAY not be many obvious links between insolvency and marriage, but both have been labelled as institutions heavily tarnished by Britain's residual sense of Victorian values.

Steve Hill, a technical partner with Cork Gully, the insolvency arm of Coopers & Lybrand Deloitte, would like to see British attitudes towards companies that are in trouble veering towards the US model.

"In the UK we are still dominated by the idea of the debtor's prison, where you go if you don't pay all your debts," he says. "American culture is much more geared to the concept that the first attempt is always a rescue. We need much more of a rescue culture over here."

Like many in the profession, he is critical of the 1986 Insolvency Act, the most recent and significant piece of legislation governing his work. Changes he would like to see include a new option for insolvent companies that would require, ironically, less intervention from practitioners like himself.

When the Insolvency Act was passed five years ago, adorned with more than a thousand amendments, it fundamentally changed the shape of the profession. Perhaps most importantly, it created a new option for companies unable to pay their debts.

Since 1986, at the request of a company's directors, the courts have been able to appoint insolvency practitioners as "administrators". If it does, the management is granted a stay from the creditors for about three months while administrators analyse the company and put forward proposals to restructure and save it.

The creditors are then able to vote for a "company voluntary agreement" to allow the administrators time to fully develop their proposals. Creditors and shareholders can vote to accept the restructured company, if they approve, it will be able to continue to trade.

Many people, understandably, confuse administration with administrative receiver-

ship, under which insolvency practitioners take control of the company at the request of the creditors and repay them as fully as possible by selling off its assets. Individual businesses might survive, but the parent company is destroyed.

That would allow the directors to devise a plan to turn the company around. They might seek professional help, but would not be obliged to hand over running the company to outside consultants.

With a plan adopted, the practitioners would be involved, but in a far more modest, back seat role than under administration, simply monitoring the implementation of any restructuring.

One issue which was not addressed by the 1986 Act was the use of money collected by the practitioners during insolvency. Anything raised from the sale of assets must be held in a special government bank account called the Insolvency Services Account. This pays a limited, taxable rate of interest for the creditors, while the government invests the money and uses the difference to fund the Department of Trade and Industry's insolvency service.

Most in the industry consider it an unfair requirement. "It's almost robbery without violence," says Mr Ratford. Adds Mr Hill: "That money really belongs in the creditors' pockets. I think the insolvency service should be funded by the general taxpayer."

Among controversial clauses in the 1986 Act is one which provides for disqualification and personal liability for company directors judged to have acted negligently.

Many are questioning how effective the legislation has proved. According to DTI figures, 1,238 directors have been disqualified since the Act was introduced, most for five years or less. That represents a minute fraction of the total number of insolvencies during the period.

"You do see a lot of cases where you look at the mess on your desk from a company and ask yourself whether this director is fit to run a business," says Mr Hill. "I would like to see far more disqualifications."

There is one aspect of the Act which most existing practitioners welcome, however. Whereas there were virtually no entry requirements into the profession before 1986, since that date strict methods of entry apply. Practitioners must now take an exam to receive their licence before they can operate.

"Speaking as one of the monopoly-holders," says Mr Hill, "I do think that was a good idea."

practitioners have lobbied for a simpler procedure for small and medium-sized companies which would give them a short period of a few weeks protected from their creditors, but without the need to call in administrators.

That would allow the directors to devise a plan to turn the company around. They might seek professional help, but would not be obliged to hand over running the company to outside consultants.

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مكتبة الأصيل

MANAGING FOR RECOVERY 3

Peter Wilson on corporate restructuring

Laying the ghosts of defunct strategies

ECONOMIC growth in the late 1980s brought with it an explosion in the opportunities facing established businesses. By diversifying, they could exploit apparent synergies in the drive for cost leadership.

It was widely believed that potential gains far outweighed the risks of straying into uncharted waters. Many companies made money. Then came the recession and performance flagged.

It is instructive to reflect on why this happened.

Corporate planners came to the view that, with margins eroded by competition in existing markets, profits lay in new products and new markets.

After a period of sustained growth, management felt almost superhuman. Emerging technologies favoured large-scale production, and significant cost advantages awaited entrants into growth industries such as consumer electronics, motor cars and household appliances. This trend was helped by government incentives for companies to restructure into larger units of

production.

Boards of directors grew sanguine, and based strategies on mistaken views. It was common to hear them describe their companies' strengths in terms of "production capability" and "organisational competence". It was easy to move into unrelated markets with such beliefs. After all, products needed manufacturing and organising to get them to market.

When the bubble burst at the end of the 1980s, many companies were left with a legacy of unrelated activities, separate businesses, for example, or product/market groups. In some cases these are dragging the parent company towards oblivion.

Instead of looking inwards, these companies should now be defining their business interests in terms of what they do for their customers. Knowledge of customers' needs should determine strategy and the kinds of businesses that could deliver the strategy. It is too costly to think otherwise.

In recent months companies

have shaken out unprofitable activities, and are regrouping around a smaller number of strategic core businesses. The focus is increasingly on similar or related market segments where changes in buying behaviour can be more easily monitored and customer needs satisfied profitably.

Examples of recent restructurings include:

■ British Aerospace has announced the sale of an aircraft components subsidiary which does not fit core defence and civil aerospace businesses. It is still unclear where this leaves Rover cars and other unrelated property interests, also regarded as core activities.

■ BBT has been cutting head office costs and has sold non-core businesses to reduce gearing from 122 per cent to 38 per cent. Financial restructuring from short-term to long-term debt has been implemented to generate cash.

■ Thorn EMI has sold Fergun, Immos and its software activities to concentrate on its core music and rentals busi-

nesses. At the same time, the company has expanded in the music area and will continue to make music-related acquisitions.

■ Morgan Crucible has disposed of non-core activities. Cost-cutting through mergers, and expansion of the ceramics and carbon businesses through acquisitions in the USA, have formed the basis of restructuring.

■ At the same time, the company has expanded in the music area and will continue to make music-related acquisitions.

■ The group's declining fortunes could be reversed by cost cutting, new product development, alliances with key players and sourcing in low-cost producing countries. But more radical restructuring by Mr

Carlo De Benedetti, Olivetti's chief executive officer, might eventually be necessary. Cutting corporate life-support to all subsidiaries is a hard decision to make, but core business activities could depend on it.

For the privately-owned company, restructuring has had a different emphasis, albeit following the same process. Instead of regrouping several businesses around core activities, the less complex, smaller business seeking to

restructure has concentrated its efforts on a review of marketing strategy. Reorganisation has still been an important source of profits, but the smaller company could not expect to achieve significant gains by cutting costs alone.

A careful examination of the beliefs and assumptions that have underpinned strategy has often been the starting point. Dependence on successful, single products and the benefits of paternalistic management by the founders and controlling shareholders are two common examples. These perceived strengths have turned out to be weaknesses in a rapidly changing market.

Normally, restructuring has required changes in top management. This has been difficult to achieve in smaller companies where the managers are also the owners. Nor has there been effective pressure from external shareholders to close down unprofitable parts of the business. Many owners have strong emotional ties with these activities, typically because they started with

them. They must overcome these emotions however and start the restructuring process. There are five distinct steps:

■ Auditing the business base by identifying sources of profits and key strengths and weaknesses in strategic business units, and reviewing the opportunity structure in each.

■ Identifying product and market options and evaluating each in terms of prospects, profitability, cash generation and organisational change.

■ Making choices in the areas of products, markets, operations, organisation and finance.

■ Deciding on appropriate vehicles to achieve objectives, such as organic growth or contraction, acquisitions, mergers or disposals, strategic alliances, corporate venturing or greenfield business development.

■ Implementing the strategy by cutting overheads and raising gross margins to lower the breakeven, with financial restructuring to reduce gearing and generate cash. These

actions should be spelled out explicitly in a corporate restructuring plan, covering marketing, operations and finance for each business, with full consideration of compatibility between different business units.

It is generally easier to do more for existing customers than for new ones. In following this simple rule, restructuring has tended to reduce the spread of core activities as well as encourage disposal of non-core businesses. The underlying rationale has been the need to realign business strategies with the capabilities of the people who direct, manage and staff these activities.

When times are tough, being in the wrong business is an extravagance that no shareholder will tolerate for long. So focusing on core activities is not merely the latest fashion. Rather, as a model for business development, it is a return to some of the fundamental principles and practices that have been neglected far too long.

were excessive - particularly since higher professional fees mean less residual money for the creditors. They also point out that as a proportion of realised assets, the fees are very small.

Mark Homan, choosing his words carefully, says: "Fee levels have returned to more sensible levels than during the mid to late 1980s when there was significant price cutting." He is hurt by recent speculation on his salary. "It's a nonsense," he says. "I am taking home this year less than I did last year. We are taking very substantial fees but I share them with the partners in parts of the business that are suffering. It helps to offset the downturn which is happening elsewhere."

The paucity of statistics makes it difficult to assess how effectively they generate the best prices for assets sold, or how much more they might be able to do to maintain ailing businesses.

However, one area which does make them an object of criticism is their fees. Mr Hughes argues that they are under constant competitive pressure. Others argue that the banks would not use the same firms time and again if the fees

insolvency firms is far from easy. To criticise them for presiding over corporate dismemberment is hardly fair, since they are generally called to conduct a series of activities ordained by law.

"We don't create the problem," says Chris Hughes. "We try to bring some order and decisiveness to a process fraught with disorder. We are not so much trading on misfortune as trying to sort it out and minimise it."

Company insolvencies

Thousands

1979 1980 1981 1982 1983 1984 1985 1986 1987 1988 1989 1990

Source: Department of Trade and Industry

Receiverships

Thousands

1989 1990 1991

Source: Department of Trade and Industry

The insolvency barons are doing just fine, writes Andrew Jack, but ...

Don't go calling them coffin chasers

IF THERE is one sure way to antagonise an insolvency practitioner, it is to joke about how well businesses are doing while the rest of the country is suffering in the recession. The image they are desperate to avoid is that of professional vultures swooping over corporate carcasses.

Many go to some lengths to stress the positive side of their work, euphemistically calling themselves "corporate recovery" or "restructuring" specialists.

But the fact remains that while a vast number of British businesses are struggling as a result of the economic downturn, work in insolvency has never been better.

"It's sadly very busy," says Chris Hughes, managing partner of Cork Gully, the insolvency arm of Coopers & Lybrand Deloitte, and unquestionably the largest practitioner in the business with fee income cited as £84m for the last financial year.

The firm has increased its staff to 900, compared with about 700 at this time last year and 650 two years ago. "There has been a significant increase

in numbers and a higher utilisation of staff," says Mr Hughes.

Mr Mark Homan, head of corporate reconstruction at Price Waterhouse, paints a similar picture. "Our turnover has doubled in the last two years," he says. "We have added staff and the existing ones are working an awful lot of extra hours. The insolvency profession is in for a busy couple of years."

The corporate reconstruction division claimed fee income of £27.6m in the year to March 31, 1991, or 7 per cent of all revenues at Price Waterhouse, compared with 4.5 per cent a year earlier.

The pattern recurs at every level of the profession. "Firms are now just sitting back and waiting for the work to come in," says Mr Philip Monjack, senior partner with Leonard Curtis, a small accountancy firm based in London which does nothing but insolvencies.

He says staffing has risen from 40 to 60 over the last two years. The firm has opened branch offices in Manchester and Brighton. It hopes to open

a further one in the Midlands or the West of England by the end of 1993.

There are signs that the recent breathless rise in business is now beginning to slow. "I don't think we're as ludicrously busy as we were in 1989-90," says Mr Homan. Business has, however, settled "at a fairly high level".

The Act added to firms' costs, too, points out Chris Hughes, by introducing a series of new requirements including reports to creditors, and to the DTI on directors, which were not previously mandated.

It also tightened up on the qualifications required by people wanting to practice. It introduced licensing for practitioners and paved the way for professional examinations, which were finally introduced last year.

As a result, Mr Ian Bond, president of the Society of Practitioners of Insolvency and a partner with Cork Gully,

argues: "The quality has improved quite a lot since the 1970s. There were a few cowboys in the past. The average practitioner is more competent now."

At the same time, the mergers among the larger accountancy firms have created several giant companies incorporating insolvency practices, which have taken over substantial market shares from some of the smaller firms. Mr Homan believes this process is not yet complete, although he says there will always be a role for small firms as well.

The balance of business continues to vary between different firms, with some taking on a large element of "investigations" or exploratory work to balance their "executory" insolvency practice. Investigations are often commissioned by a bank to assess whether a company is viable, and may well never lead to insolvency. Its contribution to fees generally rises in more healthy economic periods and helps counterbalance the decline in insolvency.

Evaluating the work of the

It has been a mixed year for equity finance, writes Philip Coggan

The drawbridge of the stock market has been raised

1991, with companies which have "good stories to tell" finding it easy to get issues away.

Share prices in general have been buoyant this year as the Gulf crisis has faded from memory and investors have been able to look ahead to the recovery of the UK economy in 1992-93. The FT-SE 100 index has reached record highs (in nominal terms at least), and institutions have had reasonably healthy cash flows.

Many UK corporate balance sheets are still weak following the 'borrowing binge' of the late 1980s

making it a lot easier for strong companies to raise funds.

Distress issues have been limited in 1991 but Mr Semple anticipates that such issues may dominate in 1992 with a further £10bn of rights offerings that year. Many UK corporate balance sheets are still weak following the "borrowing binge" of the late 1980s. However, distress issues are much more difficult to sell to investors and the second half 1991 saw a number of flops, including issues from

British Aerospace and Hilldown Holdings.

The year ahead may see an interesting clash between the needs of companies and the appetite of investors for rights paper, especially now that a government gilt programme will be competing for institutional cash.

Companies that want to raise new funds will need to ensure that they prepare a convincing case for their institutional investors, if they want to get their issues underwritten. Vague plans for expansion or reorganisation will not be good enough.

Times have also been harder for unquoted companies trying to raise new equity finance. The venture capital industry has been hit by a combination of over-optimistic assumptions in the mid-1980s and the effect of high interest rates and the recession on unquoted companies.

The effect of the recession on many unquoted companies has been particularly marked. Management resources are more limited at such companies, which tend to lack the overseas exposure which has helped the blue chips through the UK economic downturn.

Investment trusts specialising in the unquoted

sector have been forced to slash their asset values. Bad experiences with trusts such as Gresham House and Ensign have made investors suspicious of the valuations placed by trust managers on assets, with the result that most trusts in the sector trade at substantial discounts. It is hoped that a move, led by the British Venture Capital Association, towards conservative industry-wide valuation assumptions will restore confidence.

Meanwhile, several large venture capital providers have withdrawn or reined in their activities. The fund hopes of 30 to 35 per cent annual returns, trimmed in the 1980s, have been dashed.

Those venture capitalists which have remained in the business have tended to concentrate on the later stages of company development. A recent example is the £60m Causeway fund launch which provides development capital for smaller quoted companies.

Nor has the sorry state of the new issue market helped venture capitalists, with many being forced to realise their

investments via a trade sale (which can lack flexibility for those who want to sell only part of their holdings).

Others have simply accepted that they have to hang on for better times. Small companies have been able to turn to other sources of finance, such as factoring, however. The recession has understandably made customers slow to pay, and the debt collection service provided by a factor can be of enormous help to a company's cash flow.

Non-recourse factoring - where the company is guaranteed payment - can even be obtained, in return for a higher fee. During the end of the recession, and in the early stages of recovery, most companies may be forced to look harder at alternative finance sources such as factoring and leasing.

The number that can use the equity market for fund-raising will be severely limited.

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Can you finance your recovery?

As the economic cycle moves out of recession and into recovery, businesses will be faced with the problem of financing their increased trading activities. For many this will mean that funding arrangements will be stretched yet further.

As BDO commented in Financing through the recession, our recent Special Briefing, lenders are taking an increasingly cautious approach to borrowing requests.

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COMMODITIES AND AGRICULTURE

Canadian gas suppliers dispute US price ruling

By Bernard Simon in Toronto

A MOVE BY California regulators to bring down the price of natural gas to consumers has provoked an angry dispute with Canadian gas producers.

The Alberta provincial government said this week that it will take retaliatory action against an order by the California Public Utilities Commission (CPUC) which would open access to the southbound pipeline for gas sold at market prices, at the expense of higher-priced shipments under long-term contracts.

At the same time, Canada's energy minister Mr. Jake Epp has threatened to invoke the dispute settlement mechanism of the US-Canada free trade agreement to stop what Ottawa regards as discrimination against Canadian suppliers.

Western Canadian producers export about 1bn cubic feet of gas a day to California, equivalent to 40 per cent of their output.

The bulk of the gas is shipped under contracts between a consortium of 150 producers and a subsidiary of Pacific Gas & Electric, the state's biggest power utility.

The unremitting North American gas "bubble" has already forced the producers to lower contract prices. Competition from spot-market supplies would almost certainly put further pressure on their returns.

The CPUC last month ordered that the pipeline from Alberta should be opened to brokered supplies, as is the case with shipments from US producers.

Ms Patricia Eckert, CPUC's president, said that she wanted to encourage Canada to adopt a "stand-back-and-let-the-market-work" approach.

"No longer will the CPUC regulatory involvement be perceived as impeding direct negotiation with the producer of choice," Ms Eckert said. The CPUC's order is due to take effect next October.

The producers view the CPUC's actions as tantamount to a unilateral abrogation of their contracts, which are due to run to 1994. They also contend that greater price uncertainty would discourage future investment in the natural gas industry. Discussions are under way on two sizeable projects to expand pipeline capacity from Alberta to California, one of which involves doubling the existing pipeline.

Retaliatory measures planned by Alberta include withholding export permits for interruptible short-term supplies of gas which could be used to replace gas normally shipped by the supply pool under the long-term contracts.

Copper traders uneasy in wake of LME intervention

By Kenneth Gooding, Mining Correspondent

A FURIOUS debate about the technical squeeze in the London Metal Exchange's copper market flared up yesterday following the LME's unprecedented decision on Tuesday to limit the backwardation (premium for metal for immediate delivery compared with copper for delivery in three months).

Some consumers, who believe the squeeze has kept copper prices at artificially high levels, asked why the LME had not acted earlier.

Mr David King, the exchange's chief executive, said he still favoured non-intervention, but this week there was the prospect of excessive and unwarranted volatility in the copper price and an unnecessarily high backwardation. He expected the \$25 a tonne a day limit on the backwardation to remain in place at least for the rest of December.

Traders suggested LME operated in a way that created conditions for squeezes, citing in

particular the fact that the options delivery day coincided with the futures delivery day on the third Wednesday of each month.

One said he had become increasingly uneasy about the way the market had developed in the past year. "I am fearful for the market and I am fearful for the LME because of what has happened and is happening," he told Reuters.

Traders suggested that Sumitomo Corporation of Japan, which controls much of the copper stocks in LME warehouses, first attempted to squeeze the market in May but was unsuccessful. "Since then he [Mr Yasuo Hamanaka, the senior Sumitomo manager who heads its copper trading business] has been ruling it, building a higher position and not enough copper has been delivered to the market to dissuade him," said one.

Analysts and traders said they found it hard to accept comments by Mr Hamanaka

that his group had not tried to manipulate the copper price and acted only on clients' orders. "It is disingenuous. The argument that you need physical metal in European warehouses to satisfy just-in-time orders in Asia is difficult to swallow," said Mr Philip Crowson, senior economic adviser at RTZ.

Mr Robin Bhar, analyst at Carr Kitcat & Aitken, said it was in nobody's interest for Sumitomo to release quickly all its LME stocks as this would send the price spiralling down. It was likely that the metal would be released gradually and the price over the next few weeks would drift down to about \$1,228 to \$1,230 a tonne.

After the December option expiration, which was closed at \$1,306 a tonne, down \$13, and three-month metal was up \$3.75 at \$1,232. The backwardation, which was \$50.50 on Monday and \$40.50 on Tuesday, was down to \$23.75 last night.

NZ loses its kiwi fruit crown to Italy

By Robert Graham in Rome

ITALY HAS overtaken New Zealand to become the world's largest producer of the kiwi fruit.

Production in Italy this year is expected to be 230,000 tonnes, against 200,000 tonnes in New Zealand, according to the Italian kiwi producers' association, CIK.

Italian growers now have some 15,000 hectares under kiwi cultivation, generating an annual turnover of L700bn (\$224m).

The main production areas are in Piedmont, Emilia Romagna, Liguria and Puglia.

The area under cultivation is unlikely to increase much more, to avoid saturating the international market.

However, the CIK plans to promote sales of the fruit in the domestic market, where the harvest is from October to February.

New Zealand, which exports 80 per cent of its production to Europe, begins selling at the start of the year.

Producers in New Zealand claim that although Italy has overtaken them in volume, they maintain the edge in quality.

Green field site in Essex

David Blackwell on Rhône-Poulenc's organic trials

THE FIRST organic wheat is peeping through the soil at Boarded Barns Farm in Essex, and farm manager Lister Noble is delighted.

"I've waited three years for this," he says enthusiastically. Not that Mr Noble is staking his future on organic farming; he is employed by Rhône-Poulenc, Europe's biggest agrochemical manufacturer.

Why is such a company converting a farm to organic production, which if successful could adversely affect the market for its own products? "We were being asked questions on organic farming, and we did not know the answers," explains Mr Bob Joice, the company's product stewardship manager.

Rhône-Poulenc decided to convert part of the 57-hectare Boarded Barns farm to organic production while continuing to farm the rest with conventional methods. The results will be compared over 10 years.

"Very little credible scientific research has been done into organic farming and its commercial viability," says Mr Noble. "Rhône-Poulenc is research based. We wanted to get a hands-on feel for organic farming."

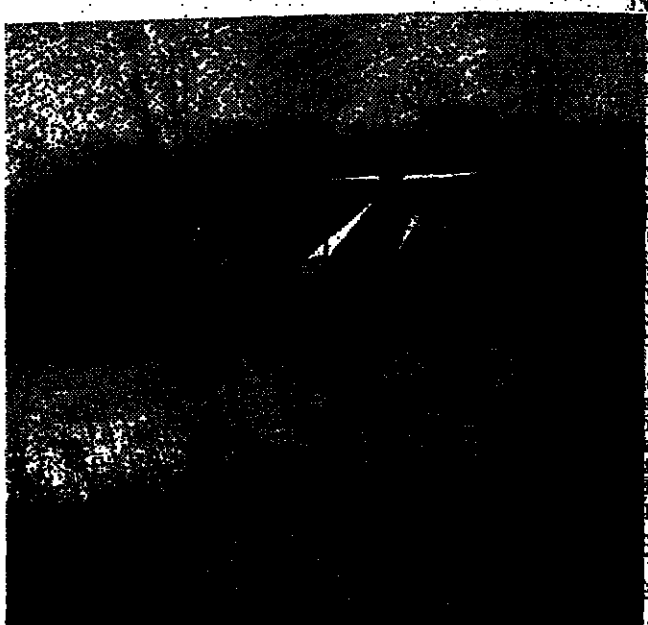
The lack of proper research into organic farming and the confusion surrounding the subject was highlighted last week, when the Prince of Wales distanced himself from a Royal Agricultural Society of England report describing organic farming as uneconomical, unsustainable and unrealistic.

The report described modern farming as pesticides and other chemicals, saying allegations about farm pollution were exaggerated. The Prince said that environmentalists and consumers had not been properly consulted.

The Boarded Barns project has excited much interest from farmers, conservationists and even other chemical companies. This is welcomed by Rhône-Poulenc, which has anticipated a cynical reaction by getting the project monitored by outside bodies, including the agriculture ministry and wildlife organisations. The farm is registered with the UK Register of Organic Food Standards, and Mr Noble is a member of Organic Farmers and Growers.

Mr Noble has managed the farm, tucked behind Rhône-Poulenc Agriculture's headquarters near Ongar, for 14 years. The soil is similar to that across much of south-east England's grain-growing country, and he has followed a normal rotation policy of milling wheat, beans and rape.

Herbicides, pesticides and fungicides are used on the conventional side of the farm, but the crops are walked on a regular basis and nothing is applied unless deemed necessary.



Close attention has been paid to conservation at Boarded Barns, typified by this moth trap near the farm's pond.

At the same time, great attention has been paid to conservation. Trees have been planted to replace those growing old and diseased, and hedges are carefully trimmed, with promising self-seeded trees marked and left to grow.

A one metre-wide strip of land is left untreated by any chemical either side of the hedges to encourage small mammals. Barn owls have been released on to the farm and nesting boxes have been put up.

Markers around where insect and small mammal traps have been set up by research groups, including teams from Southampton and Reading universities. Ponds have been cleared and dug out; the main reservoir is fed by an underground spring and is stocked with trout.

Mr Noble is enthusiastic about the environmental projects. "They give me great pleasure, they give pleasure to other people and they are very beneficial to wildlife," he says. He jumped at the chance of trying organic farming.

The costs are considerable. The land is put to grass for two years to clear all traces of chemicals. In the first year, including the cost of seeding (to be written down over 10 years), costs are more than £280 a hectare, while income from grazing cattle is roughly £100.

When the first organic wheat crop is harvested next year, Mr Noble expects a yield of around 4 tonnes a hectare. Organic wheat is expected to fetch a premium, but he points out there is no guarantee. Last year, organic milling wheat was around £260 a tonne, but the price has fallen this year to £235 a tonne.

While this is still well above the £130 a tonne for conven-

tionally grown milling wheat which yields 8 to 9 tonnes a hectare, Mr Noble is not convinced that the price will not fall further next year.

On a conventional rotation, the farm would aim to produce a crop of milling wheat every three years, with break crops of rape or beans for cattle feed. On the organic rotation, a mix of milling quality wheat would come round only once every five or six years.

The change in technique required in switching to organic is considerable. On the conventional side of the farm, rogue bean plants coming up with the winter wheat are easily got rid of with a spray that kills off broad leaved plants. On the organic farm, the weeds have to be pulled out with a new machine similar to a glass electric lawn rake. This is expected to damage the young wheat, so the organic field is seeded at 250kg a hectare, compared with 190kg a hectare on the conventional field.

The farm will also be investing in a sprayer for seaweed extract, which will be applied later this month to strengthen the crop. "I'll believe this results when I see it," says Mr Noble. "But other organic growers have said it can be beneficial."

He is taking advice all the time; because he is starting from scratch, he is committed to running the organic side of the farm as well as the other half, otherwise he believes the whole experiment would be invalid.

"Agriculture has never stood still. This could alter the direction of our research - for example, with moves into integrated pest management. We will also have all this information which no-one else will have, and that has to be to our advantage."

Report predicts low aluminium prices for next two years

By Kenneth Gooding

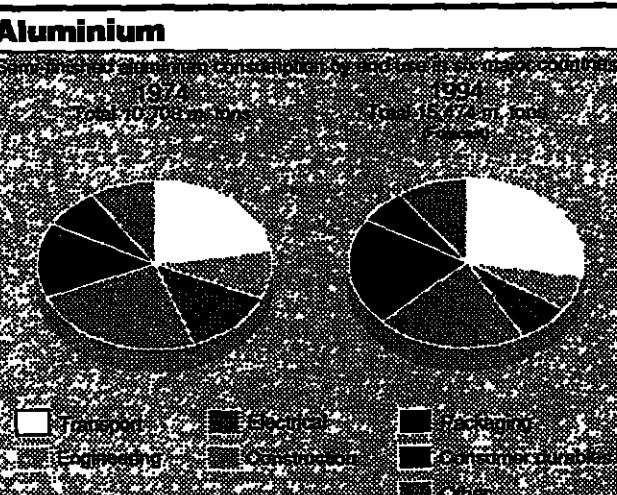
LOW ALUMINIUM prices are likely to persist for the next two years, causing new smelter projects to be postponed or cancelled and leading to a shortage of supply in 1995, according to the Economist Intelligence Unit.

The EIU expects primary aluminium prices to average less than \$1,400 a tonne this year and in 1992, but to recover to \$1,575 in 1993, \$1,675 in 1994 and \$1,850 in 1995. This compares with an average realised price over the past 20 years of \$1,782 a tonne in 1991 dollars.

In a special report, the unit points out that the average operating cost of primary smelters outside the former Communist bloc in the first quarter of 1991 is estimated at \$1,354 a tonne.

When capital charges and a 15 per cent return on equity are included, the cost is \$1,708 a tonne.

"With mid-1991 metal prices around \$1,300, the average smelter is not covering operating costs," says the report. "Although costs are expected to decline slightly in the short term, the next two years will be difficult for primary smelters and profitability will be low. Retaliatory measures planned by Alberta include withholding export permits for interruptible short-term supplies of gas which could be used to replace gas normally shipped by the supply pool under the long-term contracts."



fore be postponed or cancelled until investors see prices moving towards these levels. This could lead to a shortage of supply after 1995," it adds.

Given a forecast that growth in real gross domestic product in the OECD countries will average 2.5 per cent a year to 1995, demand for semi-finished aluminium products is expected to increase by an annual 2.4 per cent outside the former Communist world. In the centrally-planned economies, however, demand will stagnate as strong growth in China is offset by falls in the former Soviet Union and eastern Europe.

The fastest-growing end-use market for aluminium in the years to 1995 will continue to be the packaging sector, according to the EIU. This will include growth in the European aluminium can market, as well as consolidation of the can's position in the US.

Strong growth will also be seen in the transport sector. "This will mainly take the form of demand for aluminium castings. Demand for sheet products for automotive frames and bodies will grow more slowly," says the report. "Aluminium in 1995: The Path to Profitability". £175 or \$365 from the EIU, 40 Duke Street, London W1A 1DW

US 'will keep sugar quotas after Uruguay Round deal'

By Canute James in Miami

THE US will not immediately dismantle sugar import quotas even if an agreement is reached in the current Uruguay Round negotiations.

Mr Craig Thorn, deputy director for multilateral trade policy affairs in the US Department of Agriculture, told a conference in Miami that the quotas, for 1.25m tonnes this year, were a safeguard for the US industry.

Mr Thorn said the quotas would be maintained for a five year transitional period after a Uruguay Round agreement on cutting subsidies to producers and removing barriers to imports. After this, the import quotas would be removed.

"As a result of the Uruguay Round we would expect an increase in import demand and significant cuts in subsidies, especially in the European Community," Mr Thorn said. "Production and consumption will be more in line and we expect international prices to be more stable. We expect a slight decline in US production but US prices should stay at the same level."

WORLD COMMODITIES PRICES

MARKET REPORT

Gold edged ahead on the London bullion market, mainly on option-related and Middle Eastern buying. News that the Soviet foreign trade bank, is to suspend Soviet debt principal payments today left the market initially confused and then largely indifferent. Dealers said the news was on balance probably more bullish, with the Soviets likely to seek finance through swaps rather than outright gold sales. London cocoa moved sharply ahead: dealers said there appeared to be some trade buying although there was little fundamental news. Robusta coffee eased in London as the market kept a close watch

for news from the ICO talks. By midday New York arabics were down on talk that any coffee retention plans by Brazil would have to be approved by Brazil's exporters, who favour a free market. On the LME zinc prices were easier, with the market under pressure from liquidation after the Overyvelt smelter closure, rumoured for a week. Although likely to reduce any surplus, the closure will not bring the market into balance unless there is a pick up in demand, dealers said. Nickel closed off fresh 22-month lows, but with fundamentals remaining bearish, prices are vulnerable to a test of the \$7,000 level.

Compiled from Reuters

London Markets

SPOT MARKETS	
Crude oil (per barrel FOB)	+ or -
Dubai	\$18.50-18.55 -0.25
Brent Blend (dubai)	\$19.10-19.15 -0.75
West Blend (Jan)	\$18.25-18.30 -0.10
WTI (1st oil)	\$20.45-20.50 -0.05
Oil products	
(NWE prompt delivery per tonne CIF)	
Premium Gasoline	\$215-218 -5
Gas Oil	\$182-184 -3
Heavy Fuel Oil	\$74-76 -1 1/2
Naphtha	\$188-190 -1 1/2
Petroleum Argus Estimates	
Crude	+ or -
Gold (per troy oz)	\$384.00 +1.15
Silver (per troy oz)	\$22.00 -1.00
Platinum (per troy oz)	\$1,200.00 +3.00
Palladium (per troy oz)	\$583.75 +0.80
Copper (US Producer)	100.00
Lead (US Producer)	37.00
Tin (Kobei London market)	14,000 -0.01
Tin (New York)	\$25.40 +1.5
Zinc (US Prime Western)	62.00
Cattle (live weight)	105.50p
Sheep (dressed weight)	17.25p
Pigs (live weight)	84.75p
London daily sugar (raw)	\$224.00 +1.5
London daily sugar (white)	\$226.00 +0.80
Tate and Lyle export price	\$240.00 +2.5
Berley (English feed)	\$121.5
Malze (US No 3, yellow)	\$148.0
Wheat (US Dark Northern)	\$171
Rubber (Jan)	\$1.00p
Rubber (Feb)	\$1.05p
Rubber (Mar)	\$1.10p
Rubber (Apr)	\$1.15p
Rubber (May)	\$1.20p
Rubber (Jun)	\$1.25p
Rubber (Jul)	\$1.30p
Rubber (Aug)	\$1.35p
Rubber (Sep)	\$1.40p
Rubber (Oct)	\$1.45p
Rubber (Nov)	\$1.50p
Rubber (Dec)	\$1.55p
Rubber (Jan)	\$1.60p
Rubber (Feb)	\$1.65p
Rubber (Mar)	\$1.70p
Rubber (Apr)	\$1.75p
Rubber (May)	\$1.80p
Rubber (Jun)	\$1.85p
Rubber (Jul)	\$1.90p
Rubber (Aug)	\$1.95p
Rubber (Sep)	\$2.00p
Rubber (Oct)	\$2.05p
Rubber (Nov)	\$2.10p
Rubber (Dec)	\$2.15p
Rubber (Jan)	\$2.20p
Rubber (Feb)	\$2.25p
Rubber (Mar)	\$2.30p
Rubber (Apr)	\$2.35p
Rubber (May)	\$2.40p
Rubber (Jun)	\$2.45p
Rubber (Jul)	\$2.50p
Rubber (Aug)	\$2.55p
Rubber (Sep)	\$2.60p
Rubber (Oct)	\$2.65p
Rubber (Nov)	\$2.70p
Rubber (Dec)	\$2.75p
Rubber (Jan)	\$2.80p
Rubber (Feb)	\$2.85p
Rubber (Mar)	\$2.90p
Rubber (Apr)	\$2.95p
Rubber (May)	\$3.00p
Rubber (Jun)	\$3.05p
Rubber (Jul)	\$3.10p
Rubber (Aug)	\$3.15p
Rubber (Sep)	\$3.20p
Rubber (Oct)	\$3.25p
Rubber (Nov)	\$3.30p
Rubber (Dec)	\$3.35p
Rubber (Jan)	\$3.40p
Rubber (Feb)	\$3.45p
Rubber (Mar)	\$3.50p
Rubber (Apr)	\$3.55p
Rubber (May)	\$3.60p
Rubber (Jun)	\$3.65p
Rubber (Jul)	\$3.70p
Rubber (Aug)	\$3.75p
Rubber (Sep)	\$3.80p
Rubber (Oct)	\$3.85p
Rubber (Nov)	\$3.90p
Rubber (Dec)	\$3.95p
Rubber (Jan)	\$4.00p
Rubber (Feb)	\$4.05p
Rubber (Mar)	\$4.10p
Rubber (Apr)	\$4.15p
Rubber (May)	\$4.20p
Rubber (Jun)	\$4.25p
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Rubber (Aug)	\$4.35p
Rubber (Sep)	\$4.40p
Rubber (Oct)	\$4.45p
Rubber (Nov)	\$4.50p
Rubber (Dec)	\$4.55p
Rubber (Jan)	\$4.60p
Rubber (Feb)	\$4.65p
Rubber (Mar)	\$4.70p
Rubber (Apr)	\$4.75p
Rubber (May)	\$4.80p
Rubber (Jun)	\$4.85p
Rubber (Jul)	\$4.90p
Rubber (Aug)	\$4.95p
Rubber (Sep)	\$5.00p
Rubber (Oct)	\$5.05p
Rubber (Nov)	\$5.10p
Rubber (Dec)	\$5.15p
Rubber (Jan)	\$5.20p
Rubber (Feb)	\$5.25p
Rubber (Mar)	\$5.30p
Rubber (Apr)	\$5.35p
Rubber (May)	\$5.40p
Rubber (Jun)	\$5.45p
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Rubber (Nov)	\$5.70p
Rubber (Dec)	\$5.75p
Rubber (Jan)	\$5.80p
Rubber (Feb)	\$5.85p
Rubber (Mar)	\$5.90p
Rubber (Apr)	\$5.95p
Rubber (May)	\$6.00p
Rubber (Jun)	\$6.05p
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Rubber (Sep)	\$6.20p
Rubber (Oct)	\$6.25p
Rubber (Nov)	\$6.30p
Rubber (Dec)	\$6.35p
Rubber (Jan)	\$6.40p
Rubber (Feb)	\$6.45p
Rubber (Mar)	\$6.50p
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Rubber (Jun)	\$6.65p
Rubber (Jul)	\$6.70p
Rubber (Aug)	\$6.75p
Rubber (Sep)	\$6.80p
Rubber (Oct)	\$6.85p
Rubber (Nov)	\$6.90p
Rubber (Dec)	\$6.95p
Rubber (Jan)	\$7.00p
Rubber (Feb)	\$7.05p
Rubber (Mar)	\$7.10p
Rubber (Apr)	\$7.15p
Rubber (May)	\$7.20p
Rubber (Jun)	\$7.25p
Rubber (Jul)	\$7.30p
Rubber (Aug)	\$7.35p
Rubber (Sep)	\$7.40p
Rubber (Oct)	\$7.45p
Rubber (Nov)	\$7.50p
Rubber (Dec)	\$7.55p
Rubber (Jan)	\$7.60p
Rubber (Feb)	\$7.65p
Rubber (Mar)	\$7.70p
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Rubber (May)	\$7.80p
Rubber (Jun)	\$7.85p
Rubber (Jul)	\$7.90p
Rubber (Aug)	\$7.95p
Rubber (Sep)	\$8.00p
Rubber (Oct)	\$8.05p
Rubber (Nov)	\$8.10p
Rubber (Dec)	\$8.15p
Rubber (Jan)	\$8.20p
Rubber (Feb)	\$8.25p
Rubber (Mar)	\$8.30p
Rubber (Apr)	\$8.35p
Rubber (May)	\$8.40p
Rubber (Jun)	\$8.45p
Rubber (Jul)	\$8.50p
Rubber (Aug)	\$8.55p
Rubber (Sep)	\$8.60p
Rubber (Oct)	\$8.65p
Rubber (Nov)	\$8.70p
Rubber (Dec)	\$8.75p
Rubber (Jan)	\$8.80p
Rubber (Feb)	\$8.85p
Rubber (Mar)	\$8.90p
Rubber (Apr)	\$8.95p
Rubber (May)	\$9.00p
Rubber (Jun)	\$9.05p
Rubber (Jul)	\$9.10p
Rubber (Aug)	\$9.15p
Rubber (Sep)	\$9.20p
Rubber (Oct)	\$9.25p
Rubber (Nov)	\$9.30p
Rubber (Dec)	\$9.35p
Rubber (Jan)	\$9.40p
Rubber (Feb)	\$9.45p
Rubber (Mar)	\$9.50p
Rubber (Apr)	\$9.55p
Rubber (May)	\$9.60p
Rubber (Jun)	\$9.65p
Rubber (Jul)	\$9.70p
Rubber (Aug)	\$9.75p
Rubber (Sep)	\$9.80p
Rubber (Oct)	\$9.85p
Rubber (Nov)	\$9.90p
Rubber (Dec)	\$9.95p
Rubber (Jan)	\$10.00p

SUGAR - London POX (\$ per tonne)	
Raw	Close Previous High/Low
Mar	108.40 108.40 201.00 107.80
May	107.00 107.00 198.00 107.00
Jul	105.00 105.00 195.00 105.00
Oct	103.00 103.00 193.00 103.00
White	Close Previous High/Low
Mar	280.2 278.7 2

1.0	Warranda		221	+1 1/2	244 1/2	
8.1	Edinburgh Inv.	↑	285	+1	282	
5.7	Electra	↑			124	

[illegible]

20.5	Zero Div Pct	118 1/4	—	112 3/4
28.1	Garrison Value	29 1/2	-1/2	47 1/2
	Zero Div Pct	72	+1/2	72 1/2

[illegible]

543 Joe F. [unclear]
Java Inc. M
Can

[illegible]

Dis or	Motoray Inc	230	±
Alt (Ref.)	B	231	±

243	1.0	Marbury Inc.	214		
244	1.0	Marbury Steel M.	220	34	
245	1.0	Marbury Steel M.	220		
246	1.0	Marbury Steel M.	220		
247	1.0	Marbury Steel M.	220		
248	1.0	Marbury Steel M.	220		
249	1.0	Marbury Steel M.	220		
250	1.0	Marbury Steel M.	220		
251	1.0	Marbury Steel M.	220		
252	1.0	Marbury Steel M.	220		
253	1.0	Marbury Steel M.	220		
254	1.0	Marbury Steel M.	220		
255	1.0	Marbury Steel M.	220		
256	1.0	Marbury Steel M.	220		
257	1.0	Marbury Steel M.	220		
258	1.0	Marbury Steel M.	220		
259	1.0	Marbury Steel M.	220		
260	1.0	Marbury Steel M.	220		
261	1.0	Marbury Steel M.	220		
262	1.0	Marbury Steel M.	220		
263	1.0	Marbury Steel M.	220		
264	1.0	Marbury Steel M.	220		
265	1.0	Marbury Steel M.	220		
266	1.0	Marbury Steel M.	220		
267	1.0	Marbury Steel M.	220		
268	1.0	Marbury Steel M.	220		
269	1.0	Marbury Steel M.	220		
270	1.0	Marbury Steel M.	220		
271	1.0	Marbury Steel M.	220		
272	1.0	Marbury Steel M.	220		
273	1.0	Marbury Steel M.	220		
274	1.0	Marbury Steel M.	220		
275	1.0	Marbury Steel M.	220		
276	1.0	Marbury Steel M.	220		
277	1.0	Marbury Steel M.	220		
278	1.0	Marbury Steel M.	220		
279	1.0	Marbury Steel M.	220		
280	1.0	Marbury Steel M.	220		
281	1.0	Marbury Steel M.	220		
282	1.0	Marbury Steel M.	220		
283	1.0	Marbury Steel M.	220		
284	1.0	Marbury Steel M.	220		
285	1.0	Marbury Steel M.	220		
286	1.0	Marbury Steel M.	220		
287	1.0	Marbury Steel M.	220		
288	1.0	Marbury Steel M.	220		
289	1.0	Marbury Steel M.	220		
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297	1.0	Marbury Steel M.	220		
298	1.0	Marbury Steel M.	220		
299	1.0	Marbury Steel M.	220		
300	1.0	Marbury Steel M.	220		

490 203	RadioTrust Rights & Inc. H	116	116
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[illegible]

— *Journal of the American Medical Association*, 1997; 278: 1021-1025

LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont.

Notes	Price	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	592
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<p>N & P Life Assurance Ltd 77 Bedford Row, London, EC1A 3DF 071-439 2348</p> <p>National Mutual Life The Prudential Assurance Co Ltd 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 83</p>
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[illegible][illegible]

WORLD STOCK MARKETS

FRANCE (continued)			GERMANY (continued)			NETHERLANDS			SWEDEN (continued)		
December 4	Fr.	+/-	December 4	DM.	+/-	December 4	Fl.	+/-	December 4	Kr.	+/-
Alpine Airlines	2,445	-18	Commerzbank	240.00	+3.50	ABN-Amro Bank	22.10	-0.20	Incubator 5 Free	121	-1
Continental AF	2,445	-18	Continental AG	215.50	-0.50	AFB (Amst) Bank	22.70	-0.80	Incubator 6 Free	121	-1
Delta	2,445	-18	Deutsche Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 7 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 8 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 9 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 10 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 11 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 12 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 13 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 14 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 15 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 16 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 17 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 18 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 19 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 20 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 21 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 22 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 23 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 24 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 25 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 26 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 27 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 28 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 29 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 30 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 31 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 32 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 33 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 34 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 35 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 36 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 37 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 38 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 39 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 40 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 41 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 42 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 43 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 44 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 45 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 46 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 47 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 48 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 49 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 50 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 51 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 52 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 53 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 54 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 55 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 56 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 57 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 58 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 59 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 60 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 61 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 62 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 63 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 64 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 65 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 66 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 67 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 68 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 69 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 70 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 71 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 72 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 73 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 74 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 75 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 76 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 77 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 78 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 79 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 80 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 81 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 82 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 83 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 84 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 85 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 86 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 87 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 88 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 89 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 90 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 91 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 92 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 93 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 94 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 95 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 96 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 97 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 98 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 99 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 100 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 101 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 102 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 103 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 104 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 105 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 106 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 107 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 108 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 109 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 110 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 111 Free	121	-1
EW	2,445	-18	Dresdner Bank	215.50	-0.50	ABN (Amst) Bank	22.70	-0.80	Incubator 112 Free	121	-1
EW	2,445	-18	Dresdner Bank								

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NEW YORK DOW JONES										INDICES									
Dec 3	Dec 2	Nov 28	Nov 26	1991 HIGH	1991 LOW	1991 HIGH	1991 LOW	Dec 3	Dec 2	Nov 28	Nov 26	1991 HIGH	1991 LOW						
Industrials	2929.56	2935.38	2894.68	3077.15	2470.30	3077.15	2132.22	AUTOMOBILE	1614.8	1607.9	1591.1	1605.7	1606.3 (01/81)	1584.5 (01/81)					
Auto	97.65	97.43	97.19	102.00	88.00	102.00	81.00	AMERICAN	948.6	941.5	935.8	937.7	940.7 (01/81)	934.8 (01/81)					
Transport	1223.26	1191.36	1172.27	1267.56	1044.30	1267.56	914.30	DRUG	404.29	403.34	402.97	412.41	404.81 (01/81)	385.56 (01/81)					
Utilities	220.64	221.64	218.83	221.64	216.17	221.64	216.17	BEVERAGE	1077.60	1067.44	1059.37	1064.86	1212.15 (01/81)	1177.39 (01/81)					
				212.12	212.12	212.12	212.12	DEPARTMENT	351.65	352.04	350.97	354.24	338.04 (01/81)	302.26 (01/81)					
				212.12	212.12	212.12	212.12	RETAIL	812.0	821.2	839.9	857.1	1108.9 (01/81)	800.0 (01/81)					
				212.12	212.12	212.12	212.12	FRANCE	471.93	478.84	471.92	477.39	503.51 (01/81)	476.26 (01/81)					
				212.12	212.12	212.12	212.12	CANADA	1723.41	1722.21	1708.78	1739.78	1767.29 (01/81)	1705.26 (01/81)					
				212.12	212.12	212.12	212.12	GERMANY	641.47	635.03	633.79	642.82	717.43 (01/81)	584.06 (01/81)					
				212.12	212.12	212.12	212.12	FINLAND	1882.30	1799.49	1789.49	1818.60	2035.2 (01/81)	1612.5 (01/81)					
				212.12	212.12	212.12	212.12	IRELAND	1566.06	1594.84	1545.44	1566.57	1713.99 (01/81)	1531.58 (01/81)					
				212.12	212.12	212.12	212.12	HONG KONG	4161.34	4121.38	4094.42	4196.57	4271.94 (01/81)	3981.01 (01/81)					
				212.12	212.12	212.12	212.12	NETHERLANDS	1556.06	1594.84	1545.44	1566.57	1713.99 (01/81)	1531.58 (01/81)					
				212.12	212.12	212.12	212.12	SPAIN	351.65	352.04	350.97	354.24	338.04 (01/81)	302.26 (01/81)					
				212.12	212.12	212.12	212.12	SWITZERLAND	812.0	821.2	839.9	857.1	1108.9 (01/81)	800.0 (01/81)					
				212.12	212.12	212.12	212.12	UNITED STATES	2929.56	2935.38	2894.68	2977.15	2132.22 (01/81)	1584.5 (01/81)					
				212.12	212.12	212.12	212.12	YUKON	1614.8	1607.9	1591.1	1605.7	1606.3 (01/81)	1584.5 (01/81)					
				212.12	212.12	212.12	212.12	ALASKA	948.6	941.5	935.8	937.7	940.7 (01/81)	934.8 (01/81)					
				212.12	212.12	212.12	212.12	ARIZONA	404.29	403.34	402.97	412.41	404.81 (01/81)	385.56 (01/81)					
				212.12	212.12	212.12	212.12	ARKANSAS	1077.60	1067.44	1059.37	1064.86	1212.15 (01/81)	1177.39 (01/81)					
				212.12	212.12	212.12	212.12	CALIFORNIA	351.65	352.04	350.97	354.24	338.04 (01/81)	302.26 (01/81)					
				212.12	212.12	212.12	212.12	CONNECTICUT	812.0	821.2	839.9	857.1	1108.9 (01/81)	800.0 (01/81)					
				212.12	212.12	212.12	212.12	DELAWARE	47										
				212.12	212.12	212.12	212.12	FLORIDA	1077.60	1067.44	1059.37	1064.86	1212.15 (01/81)	1177.39 (01/81)					
				212.12	212.12	212.12	212.12	GEORGIA	351.65	352.04	350.97	354.24	338.04 (01/81)	302.26 (01/81)					
				212.12	212.12	212.12	212.12	ILLINOIS	812.0	821.2	839.9	857.1	1108.9 (01/81)	800.0 (01/81)					
				212.12	212.12	212.12	212.12	INDIANA	471.93	478.84	471.92	477.39	503.51 (01/81)	476.26 (01/81)					
				212.12	212.12	212.12	212.12	IOWA	1723.41	1722.21	1708.78	1739.78	1767.29 (01/81)	1705.26 (01/81)					
				212.12	212.12	212.12	212.12	KANSAS	641.47	635.03	633.79	642.82	717.43 (01/81)	584.06 (01/81)					
				212.12	212.12	212.12	212.12	KENTUCKY	1882.30	1799.49	1789.49	1818.60	2035.2 (01/81)	1612.5 (01/81)					
				212.12	212.12	212.12	212.12	LOUISIANA	1566.06	1594.84	1545.44	1566.57	1713.99 (01/81)	1531.58 (01/81)					
				212.12	212.12	212.12	212.12	MAINE	4161.34	4121.38	4094.42	4196.57	4271.94 (01/81)	3981.01 (01/81)					
				212.12	212.12	212.12	212.12	MARYLAND	1556.06	1594.84	1545.44	1566.57	1713.99 (01/81)	1531.58 (01/81)					
				212.12	212.12	212.12	212.12	MASSACHUSETTS	351.65	352.04	350.97	354.24	338.04 (01/81)	302.26 (01/81)					
				212.12	212.12	212.12	212.12	MICHIGAN	812.0	821.2	839.9	857.1	1108.9 (01/81)	800.0 (01/81)					
				212.12	212.12	212.12	212.12	MINNESOTA	471.93	478.84	471.92	477.39	503.51 (01/81)	476.26 (01/81)					
				212.12	212.12	212.12	212.12	MISSISSIPPI	1723.41	1722.21	1708.78	1739.78	1767.29 (01/81)	1705.26 (01/81)					
				212.12	212.12	212.12	212.12	MISSOURI	641.47	635.03	633.79	642.82	717.43 (01/81)	584.06 (01/81)					
				212.12	212.12	212.12	212.12	MONTANA	1882.30	1799.49	1789.49	1818.60	2035.2 (01/81)	1612.5 (01/81)					
				212.12	212.12	212.12	212.12	NEBRASKA	1566.06	1594.84	1545.44	1566.57	1713.99 (01/81)	1531.58 (01/81)					
				212.12	212.12	212.12	212.12	NEVADA	4161.34	4121.38	4094.42	4196.57	4271.94 (01/81)	3981.01 (01/81)					
				212.12	212.12	212.12	212.12	NEW HAMPSHIRE	1556.06	1594.84	1545.44	1566.57	1713.99 (01/81)	1531.58 (01/81)					
				212.12	212.12	212.12	212.12	NEW JERSEY	351.65	352.04	350.97	354.24	338.04 (01/81)	302.26 (01/81)					
				212.12	212.12	212.12	212.12	NEW MEXICO	812.0	821.2	839.9	857.1	1108.9 (01/81)	800.0 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	471.93	478.84	471.92	477.39	503.51 (01/81)	476.26 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	1723.41	1722.21	1708.78	1739.78	1767.29 (01/81)	1705.26 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	641.47	635.03	633.79	642.82	717.43 (01/81)	584.06 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	1882.30	1799.49	1789.49	1818.60	2035.2 (01/81)	1612.5 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	1566.06	1594.84	1545.44	1566.57	1713.99 (01/81)	1531.58 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	4161.34	4121.38	4094.42	4196.57	4271.94 (01/81)	3981.01 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	1556.06	1594.84	1545.44	1566.57	1713.99 (01/81)	1531.58 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	351.65	352.04	350.97	354.24	338.04 (01/81)	302.26 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	812.0	821.2	839.9	857.1	1108.9 (01/81)	800.0 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	471.93	478.84	471.92	477.39	503.51 (01/81)	476.26 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	1723.41	1722.21	1708.78	1739.78	1767.29 (01/81)	1705.26 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	641.47	635.03	633.79	642.82	717.43 (01/81)	584.06 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	1882.30	1799.49	1789.49	1818.60	2035.2 (01/81)	1612.5 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	1566.06	1594.84	1545.44	1566.57	1713.99 (01/81)	1531.58 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	4161.34	4121.38	4094.42	4196.57	4271.94 (01/81)	3981.01 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	1556.06	1594.84	1545.44	1566.57	1713.99 (01/81)	1531.58 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	351.65	352.04	350.97	354.24	338.04 (01/81)	302.26 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	812.0	821.2	839.9	857.1	1108.9 (01/81)	800.0 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	471.93	478.84	471.92	477.39	503.51 (01/81)	476.26 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	1723.41	1722.21	1708.78	1739.78	1767.29 (01/81)	1705.26 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	641.47	635.03	633.79	642.82	717.43 (01/81)	584.06 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	1882.30	1799.49	1789.49	1818.60	2035.2 (01/81)	1612.5 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	1566.06	1594.84	1545.44	1566.57	1713.99 (01/81)	1531.58 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	4161.34	4121.38	4094.42	4196.57	4271.94 (01/81)	3981.01 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	1556.06	1594.84	1545.44	1566.57	1713.99 (01/81)	1531.58 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	351.65	352.04	350.97	354.24	338.04 (01/81)	302.26 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	812.0	821.2	839.9	857.1	1108.9 (01/81)	800.0 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	471.93	478.84	471.92	477.39	503.51 (01/81)	476.26 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	1723.41	1722.21	1708.78	1739.78	1767.29 (01/81)	1705.26 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	641.47	635.03	633.79	642.82	717.43 (01/81)	584.06 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	1882.30	1799.49	1789.49	1818.60	2035.2 (01/81)	1612.5 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	1566.06	1594.84	1545.44	1566.57	1713.99 (01/81)	1531.58 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	4161.34	4121.38	4094.42	4196.57	4271.94 (01/81)	3981.01 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	1556.06	1594.84	1545.44	1566.57	1713.99 (01/81)	1531.58 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	351.65	352.04	350.97	354.24	338.04 (01/81)	302.26 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK	812.0	821.2	839.9	857.1	1108.9 (01/81)	800.0 (01/81)					
				212.12	212.12	212.12	212.12	NEW YORK											

CANADA TORONTO									
	Dec 3	Dec 2	Nov 29	Nov 28	1981 1981				
					HIGH				LOW
Metals & Minerals	2651.08	2683.27	2694.05	2684.58	3009.94 (U)	2642.05 (U)			2962.00 (U)
Composites	3451.01	3406.38	3440.51	3435.94	3509.09 (U21)	3341.99 (U51)			
MONTREAL Portfolio	1825.15	1819.91	1815.84	1813.02	1907.35 (U21)	1686.89 (U)			

Base values of all indices are 1000 except NYSE All Common - 50; Standard and Poor's - 10; and Toronto Composite and Metals - 1000. Toronto indices base 1975 and Montreal Portfolio 4/1/80.
 1 - Excluding bonds & Industrial, plus Utilities, Financial and Transportation. (U) Closed, (U2) Unavailable.

TOKYO - Most Active Stocks Wednesday, 4 December 1981									
	Stocks Traded	Closing Prices	Change on day		Stocks Traded	Closing Prices	Change on day		
NOX	5.8	335	0		Mitsui Milk Prod	2.9	1,690	0	
Huachu	5.8	945	+21		Fosber	2.8	635	+8	
Japan Steel	3.4	985	+47		Clarion	5.4	1,220	+50	
Okazaki	3.2	1,110	-10		Nippon Steel	2.4	375	+7	
Shinko	3.1	1,750	+40		Osaka Gas	2.3	690	-10	

SWITZERLAND									
	Dec 3	Dec 2	Nov 29	Nov 28	1981 1981				
Swiss Bank Ind. (U21/25B)	728.4	714.7	708.9	719.7	769.3 (U421)	593.4 (U41)			
SBC General (U4/27)	588.3	589.4	589.3	588.1	638.0 (U15)				
TALMAN	4378.13	4343.24	4305.02	4391.16	4305.22 (U5)	3316.26 (U51)			
Weighted Price (U1/6A)	572.77	643.75	646.40	671.07	681.03 (U4)				
WORLD	502.77	581.8	499.8	506.0	529.2 (U7B)				
Mix. General Ind. (U1/7B) (S)	619.77	581.8	499.8	506.0	529.2 (U7B)				

*Saturday November 30: Talman Weighted Price: 4378.50; Swiss Bank Ind. 652.11
 8 Subjects in following recap:
 Base values of all indices are 100 except: BEL200: Keres General, ISEQ Overall and DAX - 1,000; JSE Gold - 255.7; JSE 25 Industries - 264.3 and Australia All Ordinary and Mining - 500; (U) Closed, (U) Unavailable.

CHARITIES

The FT proposes to publish this survey on **December 19th 1991**. It will be of considerable interest to senior management, solicitors and wealthy individuals who read the FT. In addition to appearing in the paper this survey will be sent to the Chief Executives of the UK's Top 500 companies. If you want to reach this important audience, call

Jessica Perry
on 071 873 4611
or fax 071 873 3062

Data source: BMRC 1990

FT SURVEYS

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

A binding topic:

Packaging. The VIAG Group is making a name for itself as a manufacturer of fully-recyclable packaging materials: glass, aluminum and steel.

VIAG
AKTIENGESELLSCHAFT
Georg-von-Boeselager-Stra. 25
D-5300 Bonn I
Telefax: (228) 552-2122

Continued on next page

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هكذا من الأصل

NASDAQ NATIONAL MARKET[illegible]

3:00 pm prices December 4

[illegible]

Data source: Chief Executives in Europe 1990

Data source: BMRC 1990

ET SURVEYS

ET SURVEYS

AMERICA

Dow declines on evidence of economic weakness

Wall Street

BLEAK ECONOMIC news contributed to a slump on Wall Street yesterday morning, writes Karen Zagor in New York.

At 1:30 pm, the Dow Jones Industrial Average was 13.86 lower at 2,915.70 in moderate volume. On the big board, declining issues led advancing ones by a ratio of four to three.

The more representative Standard & Poor's 500 fell 1.57 to 379.39 by 1 pm, but secondary issues continued to defy the decline in primary stocks with the Nasdaq composite adding 1.41 to 534.75 by mid-session. On Tuesday, the Dow eased 5.82 to 2,929.36.

The market greeted the gloomy economic data yesterday morning, as it waited for tomorrow's November employment figures for further signs of whether monetary policy will be eased.

Third quarter GNP and GDP figures were both revised downwards, indicating negligible growth prospects for the fourth quarter. Furthermore, the Fed's "beige book" underlined the softness in the economy in October and early November.

Transportation stocks, which posted strong gains late on Tuesday after Pan Am said that its reorganisation plans had faltered, reversed direction. At 1 pm, the Dow Jones Transportation Average was 5.04 lower at 1,218.94 after climbing 28.32 a day earlier.

UAL, parent of United Airlines, fell 4% to \$125.4. News that the company expects a record loss for 1991 came after the close on Tuesday.

Delta Air Lines, which essentially scrapped Pan Am's plans to emerge from bankruptcy when it refused to provide any further funding for the cash-strapped carrier, eased 1% to \$59.4. Pan Am eased operations yesterday morning.

Live Entertainment held steady at 95¢ at mid-session, after plunging in early trading on news that a planned merger with Carolco had failed. Carolco gained 4% to \$34.

Unisys continued to lead big blue chip stocks, easing 1% to \$44 as the market discounted reports earlier in the week that the struggling computer company is a takeover target.

A number of blue chip issues were heavily traded yesterday morning, including General Electric, off 1% at \$53.4, Gen-

eral Motors, 1% lower at \$29.4 and Philip Morris, down 1% at \$68.4.

IBM edged back towards a 52-week low, sliding 1% to \$90.4.

Healthcare and medical stocks helped the secondary market move higher. Centocor climbed 1% to \$51.4 and Amgen added 1% to \$68.4.

Vestor surged 3% to \$15.4 after the company won approval to market its fungal infection treatment, Ambisome, in the UK.

Mobley Environmental plummeted 3% to \$8 after the company said it expected fourth quarter earnings to fall below third quarter levels.

Canada

TORONTO stocks declined in sluggish midday trade. The composite index fell 21.5 to 3,431.8, but moved above the session low of 3,429.8. Declining issues led advancing ones by a ratio of 1.3 to 1.2.

Royal Bank of Canada dropped 3% to \$26.4. Central Capital Corp said it would need more time to repay \$21.4m in short-term debt to the Royal Bank and four other lenders.

Istanbul backs new coalition government

John Murray Brown reports on a 70% index gain since the October general election

TURKEY'S stock exchange has given its own vote of confidence to the new coalition government. After sliding for most of the year, the equity market has risen by more than 70 per cent since the general election in October.

With little more than a nod and a wink from the government, the Istanbul bourse shot up on hopes of lower interest rates, tax changes to encourage equities and the return of foreign investors.

Its 75-share index ended yesterday at 4,360, up 30 points since Tuesday. Turnover was around Tl4,000 (\$32m).

The market, at a current price/earnings ratio of around 12, is widely seen as undervalued. According to the International Finance Corporation, the World Bank's private sector loan arm, Istanbul is the worst performing emerging market this year, in spite of the recent rally.

The IFC gives different

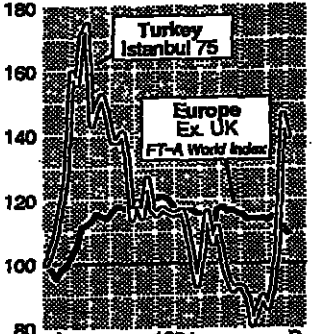
weightings to index constituents. On its calculations, Turkish shares had fallen by 27 per cent in local currency terms and 56 per cent in dollar terms by late November; the next worst market, Greece, was down 14 and 24 per cent respectively.

For the first time in several months, Turkish brokers report strong interest from foreign exchange traders in the Covered Market, Istanbul's foreign exchange bazaar, suggesting renewed confidence in the Turkish lira and in the government's economic programme.

Traders estimate that a switch of funds out of the Covered Market into Turkish lira-denominated equities may account for 15 to 20 per cent of the recent increase in volume. Turnover has risen as high as Tl6,000 in a single two-hour trading session, compared with Tl600m just a few weeks ago.

So now the complaint is lack of liquidity. Ms Donna Polini,

indices released in local terms



Source: Datastream

is to encourage Turkish pension funds and other institutions to invest.

Yesterday's Treasury auction, another indicator of market confidence, saw a further decline in volume, with sales of Tl1,400bn of government paper around, dealers expect banks and institutions to put excess funds into equities.

The interest rate yesterday fell to 71.82 per cent, compared with a high last month of 77 per cent. Bankers expect a downward trend in Turkish interest rates, which have recently offered strong competition to the stock market.

The government, under the guidance of Mrs Tansu Ciller, its newly appointed economic minister, is said to be considering imposing a tax on the interest on government bonds, which brokers believe would encourage more institutions to switch from fixed interest bonds to equities. There is also talk of taxing dividend income,

although brokers are loath to mention that.

Trading has been strong in blue chip stocks, such as Akcelik, the white goods subsidiary of Koc Holding, one of Turkey's largest privately-owned conglomerates.

Brewers have done particularly well, with one company, Karadeniz, a predominantly Moslem country, Cement issues, such as Adana and Marmara, have also attracted buyers. Both these companies are near the Iraqi border and are expected to benefit from sub-contracting supply work in the eventual reconstruction of that war-torn country.

Turkey's market is still far from capital gains tax, there is no dividend withholding tax, and no stamp duty. Earnings can be freely remitted overseas. "You give me a million to invest. If the market goes up 100 per cent, you take out the entire two million," says a broker, "forgetting to mention his commission."

ASIA PACIFIC

Rally in the bond market helps Nikkei rise 2.2%

Tokyo

LOWER short-term interest rates and a bond market rally stretched the technical recovery in equities into a second day yesterday, and the Nikkei average jumped 2.2 per cent, writes Emiko Terazono in Tokyo.

The Nikkei closed 502.61 higher at 22,669.24. It opened at the day's low of 22,618.55 and hit a high of 22,737.39 just before the close. However, volume fell to 220m shares from 250m in activity dominated by futures-led index buying.

Rises led falls by 821 to 174, with 111 issues unchanged. The Topix index of all first section stocks gained 19.58 to 1,728.47, although in London the ISE/Nikkei 50 index was up just 0.57 at 1,935.19.

Some brokers were still cautious in spite of the rebound. "The rise is only technical, and the overall environment has not changed," said Mr Shigeru Akiba at UBS Phillips & Drew. He added that equities were only responding to speculative movements in the futures area.

The futures market was supported by institutional investors, including life insurers. Mr Graham Biggart at Schroder Securities said the gloomy sentiment there had evaporated. "The futures market looked oversold, and there was solid buying," he commented.

Traders also maintained that worries over arbitrage unwinding ahead of the December futures expiry had subsided. The December futures contract expires on December 12, and the settlement price, or special quotation, is fixed by opening share prices on December 13.

Arbitrage positions have declined to manageable levels. The Tokyo Stock Exchange announced that cash stocks held against futures totalled 1.01bn shares as of November 28, down 123m shares from the

previous week. From November 25 to 29 Goldman Sachs was the top arbitrageur, trading 13.3m shares or 16.4 per cent of the overall market.

Morgan Stanley and Sanjo Securities followed. International blue chips continued to rise on bargain hunting. Hitachi added Y21 at Y945 and Toshiba Y9 at Y628.

Speculative stocks were again popular with investors looking for short-term profits. Toyota moved ahead Y83 to Y780 and Nissan Y830 to Y840 to a year's high of Y2,580.

Shiseido, the cosmetic manufacturer, climbed Y40 to Y1,750 on active buying. Projections of a solid increase in pre-tax profits for the current year have been supporting the stock, while the exercise period for a warrant issue expires next week.

In Osaka, the OSE average put on 381.54 to 24,143.12 in volume of 18.2m shares. The index passed the 24,000 level for the first time in three days on rises in the textiles, machinery and high-technology sectors. Nintendo, the game maker, advanced Y60 to Y12,100 on the fall in the stock's margin buying position.

Roundup

TOKYO'S RISE failed to inspire much confidence in the Pacific Rim yesterday.

HONG KONG closed well off the day's high on profit-taking. The Hang Seng index put on 50 points before ending 37.21 ahead at 4,161.59, its best close in a week. Turnover came to HK\$1.6bn, against HK\$1.13bn.

Banks paced the market, followed by property counters and commercial and industrial shares. HSBC Holdings, parent of Hongkong & Shanghai Banking, gained HK\$1 to HK\$33.75, while subsidiary Hang Seng Bank added HK\$1 to HK\$35.50.

NEW ZEALAND retreated after an unusually busy ses-

sion as a number of block sales depressed prices. The NZSE-40 index finished at the day's low of 1,467.67, down 22.41 or 1.5 per cent. Turnover swelled to NZ\$4.5m from NZ\$1.9m.

Central Electricity Holdings was the most active stock as it lost 2 cents to NZ\$2.21 in volume of 5.5m shares, including a block of 2.5m shares crossed at NZ\$2.22 and another parcel of 2m at NZ\$2.23.

Fletcher Challenge shed 5 cents to NZ\$3.33 in volume of 3.5m shares, including a block of 1.5m at NZ\$3.35.

SEKOL fell on rumours of company insolvencies and worries about the economic outlook and the outflow of market funds. The composite index slipped 12.34 to 681.59 in steady turnover of 10m shares.

KUALA LUMPUR edged higher on late bargain hunting, although volume remained thin. The composite index firmed 1.03 to 529.41 as 22m shares changed hands, compared with 20m on Tuesday.

BANGKOK'S SET index gained 6.32 to 670.07 in light turnover of 82.12bn. The National Legislative Assembly is due to vote on the draft constitution.

MANILA ended mixed after quiet trading. The composite index eased 0.62 to 1,104.29 as turnover expanded to 109m pesos from 46m.

The only winner was Philippine Long Distance Telephone, after its overnight rise in New York. The shares appreciated 5 pesos to 770 pesos.

AUSTRALIA built on Tuesday's gains. The All Ordinaries index added 6.3 at 1,614.13 in turnover of A\$180m (A\$195m).

TAIWAN gained ground in technical trading. The weighted index advanced 54.9 to 3,781.13 in thin turnover of T\$12.3bn, down from T\$15.5bn.

KARACHI'S KSE index forged ahead 100 or 3.5 per cent to a record high of 3,249, as foreign buying continued.

EUROPE

Soviet debt concerns keep investors cautious

TRADING was concentrated in individual stocks yesterday, as concerns over Soviet debt and Wall Street's weak opening kept investors cautious, writes Our Markets Staff.

MILAN was hit by sell orders in Olivetti which drove its opening stock down 1.50 or 5.3 per cent to L2,870 in estimated volume of 800,000 shares. Cir, the group's holding company, also fell sharply, losing L101 to L1,799 by the close of continuous trading.

There were rumours that the selling was being conducted by Novara, but this was denied by officials at the Japanese securities house. However, Novara's sector analyst, Mr Miles Saitel, had a meeting with Olivetti officials yesterday, after which he increased his forecast of a 1991 net loss from L1,000 to L2,500. He also said that his forecast of a break-even in 1992 was conditional on turnover falling by not more than 2 per cent. Olivetti's sales volume is the greatest single uncertainty," he said.

The Comit index fell 4.27 to 509.01 in turnover estimated at near Tuesday's L74m. Pirelli steadied after its recent slide, closing L15 up at L1,215.

One of the day's few gainers was the insurer Ras. Its ordinary stock rose L199 to L18,749 and its savings shares put on L370 to L12,400. The stock has been rated a "buy" by several brokers recently.

FRANKFURT reported scattered investor interest and a number of individual situations, as equities moved further into positive territory after Monday's losses. The DAX index rose 14.12 to 1,560.96 after a 6.40 rise to 641.47 in the FAZ.

However, Ms Barbara Altmann at B Metzler in Frankfurt said that share prices moved after still more influenced by the DFB, Frankfurt's futures and options exchange, than by any institutional equity initiative. "The insur-

FT-SE Eurotrack 100 - Dec 4								
Hourly changes								
Open	10 pm	11 am	Noon	1 pm	2 pm	3 pm	Close	
1061.09	1061.41	1061.05	1060.55	1060.09	1059.94	1058.47	1058.20	
Day's High 1061.54				Day's Low 1057.88				
Dec 3	Dec 2	Nov 29	Nov 28	Nov 27				
1058.25	1047.98	1062.86	1070.76	1069.79				
Base value 1000 (25/10/90)								

Base value 1000 (par 1000)

Source: Reuters

ance companies have closed their books for the year," she said, and the banks are now running very small trading accounts. Volume fell from DM4.5m to DM4.2m.

Metzler remains positive on Continental, which it has been recommending recently as an earnings recovery situation. The tyre company rose another DM7.50 to DM215.50 yesterday.

Risewhere, Viag rose DM6 to DM359.50 on an acquisition, 41 per cent rise in profits, and Asko recovered some of its recent losses with a DM28 gain to DM697.

Deutsche Bank rose DMA50 to DM660 during the official session, ahead of today's

interim report, fell back to DM654 in the early post-bourse on more Soviet debt worries, and a weak start for Wall Street; and recovered to DM658 at the London close.

PARIS lost its early gains on worries about Wall Street and the Soviet Union, closing lower in moderately active trading. The CAC 40 index reached a day's high of 1,737.68, but finished 8.26 down at 1,713.93 in turnover of about FF2.5bn, up from FF2.3bn.

The Bel20 index rose 10.14 to

Accor dropped FF230 or 3 per cent to FF240 in FF79m turnover after a Belgian court ordered the hotels group to raise its bid for Wagons-Lits from FF2,550 a share to FF2,500. Accor said that it would appeal.

Blue chips fell, with Alcatel Alsthom down FF10 to FF338 in turnover of FF2.55m, and Total losing FF34 or 3.2 per cent to FF1,694.

One piece of good news was the successful flotation of Christian Dior. The domestic tranche was reportedly oversubscribed by 1.5 times, and the international placing by about three times. The shares will be listed on the cash market today at FF410 each.

BRUSSELS suspended trading in Wagons-Lits before the court ruling that Accor of France and Societe Generale de Belgique should not be taken over. The price they had paid for an earlier stake, The Bel20 index rose 10.14 to

1,077.60. Accor-Union Miniere, the non-ferrous metals company which has announced a restructuring programme, rose another FF65 to FF2,268.

STOCKHOLM fell, but closed above the day's low in moderate trade. The Allshare index fell 3.5 to 3,291 in turnover of SKr300m.

Astra free B shares fell SKr25 to SKr509 ahead of the company's annual presentation to analysts and fund managers in London this afternoon. Gambr, the medical supplies company, recorded a new high for the year, its free B shares adding SKr4 to SKr287.

OSLO recovered 4.1 per cent after its recent weakness. The all-share index jumped 15.39 to 391.92 in heavy turnover of NKr500m.

AMSTERDAM was supported by a firmer dollar and a rise in the price of oil. The CDS Tendency index rose 0.4 to 88.7 in thin trading.

BUSINESS LAW

The shape of agreements to come

By Jennie Mills

The initialing two weeks ago of a new breed of association agreements by the European Community and the Czech and Slovak Republic (CSFR), Hungary and Poland, aims to provide an appropriate framework for political dialogue and for the integration of the three Central European countries into the EC.

At the heart of the desire for integration lies the urgent need for the expansion of trade and economic co-operation between the two camps.

During the talks, the three central European countries eschewed the temptation to place undue emphasis on foreign aid and instead sought access to the EC market for their products. In return they offered to accept far-reaching obligations to create an attractive environment for private sector investment, especially where it will bring with it the transfer of technology.

The three central European countries also emphasised the need for closer political dialogue so as to anchor themselves in the community of democratic nations.

Clearly all three would have liked to have seen a clear statement in the agreements - known as the "European agreements" - concerning their ultimate accession to the EC, especially by the end of the 10-year transition period defined in the agreements. This proved impossible for the EC to accept. However, a compromise was agreed.

However, the preamble recognises that the ultimate aim of the three countries is accession to the EC.

The EC was quick to respond to the political changes in central Europe in autumn 1989, both by the establishment of the Phare Programme - an economic aid package to Poland and Hungary - and by the conclusion of more favourable trade and co-operation agreements.

The European agreements which supersede these trade and co-operation pacts cover issues within the competence of the member states and some such as trade, within the competence of the EC as a whole. Accordingly they will require ratification and are unlikely to come into force before mid-1992.

In the meantime, the EC proposes to apply an interim agreement covering the trade issues of the European agreements, thus taking the Com-

munity, the CSFR, Hungary and Poland on the first step towards the creation of a free trade area between the EC and each of the three central European countries.

The fundamental principle of the agreements is that of "asymmetry". Under this arrangement, the EC and member states have indicated a willingness to offer concessions during the first five years of the 10-year "transition period" on the basis of concessions to be made by the central European countries in the second five years.

The agreements emphasise the need for the free movement of goods. The economies of each of the three central European countries have suffered badly from the collapse of trade with their former Comecon partners and in particular the former Soviet Union. As a result each country has highlighted the importance of developing new markets in

guay Round. A similarly realistic approach was also adopted with regard to the liberalisation of services.

The central European countries are probably a little disappointed at the concessions offered by the EC and the member states on free movement of workers. However, this issue falls within the competence of member states and "immigration" and free movement of workers is currently high on the EC agenda.

One area where the central European countries have in practice offered a "reverse asymmetry" is over rights of establishment of enterprises. In theory the EC has offered an open policy on the right of central European companies to establish themselves in the EC. In practice, however, such companies may find it more difficult.

However, the offer by the central European countries to encourage the flow of EC com-

panies and nationals in their countries, while generous, is motivated by the need to attract foreign investment and know-how.

A balance however had to be struck between this urgent need and the need to protect their own newly emerging industrial and service sectors. The agreements thus contain safeguards which may be implemented where circumstances justify. The sensitive financial services and banking sector is one area reserved for gradual liberalisation.

The CSFR, Hungary and Poland have also accepted a key obligation to approximate their existing and future legislation with that of the EC. Since member states themselves often struggle with this obligation, the significance of its inclusion in the agreements cannot be underestimated - governments may come and go but this obligation will remain.

The implementation of the agreements will bring the three central European countries closer to the EC and will provide a more friendly environment for investors in their own countries. Indeed, the central European countries have already shown their willingness to embrace EC legislation, as can be seen by their adop-

The preamble to the agreement recognises that the ultimate aim of the three central European states is accession to the EC

western Europe, especially in the EC.

A distinction has been made in the agreements between steel and coal, textiles and agriculture, which are regarded by the EC as "sensitive products", and general industrial products. In the case of general industrial products, the agreements provide for specific timeframes for the reduction and abolition of tariff and non-tariff barriers.

The issue of the "sensitive products" proved more difficult to resolve, although the so-called "triangular arrangements" concerning agricultural products, have gone some way towards alleviating member states' concerns over the potential impact of Central European agricultural products. Under these arrangements which supersede those of the former Soviet Union will be allocated to the purchase of agricultural products from the central European countries for distribution in the former Soviet Union.

It has also been necessary for the trade aspects of the agreements to be considered in the context of negotiations on the General Agreement on Tariffs and Trade; all the parties have been keen not to prejudice the outcome of the Uruguay Round.

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The agreements also include provision for financial co-operation, not merely in the framework of the Phare programme, but also through other financial instruments and the European Investment Bank. The EC has been keen to ensure that the financial assistance is co-ordinated with that of other international organisations, particularly the IMF.

In return for such assistance the central European countries will undertake to work with the EC towards the free movement of capital - an issue which the EC has itself yet to resolve completely.

Clearly, the agreements are a significant milestone in the developing links between the CSFR, Hungary, Poland and the EC. At the end of the day, however, they provide only a framework and rely much on interpretation in the "spirit of the agreements".

The motives of the three central European countries are clear: the need to develop new markets for their products and to return to what they justify as their rightful place in Europe. The motivation of the EC member states is perhaps less transparent and will be tested when the three central European countries actively seek full membership of the EC.

The author is the partner in charge of the Brussels and Prague Offices of City Solicitors Turner Kenneth Brown.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

TUESDAY DECEMBER 3 1991										MONDAY DECEMBER 2 1991										DOLLAR INDEX								
NATIONAL AND REGIONAL MARKETS																												
Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local Index	Gross Div. Yield	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local Index	Gross Div. Yield	US Dollar Index	1991 High	1991 Low	Year Ago Apprx.								
Australia (59)	151.67	+1.4	126.94	124.11	127.23	128.47	+1.2	4.54	149.65	124.89	122.93	125.19	127.00	190.31	112.74	112.74	149.65	190.31	112.74	112.74								
Austria (29)	156.29	+0.0	138.42	138.78	138.75	138.68	+0.3	2.07	166.81	139.04	138.68	138.57	139.20	122.27	103.68	103.68	166.81	122.27	103.68	103.68								
Belgium (47)	132.84	+0.7	111.01	108.53	111.26	109.80	+1.0	5.45	131.88	109.89	108.16	110.15	107.49	95.21	118.04	135.00	132.84	95.21	118.04	118.04								
Canada (115)	137.52	+0.0	115.06	112.52	112.92	+0.1	3.30	137.50	114.75	112.84	111.93	112.81	114.14	124.26	129.00	129.00	137.52	124.26	129.00	129.00								
Denmark (37)	252.84	-0.3	211.44	206.74	211.93	215.53	+0.1	1.68	253.24	209.12	211.88	212.13	209.05	217.74	274.00	274.00	252.84	212.13	217.74	217.74								
France (108)	138.19	-0.1	55.81	62.20	58.72	58.72	-3.2	3.45	78.79	79.76	74.73	75.25	75.25	125.15	115.00	115.00	138.19	75.25	125.15	125.15								
Germany (82)	138.69	+0.6	115.86	113.07	115.91	114.34	+0.8	3.72	137.40	114.67	112.86	111.84	115.84	125.16	119.11	114.00	138.69	115.84	125.16	125.16								
Hong Kong (59)	138.69	-0.1	91.13	86.11	91.34	91.34	+0.2	2.31	108.90	90.93	89.51	91.14	91.14	125.35	94.15	94.15	138.69	91.14	125.35	125.35								
Hong Kong (16)	158.38	+0.3	126.53	125.67	126.83	130.95	+0.4	3.63	153.16	127.82	125.81	125.18	130.48	182.48	132.88	147.78	158.38	125.81	182.48	182.48								
Italy (71)	71.63	+0.6	59.95	59.51	60.90	65.12	+0.8	5.56	71.21	59.42	58.49	59.66	60.83	68.23	74.77	74.77	71.63	59.66	68.23	68.23								
Japan (474)	133.58	+1.4	109.28	108.85	108.55	109.85	+1.0	0.80	128.79	107.48	105.75	107.75	105.78	148.97	118.83	118.83	133.58	105.75	148.97	148.97								
Netherlands (31)	143.13	+0.7	122.37	119.64	122.65	124.08	+0.7	4.54	143.13	119.64	118.73	119.23	121.41	94.78	108.18	108.18	143.13	118.73	94.78	94.78								
New Zealand (14)	47.95	+0.4	40.16	39.27	40.25	45.33	+0.6	6.15	47.79	39.89	38.26	39.88	41.00	54.94	41.70	37.33	47.95	39.88	41.00	41.00								
Portugal (16)	158.38	+0.3	126.53	125.67	126.83	130.95	+0.4	3.63	153.16	127.82	125.81	125.18	130.48	182.48	132.88	147.78	158.38	125.81	182.48	182.48								
Singapore (36)	205.06	-0.2	171.62	167.80	172.02	157.10	-0.1	2.22	205.06	171.49	168.79	171.24	213.99	157.24	213.99	158.53	205.06	168.79	213.99	213.99								
South Africa (61)	256.14	-1.1	221.90	218.65	222.41	177.51	-0.3	2.27	256.05	223.71	220.18	224.24	224.24	173.09	173.09	173.09	256.14	223.71	173.09	173.09								
Spain (58)	142.31	+0.7	122.37	119.64	122.65	124.08	+1.0	4.55	143.14	121.13	119.23	121.41	119.23	71.12	131.51	145.00	142.31	119.23	71.12	71.12								
Sweden (39)	167.40	-0.4	140.10	139.69	140.43	146.46	-0.2	3.04	168.04	140.24	138.04	140.57	146.71	204.70	169.20	169.20	167.40	138.04	140.57	140.57								
Switzerland (59)	93.25	+0.7	78.04	76.31	78.24	82.33	+0.4	4.25	92.56	77.25	76.04	77.44	81.72	100.87	82.17	93.25	77.44	100.87	100.87	100.87								
United Kingdom (239)	171.25	-0.2	143.84	140.13	143.65	143.93	+0.1	5.20	171.33	143.15	140.99	143.48	143.15	187.44	166.56	166.56	171.25	143.15	187.44	187.44								
USA (526)	156.29	+0.3	138.42	138.78	138.75	138.68	+0.3	2.07	166.81	139.04	138.68	138.57	139.20	122.27	103.68	103.68	156.29	138.57	122.27	122.27								
Australia (625)	138.26	+0.2	114.33	114.14	114.81	115.45	+0.4	4.18	138.75	114.13	112.34	114.40	114.15	151.82	125.50	125.50	138.26	112.34	151.82	151.82								
Canada (114)	130.03	-0.3	114.02	113.08	113.48	114.46	+0.0	4.18	130.32	113.21	110.96	113.40	113.21	140.98	145.46	145.46	130.03	110.96	140.98	140.98								
Europe Basin (719)	132.06	+1.1	110.32	109.06	110.78	109.07	+1.0	4.14	130.32	108.76	107.09	109.02	108.02	145.92	116.08	116.08	132.06	107.09	145.92	145.92								
Europe - Pacific (453)	134.36	+0.9	112.44	109.62	112.69	112.38	+0.8	2.38	133.21	111.17	108.41	111.42	111.33	147.66	121.29	121.29	134.36	108.41	147.66	147.66								
Europe America (641)	136.50	+0.8	114.32	111.79	114.38	114.16	+0.7	2.41	135.56	113.13	111.30	113.40	113.13	148.00	126.10	126.10	136.50	111.30	148.00	148.00								
Europe Asia (641)	116.39	+0.4	77.17	76.65	77.65	95.30	+0.7	4.32	115.92	76.74	75.94	76.93	76.73	129.00	103.59	103.59	116.39	75.94	129.00	129.00								
Pacific Ex. Japan (244)	146.65	+0.8	122.74	120.20	123.03	123.94	+0.9	4.18	145.56	121.39	119.50	121.69	123.94	133.19	111.40	111.40	146.65	119.50	133.19	133.19								
Pacific Ex. US (1736)	136.50	+0.8	114.32	111.79	114.38	114.16	+0.7	2.41	135.56	113.13	111.30	113.40	113.13	148.00	126.10	126.10	136.50	111.30	148.00	148.00								
Pacific Asia (244)	146.65	+0.8	122.74	120.20	123.03	123.94	+0.9	4.18	145.56	121.39	119.50	121.69	123.94	133.19	111.40	111.40	146.65	119.50	133.19	133.19								
World Ex. Japan (2201)	141.01	+0.5	118.01	115.38	119.10	126.56	+0.4	2.87	140.34	117.12	115.29	117.40	120.03	148.66	122.92	122.92	141.01	115.29	148.66	148.66								
World Ex. Japan (1788)	149.15	+0.0	124.83	122.06	125.14	138.17	+0.1	3.54	149.14	124.44	122.49	124.73	137.97	155.59	126.69	126.69	149.15	122.49	137.97	137.97								
The World Index (2262)	141.84	+0.5	118.71	116.07	118.59	127.02	+0.4	2.67	141.20	117.84	115.95	118.12	125.50	149.37	128.32	128.32	141.84	115.95	149.37	149.37								
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